

Prince Albert Municipality



Mid-Year Section 72 Report

2025/26

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MAYORS REPORT

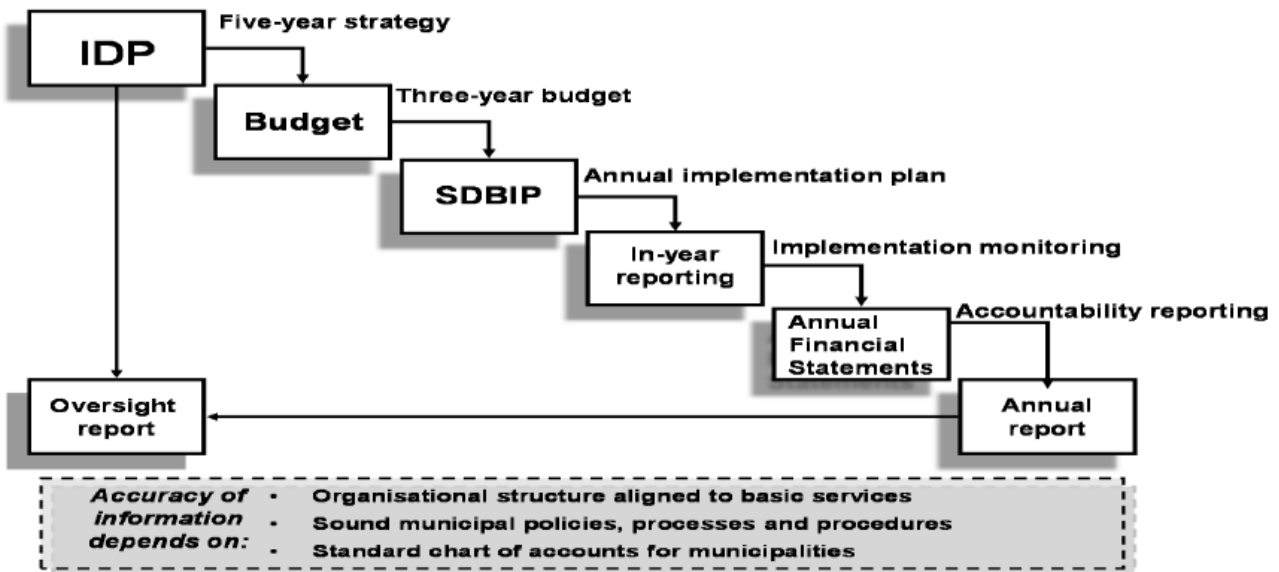
Budget Process:

Section 53(1)(a) of the MFMA stipulates that the Executive Mayor of the Municipality must provide general political guidance over the budget process and the priorities that must guide the preparation of a budget.

The flowchart on the budget process basically reflects three different processes in the budget cycle at the same time, namely:

- Reporting on the previous year's budget;
- Current year budget implementation; and
- Preparation of the new financial year's budget (including the budget estimates for the two outer financial years)

The municipal planning and budget cycle processes consist of the following:



For the period under review, that is, the month ending 31 December 2025, the following MFMA-related activities were successfully completed as per legislative requirements:

December 2025

- Submit all monthly MFMA section 71 reporting.
- Submission of the information as required in terms of the new mSCOA Regulation to National and Provincial Treasuries.
- Verification of audited information and reconciliation of information submitted via the different National and Provincial treasuries platforms.

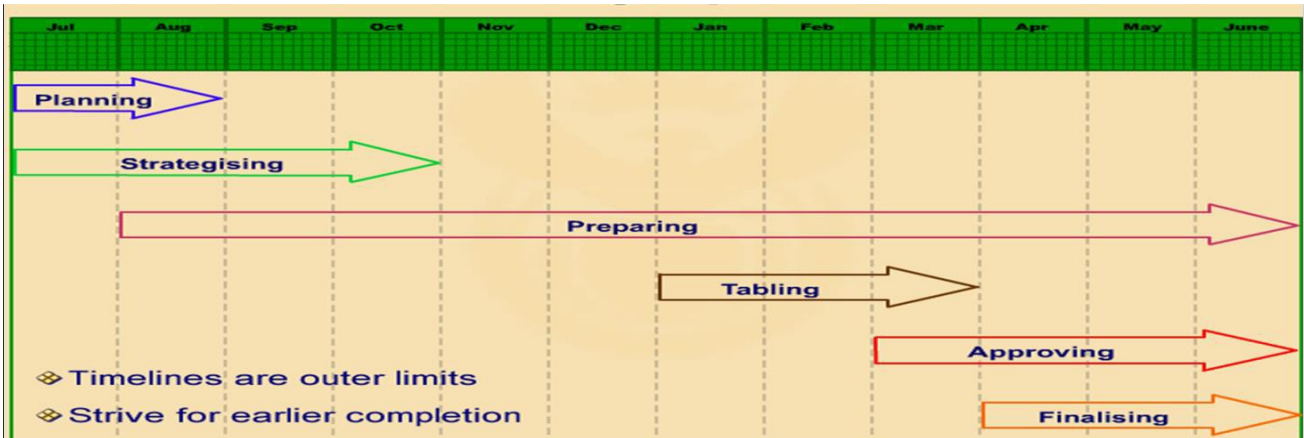
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Budget planning process 2026/2027

Administration is planning the budget process for the 2026/27 Draft and Annual Budget. This will be done as per the budget timetable approved by council during the 26 August 2025 council meeting.

Following the Budget Process Timeline with respect to the budget year under review:



Monthly Reporting:

Monthly financial reporting as per DoRA and MFMA requirements to Council, National & Provincial Departments, and other stakeholders has been adequately adhered to for the period 01 July 2025 – 31 December 2025.

Financial Statements for the Year-ended 30 June 2025

The Auditor General has completed the audit of the 2024/25 AFS, and the municipality received a qualified audit for the year under review.

1. INTRODUCTION

1.1 PURPOSE OF REPORT

- To submit to the Executive Mayor an assessment report on the Municipality's Performance covering the period 01 July 2025 to 31 December 2025.

Section 72(1) (a) of the MFMA prescribes that the accounting officer of a municipality must, by 25 January each year, assess the performance of the municipality during the first half of the financial year taking into account:

- (a) The monthly statements referred to in section 71 of the MFMA for the first half of the financial year;
- (b) The municipality's service delivery performance during the first half of the financial year, and the service delivery targets and performance indicators set in the service delivery and budget implementation plan;
- (c) The past year's annual report and progress on resolving problems identified in the annual report; and
- (d) The performance of every municipal entity under the sole or shared control of the municipality, taking into account reports in terms of section 88 of the MFMA from any such entities.

In terms of section 72(1)(b) of the MFMA, the Accounting Officer must also by 25th January of each year submit a report on such assessment to the mayor of the municipality, National Treasury, and Provincial Treasury. Once the Mayor has considered the report, it must be submitted to Council by 31 January in terms of Section 54 of the MFMA.

Section 72(3) of the MFMA further states accounting officer must, as part of the review:

- (a) Make recommendations as to whether an adjustment budget is necessary; and
- (b) Recommend revised projections for revenue and expenditure to the extent that this may be necessary.

The mid-year performance reports and supporting tables of Prince Albert Municipality is prepared in accordance with MFMA Circular 13 and the Municipal Budget and Reporting Regulations, to illustrate the performance in graphical and tabular format as per Annexures A to G.

1.2 ORGANISATIONAL PERFORMANCE OVERVIEW

Council reviewed the organisational structure on 30 June 2025. Following this review, and in consideration of changing operational needs, affordability, and prevailing budgetary constraints, Council approved revisions to the micro-structure within the Office of the Municipal Manager. This included the relocation of the Administrator position to the Corporate and Community Services Department. In addition, Council approved a change in designation within the Corporate and Community Services Department, whereby the position of Division Commander was renamed to Platoon Commander.

As at 31 December 2025, Prince Albert Municipality had a total staff complement of 105 employees, of whom 18 were appointed on fixed-term contracts, resulting in an overall vacancy rate of 44%. While this vacancy rate presents challenges to internal capacity, the municipality continued to pursue its strategic objective of providing a high quality of life and excellence in service delivery.

During the reporting period, the municipality prioritised the filling of critical posts to enhance operational effectiveness. Key appointments made over the past six months included an Electrician, an Occupational Health and Safety Officer, general workers, and the Director: Corporate and Community Services. The appointment process followed were submitted to and concurred with by the Member of the Executive Council (MEC) for Local Government. One employee was reassigned to the position of Coordinator: Facilities to accommodate health-related considerations. The position previously occupied by this employee has since been advertised and is expected to be filled with effect from 1 February 2026.

2. BUDGET PERFORMANCE ANALYSIS

2.1 OPERATIONAL EXPENDITURE AND REVENUE PERFORMANCE

A total of R 59 804 163 (approximately 46.55%) of the budgeted operating expenditure of R 128 473 798 was spent as at the end of December 2025, and 44.35% of the original projected revenue of R110 3453 200 was raised. The reasons for major deviations are explained in paragraphs (i) and (ii) below and in the Section 71 In-year Financial Report for the period ended 31 December 2025 that is attached as **Annexure A and B**.

Indications are that an adjustments budget will be required as there are numerous variances in expenditure and revenue items that need to be addressed in the final adjustments that must be approved by Council.

Items of revenue and expenditure with major deviations from the budget are as follows:

REVENUE

INCREASE IN REVENUE

Revenue source and reason for such an increase	Total original budget for 2025/26	Actual as at 31 December 2025	% Variance from expected 50%
	R'000		
Electricity	22 803	9 965	43%

The Municipality implemented no increase in electricity tariffs for the 2024/25 financial year. However, a Cost of Supply Study was subsequently submitted, which enabled the Municipality to implement an increase in electricity tariffs for the 2025/26 financial year. The study also accounted for the revenue shortfall incurred by the Municipality during the previous financial year.

In addition, the Municipality conducted physical verifications at properties within the municipal area to confirm that the ampere charges reflected on the financial system correspond with the actual amperage installed at each property. The verification process revealed several instances where the ampere information recorded on the financial system did not align with the amperage physically installed at the properties. Consequently, the Municipality corrected the recorded amperage on the financial system to accurately reflect the installed capacity. As a result of these corrections, the Municipality anticipates a further increase in revenue from electricity charges.

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UNDER COLLECTION IN REVENUE

Revenue source and reason for such an increase	Total original budget for 2025/26	Actual as at 31 December 2025	% Variance from expected 50%
	R'000		
Fines, penalties and forfeits	8 165	468	5.7%

The under-collection of revenue from traffic fines is primarily attributable to the Municipality not having an appointed service provider to administer and enforce traffic fine collections. In the absence of a service provider, key functions such as issuing follow-up notices, managing payment processes, implementing enforcement actions, and pursuing outstanding fines could not be executed effectively. This has resulted in limited collection capacity and a consequent decline in revenue from traffic fines.

The speed camera of the municipality is also out of operation, and currently, the municipality only has one traffic official who is assisted by law enforcement officers on a daily basis.

Also refer to **Annexure A and B**.

COST CONTAINMENT

The Municipality undertook cost containment by curbing their travel and subsistence cost and limiting their travel. However, this is not always feasible. Cost overruns are incurred in respect of employee related costs (pertaining to overtime and standby). Inefficient procurement methods including the absence of physical stores also contributes to poor cost containment measures, as goods and services are procured at often higher costs.

The Municipality will need to seriously investigate shared service options or even inter-governmental service agreements to lower operational costs and meeting operational requirements. Shared services do not seem to work in the Central Karoo and should be addressed as soon as possible.

Loss of income should also be curbed and therefore water and electricity losses should be investigated and a strategy devised to address these shortcomings.

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OPERATIONAL EXPENDITURE

DECREASE IN EXPENDITURE

There was no decrease in expenditure.

Expenditure item and reason for such decrease	Total original budget for 2025/26 (incl. adjustments)	Actual as at 31 December 2025	% Variance from expected 50%
	R'000		
Employee related costs	46 343	18 295	- 10.52%
Bulk purchases	23 322	12 470	+ 3.47%
Contracted Services	14 525	5 159	- 14.48%
Operational costs	12 943	7 271	+ 6.18%

- Employee related costs
 - Many vacant positions are not yet filled, and/or recruitment and selection processes have been initiated for some vacancies, but were not filled yet as of 31 December 2025.
 - Increased expenditure is expected from January 2026 post the completion of several recruitment and selection processes.
- Bulk purchases
 - The variance for bulk purchases is slightly above the expected norm of 50% at the end of December 2025, due to steadily increasing electricity consumption noted for the first six months of the financial year.
- Contracted services
 - Contracted services is underspent for the first six months of the financial period, due to procurement processes for such services not yet being implemented nor finalized at December 2025.
- Operational costs
 - Operational costs are above the norm of 50% as a result of increased municipal activities.

2.2 CAPITAL BUDGET PERFORMANCE

Capital expenditure as at the end of December 2025 amounted to R 7 519 046,61, representing 81% of the approved capital budget, excluding committed costs. This reflects satisfactory progress on the implementation of capital projects within the municipality. The level of expenditure indicates that most planned projects are well advanced, with the remaining balance expected to be spent as projects reach completion in the second half of the financial year.

SERVICE DELIVERY PERFORMANCE ANALYSIS

CREATING A CULTURE OF PERFORMANCE

(I) PERFORMANCE FRAMEWORK

Regulation 7(1) of the Local Government: Municipal Planning and Performance Management Regulations, 2001, provides that a municipality's Performance Management System must comprise a framework that sets out how the municipality's performance planning, monitoring, measurement, review, reporting, and improvement cycles and processes are conducted, organised, and managed. The framework must further define the roles and responsibilities of the various role players. Among other aspects, the framework must reflect the alignment and linkage between the Integrated Development Plan (IDP), the Budget, the Service Delivery and Budget Implementation Plan (SDBIP), and the performance of individuals and service providers.

In this regard, the municipality adopted a Performance Management Framework, which was reviewed and approved by Council on 10 April 2018. Council has subsequently adopted a revised version of the policy, now titled the Performance Management and Development System Policy, on 29 April 2024.

(II) IMPLEMENTATION OF PERFORMANCE MANAGEMENT

The Final Reviewed Fifth Generation Integrated Development Plan [Resolution 55/2025] for the 2025/2026 financial year was tabled before Council on 29 May 2025. On 29 August 2025, Council considered and approved the 2025/2026 Time Schedule outlining key deadlines [Resolution 104/2025].

The implementation of the Budget is monitored through the Service Delivery and Budget Implementation Plan (SDBIP) by means of an electronic, web-based performance management system. The system provides for both individual and organisational performance management. At an organisational level, performance is evaluated through a scorecard (Top Layer Service Delivery and Budget Implementation Plan).

The Service Delivery and Budget Implementation Plan (SDBIP) translate the Integrated Development Plan (IDP) and the Budget into measurable performance criteria, indicating how, where, and when the Municipality's strategies, objectives, and operations will be implemented. The 2025/2026 SDBIP was considered and approved by the Executive Mayor on 26 June 2025.

(III) MONITORING PERFORMANCE

The Service Delivery and Budget Implementation Plan serves as a contract between the Administration, Council, and the Community of the Greater Prince Albert Municipal Municipality. It serves as a management, implementation, and monitoring tool that assists all

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relevant stakeholders in monitoring the implementation of the budget through the Service Delivery and Budget Implementation Plan, the performance of Senior Management, and the overall achievement of the strategic direction of the Council.

The diagram below illustrates the role of the stakeholders involved in performance management:



In ensuring that each stakeholder fulfills their role in the monitoring cycle of performance management, a system is set in place that allows:

- The Municipal Manager and Senior Management to report actual performance on a quarterly basis. The system also serves as an early warning sign of under-performance.
- Quarterly, Mid-Year, and Annual Non-Financial Performance Assessment reporting to the Council, the Audit Committee, the Community and relevant stakeholders.

Each stakeholder has an opportunity to provide their comments, inputs, or representations into the reported performance of the Municipality as a whole.

(IV) OVERALL SERVICE DELIVERY PERFORMANCE IN TERMS OF THE TOP LAYER SDBIP

The Service Delivery and Budget Implementation Plan (SDBIP) is a critical management, implementation, and monitoring tool that enables the Prince Albert Local Municipality to fulfill its Constitutional mandate, which includes:

- **Providing democratic and accountable government** for local communities;
- **Ensuring the sustainable provision of services** to communities;
- **Promoting social and economic development;**
- **Promoting a safe and healthy environment;** and
- **Encouraging the participation of communities and community organisations** in local government matters.

The figure below provides a depiction of the linkage of the National Key Performance Areas to the Constitutional mandate of Local Government as listed above.

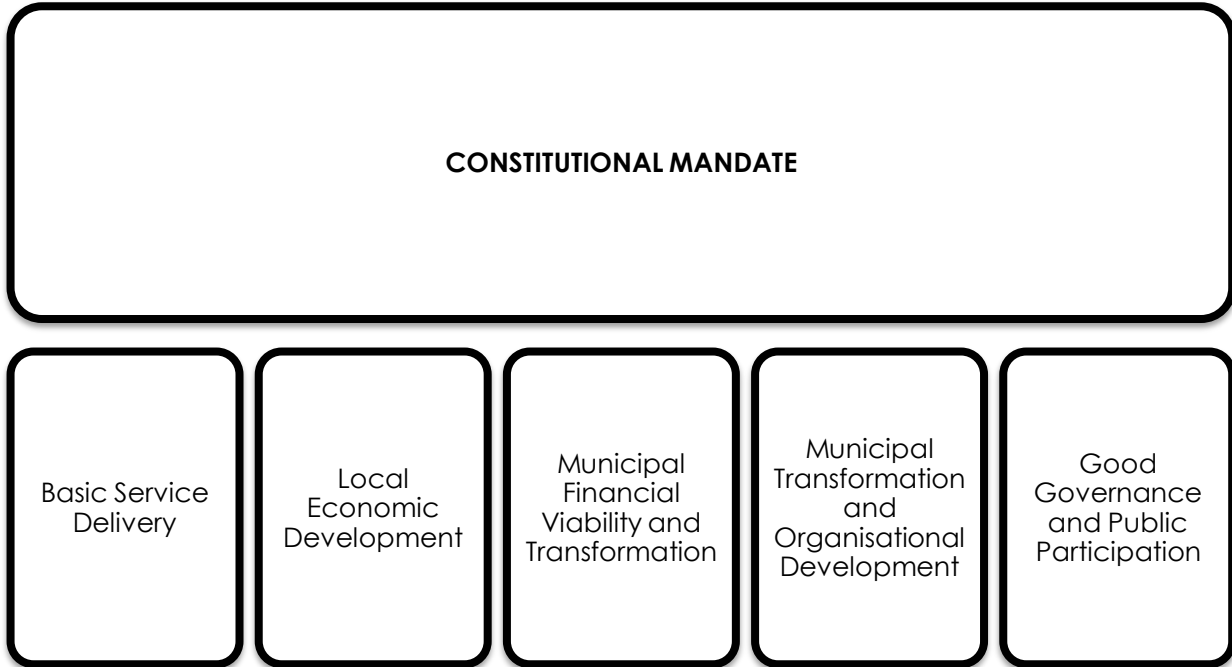


FIGURE 1 - CONSTITUTIONAL MANDATE

The strategic objectives of the Prince Albert Local Municipality are directly aligned with the Constitutional mandate of Local Government and correspond to the National Key Performance Areas, as illustrated in the figure above.

The purpose of in-year monitoring and reporting of the Service Delivery and Budget Implementation Plan (SDBIP) is to track progress on budget implementation, identify major challenges, and, where necessary, implement corrective measures to address them.

The approved SDBIP for the **2025/2026** financial year includes a total of **fifty (50)** key performance indicators (KPIs), which are to be managed, implemented, and monitored by the respective Directors under the guidance of the Accounting Officer, and reported to Council through the Office of the Executive Mayor.

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RESULT	PROGRESS
Not Met	5 (19.23%)
Almost Met	2 (7.69%)
Met	6 (23.08%)
Well Met	8 (30.77%)
Extremely Well Met	5 (19.23%)
TOTAL	26 (100%)

Table 2 - Overall Summary of Results

Where applicable, **corrective measures** have been identified for any key performance indicators (KPIs) that were **not achieved** during the period under review. These measures outline the **processes and actions** management has implemented, or will implement, to address underperformance and ensure that the projected KPIs are **met by the end of the 2025/2026 financial year and beyond**. It is important to note that, in some cases, the KPIs were **achieved**, but the **reporting system was not utilized** to capture the results. For these indicators, a **generic comment** has been provided by the Department responsible for compiling this report.

The graph following represents an overview of the overall performance of the Municipality for the **Mid-Year**:

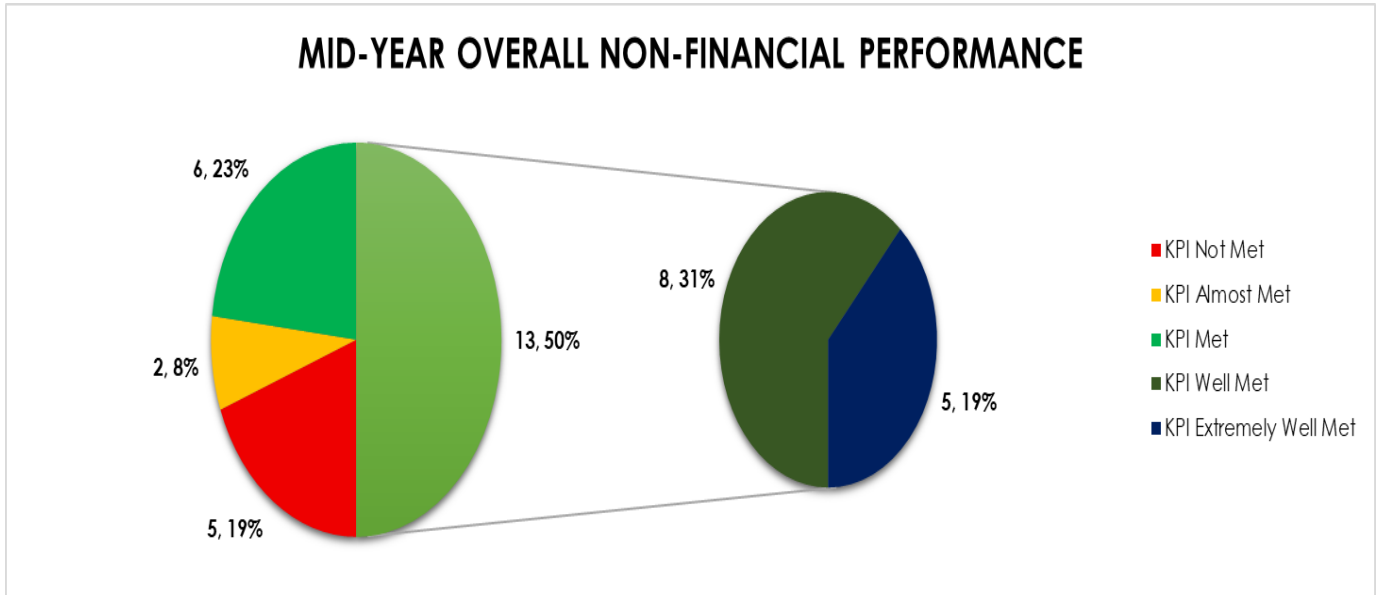


Figure 3 - Overall Performance (Mid-Year)

In total, **nineteen (19) key performance indicators** were **achieved** during the period under review, **two (2)** were **almost achieved**, and **five (5)** were **not achieved** for the period.¹

The remainder of this report is structured to present the service delivery performance of the Prince Albert Local Municipality in terms of the following categories:

1. National Key Performance Area;
2. Strategic Objective; and
3. Directorate.

¹ The data displayed for "key performance indicators met", include the results of the key performance indicators **met**, **well met**, and **extremely well met**.

PERFORMANCE PER NATIONAL KEY PERFORMANCE AREA

Section 43(1) of the **Local Government: Municipal Systems Act, No. 32 of 2000**, provides that:

“The Minister, after consultation with the MECs for local government and organised local government representing local government nationally, may—

(a) by regulation prescribe general key performance indicators that are appropriate and applicable to local government generally; and

(b) when necessary, review and adjust those general key performance indicators.”

These **general key performance areas**, hereinafter referred to as **National Key Performance Areas (NKPAs)**, are prescribed in the **Local Government: Municipal Planning and Performance Management Regulations, 2001**.

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The table below illustrates the Municipality's performance against the National Key Performance Areas (NKPA's):

OVERALL PERFORMANCE RESULTS							
NATIONAL KEY PERFORMANCE AREA		NOT MET	ALMOST MET	MET	WELL MET	EXTREMELY WELL MET	TOTAL
BSD	Basic Service Delivery	-	1 (10.00%)	1 (10.00%)	8 (80.00%)	-	10 (38.46%)
GGPP	Good Governance and Public Participation	2 (33.33%)	-	3 (50.00%)	-	1 (16.67%)	6 (23.08%)
LED	Local Economic Development	-	-	-	-	2 (100.00%)	2 (7.69%)
MFVM	Municipal Financial Viability and Management	1 (16.67%)	1 (16.67%)	2 (33.33%)	-	2 (33.33%)	6 (23.08%)
MTID	Municipal Transformation and Institutional Development	2 (100.00%)	-	-	-	-	2 (7.69%)
TOTAL		5	2	6	8	5	26
		19.23%	7.69%	23.08%	30.77%	19.23%	100%

TABLE 1 - NATIONAL KEY PERFORMANCE AREA PERFORMANCE - OVERALL RESULT

Annexure A provides a detailed overview of the respective key performance indicators linked to the National Key Performance Areas.

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PERFORMANCE PER MUNICIPAL STRATEGIC OBJECTIVES

The Prince Albert Municipality has developed five (5) Strategic Focus Areas (SFAs) and seven (7) Strategic Objectives. The table below illustrates the integration and coordination between the Municipality’s strategic objectives and the programmes of relevant sector departments, aligned with the National Key Performance Areas.

A fundamental principle underpinning these local objectives is the creation of a receptive and enabling environment to support the achievement of national, provincial, and local development agendas.

SFA #	STRATEGIC FOCUS AREA/ NATIONAL KEY PERFORMANCE AREA	SO#	STRATEGIC OBJECTIVES	KPA#	KEY PERFORMANCE AREA
SFA 1	Basic Service Delivery	SO1	To promote sustainable integrated development through social and spatial integration that eradicates the apartheid legacy.	KPA 1	Environmental & spatial development
		SO3	To promote the general standard of living.	KPA 3	Social Development
		SO4	To provide quality, affordable and sustainable services on an equitable basis.	KPA4	Basic service delivery & infrastructure development
SFA 2	Local Economic Development	SO2	To stimulate, strengthen and improve the economy for sustainable growth.	KPA 2	Economic development
SFA 3	Municipal Financial Viability & Transformation	SO5	To maintain financial viability & sustainability through prudent expenditure, and sound financial systems.	KPA 5	Financial sustainability & development
SFA 4	Municipal Transformation & Organisational Development	SO6	To commit to the continuous improvement of human skills and resources to deliver effective services.	KPA 6	Institutional development & transformation
SFA 5	Good Governance & Public Participation	SO7	To enhance participatory Democracy.	KPA 7	Good Governance and Public participation

Tabel 4 - Alignment Table

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The table below illustrates the Municipality’s performance against the Strategic Objectives:

OVERALL PERFORMANCE RESULTS							
STRATEGIC OBJECTIVE		NOT MET	ALMOST MET	MET	WELL MET	EXTREMELY WELL MET	TOTAL
SO1	To promote sustainable integrated development through social and spatial integration that eradicates the apartheid legacy	-	-	-	-	-	0 (0.00%)
SO2	To stimulate, strengthen and improve the economy for sustainable growth	-	-	-	-	-	0 (0.00%)
SO3	To promote the general standard of living	-	-	1 (16.67%)	5 (83.33%)	-	6 (23.08%)
SO4	To provide quality, affordable and sustainable services on an equitable basis	-	1 (25.00%)	-	3 (75.00%)	-	4 (15.38%)
SO5	To maintain financial viability & sustainability through prudent expenditure, and sound financial systems	1 (12.50%)	1 (12.50%)	2 (25.00%)	-	4 (50.00%)	8 (30.77%)
SO6	To commit to the continuous improvement of human skills and resources to deliver effective services	2 (100.00%)	-	-	-	-	2 (7.69%)
SO7	To enhance participatory Democracy	2 (33.33%)	-	3 (50.00%)	-	1 (16.67%)	6 (23.08%)
TOTAL		5	2	6	8	5	26
		19.23%	7.69%	23.08%	30.77%	19.23%	100%

Table 5 - Strategic Objectives Performance - Overall Results

PERFORMANCE PER DIRECTORATE

The administrative component of Prince Albert Local Municipality is headed by the Accounting Officer, supported by the Directors, as appointed in terms of Section 56 of the Local Government: Municipal Systems Act, Act No. 32 of 2000. The administration, together with the Council of Prince Albert Local Municipality deemed it fit to review the organisational structure on 31 August 2023. The review and re-design of the organisational structure are purposed at ensuring effective operational performance by addressing the needs of the Greater Prince Albert Municipal Area.

DIRECTORATE	STRATEGIC FUNCTIONS
Municipal Manager	<ul style="list-style-type: none"> ○ Internal Audit. ○ Risk Management. ○ Strategic Management. ○ Good Governance and Compliance. ○ Integrated Development Planning (IDP). ○ Communication Services
Corporate and Community Services	<ul style="list-style-type: none"> ○ Human Resources. ○ Traffic Law Enforcement. ○ Housing Administration. ○ Fire Services and Disaster Management. ○ Libraries. ○ Thusong. ○ Community Liaison. ○ Parks and Recreation Facilities. ○ Contract Management. ○ Committee Services. ○ Administrative Support. ○ Integrated Development Planning. ○ Performance Management. ○ Town Planning. ○ Building Control. ○ Records Management. ○ Local Economic Development.
Financial Services	<ul style="list-style-type: none"> ○ Revenue Management and Collection, Valuation Roll. ○ Supply Chain Management and Asset Management. ○ Statutory Reporting. ○ Payroll, Budget Office, and Finance Data processing. ○ Expenditure Management. ○ Management of the Municipal Investments and Insurance Portfolio. ○ Indigent Support.

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DIRECTORATE	STRATEGIC FUNCTIONS
	<ul style="list-style-type: none"> ○ Annual Financial Statements and all accounting facilities.
Technical Services	<ul style="list-style-type: none"> ○ Water and Sewerage Purification. ○ Water and Sewerage Reticulation. ○ Refuse Removal and Management of Landfill Sites. ○ Vehicle Maintenance. ○ Streets, Storm Water, and Construction. ○ Roads and Pavements. ○ Infrastructure Projects. ○ EPWP Administration.

Table 6 - Organisational Structure

The table below illustrates the Municipality's performance per Directorate:

OVERALL PERFORMANCE RESULTS						
DIRECTORATE	NOT MET	ALMOST MET	MET	WELL MET	EXTREMELY WELL MET	TOTAL
Office of the Municipal Manager	1 (20.00%)	-	3 (60.00%)	-	1 (20.00%)	5 (19.23%)
Corporate and Community Services	4 (66.67%)	-	-	-	2 (33.33%)	6 (23.08%)
Financial Services	-	1 (14.29%)	2 (28.57%)	4 (57.14%)	-	7 (26.92%)
Technical Services	-	1 (12.50%)	1 (12.50%)	4 (50.00%)	2 (25.00%)	8 (30.77%)
TOTAL	5	2	6	8	5	26
	19.23%	7.69%	23.08%	30.77%	19.23%	100%

Table 7 - Directorate Performance - Overall Result

3.2 Summary and challenges

The Prince Albert Local Municipality has an established web-based Performance Management System (PMS) intended to align organisational objectives with the Integrated Development Plan and the Service Delivery and Budget Implementation Plan. The system is designed to monitor, measure, and report on municipal performance, particularly at senior management level, in compliance with the Municipal Systems Act. Performance is reviewed quarterly, with reports submitted to Council to track progress against predetermined key performance indicators. In principle, the PMS supports accountability, transparency, and improved service delivery. However, in practice, the effectiveness of the system is limited by operational, capacity, and structural challenges that reduce its impact on organisational performance.

Key Challenges in Performance Management

1. Overlapping Duties and Roles, Capacity and Skills Constraints

- The Performance Management Section consist of one official, the duties and responsibilities are often overlapping. Overlapping roles place additional strain on limited staff capacity and may negatively affect quality of work.
- High workloads, combined with overlapping duties, reduce the time available for proper performance monitoring.
- The municipality faces staff shortages and skills gaps, specifically in data analysis.

2. Under-utilisation of the Performance Management System

- The PMS is not fully utilised to its potential as a management and decision-support tool.
- Performance data is often collected mainly for reporting purposes, rather than for analysing trends, identifying risks, or guiding corrective actions.
- Limited integration between PMS, and operational planning reduces its strategic value.

3. Limited Accountability Beyond Senior Management

- While performance agreements exist for senior managers, performance management is not consistently cascaded to lower levels of staff.
- This weakens organisational alignment and reduces individual accountability for service delivery outcomes.

Although Prince Albert Local Municipality has a formal performance management framework in place, its effectiveness is constrained by **overlapping duties, limited capacity, and the under-utilisation of the system**. As a result, performance management functions more as a compliance exercise than a strategic management tool. Addressing role clarity, strengthening system usage, and building internal capacity are critical to improving performance management and overall service delivery.

The 2024/2025 audit outcomes of the Prince Albert Municipality, unfortunately, regressed to a qualified opinion from the 2023/24 unqualified opinion with findings. The municipality is aware of the area which should be addressed to improve their opinion for the 2025/26 financial year.

3. FINANCIAL PERFORMANCE ANALYSIS

CASH MANAGEMENT

- Revenue is collected when it is due and banked promptly;
- Payments are made, including transfers, no earlier than necessary, with due regard for efficient, effective and economical programme delivery and the municipality's normal terms for account payments;
- Debtors are perused with appropriate sensitivity to ensure that amounts receivable by the municipality are collected and banked promptly;
- The municipality's cash flow requirements are accurately forecasted;
- Taking any other action that avoids locking up money unnecessarily and inefficiently, such as managing inventories to the minimum level necessary for efficient and effective programme delivery, and selling surplus or under-utilized assets in terms of the asset management policy;
- Bank reconciliation is performed on a monthly basis to detect any unauthorized entries; and

Also refer to **Annexure 8 Table C7** for more detail on cash receipts and payments for the period.

4. ADJUSTMENTS BUDGET

Section 72(3) of the MFMA further states that the accounting officer must, as part of the review:

- Make recommendations as to whether an adjustment budget is necessary and
- Recommend revised projections for revenue and expenditure to the extent that this may be necessary.

Regulation 23 of the Municipal Budget and Reporting Regulations provides, *inter alia* for the following:

“An adjustment budget may be tabled in the Municipal Council at any time after the Mid-year Budget and Performance Assessment has been tabled in the Council, but not later than 28 February of each year. Furthermore, except under certain circumstances only one adjustment budget may be tabled in Council during a financial year.”

Accordingly, a report on adjustments to the budget will be submitted for consideration by Council at the end of February 2026. The Top Layer SDBIP will have to be adjusted accordingly, but only as it pertains to monetary adjustments reflected in the approved adjustment budget.

5. ANNUAL REPORT

The 2023/2024 Final Annual Report and Oversight Report were tabled before Council on 11 March 2025. The 2024/2025 Draft Annual Report will be tabled before Council on 23 January 2026.

In accordance with section 72(1)(a)(iii) of the Municipal Finance Management Act (MFMA), the Accounting Officer is required to assess the performance of the municipality during the first six months of the financial year, taking into account the previous year's Annual Report and progress made in addressing the challenges and matters identified therein.

6. RECOMMENDATIONS

- (i) That the Executive Mayor considers the report and deals with it in terms of Section 54 of the Municipal Finance Management Act, as detailed in the introduction of this report.
- (ii) That considering the financial results for the mid-year ended 31 December 2025, an adjustment budget be done to adjust, both the revenue and expenditure, in accordance with current performance.
- (iii) That the Top Layer SDBIP be adjusted to accommodate the financial changes to the budget.

8. ANNEXURES

8.1 FINANCIAL AND BUDGET PERFORMANCE

- (i) ANNEXURE A TABLE C1 – MONTHLY BUDGET STATEMENT SUMMARY;
- (ii) ANNEXURE B TABLE C2 – MONTHLY BUDGET STATEMENT – FINANCIAL PERFORMANCE (STANDARD CLASSIFICATION);
- (iii) ANNEXURE C TABLE C3 – MONTHLY BUDGET STATEMENT – FINANCIAL PERFORMANCE (REVENUE AND EXPENDITURE BY MUNICIPAL VOTE);
- (iv) ANNEXURE D TABLE C4 – MONTHLY BUDGET STATEMENT – FINANCIAL PERFORMANCE (REVENUE AND EXPENDITURE);
- (v) ANNEXURE E TABLE C5 – MONTHLY BUDGET STATEMENT – CAPITAL EXPENDITURE (MUNICIPAL VOTE, STANDARD CLASSIFICATION AND FUNDING);
- (vi) ANNEXURE F TABLE C6 – MONTHLY BUDGET STATEMENT – FINANCIAL POSITION; AND
- (vii) ANNEXURE G TABLE C7 – MONTHLY BUDGET STATEMENT – CASH FLOWS

8.2 SERVICE DELIVERY PERFORMANCE

- (viii) ANNEXURE I — TOP LAYER SDBIP 2025/26 PER NATIONAL KPA AND ASSESSMENT OF TARGETS ACHIEVED
- (ix) ANNEXURE J — DASHBOARD OF OVERALL PERFORMANCE FOR 2025/26 PER NATIONAL KPA

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Annexure B Table C2 – Monthly Budget Statement – Financial Performance (Standard Classification)

WC052 Prince Albert - Table C2 Monthly Budget Statement - Financial Performance (functional classification) - Mid-Year Assessment

Description	Ref	Budget Year 2025/26								
		2024/25 Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
R thousands	1									
Revenue - Functional										
<i>Governance and administration</i>		46 054	50 329	50 935	1 281	22 297	32 223	(9 926)	-31%	50 935
Executive and council		30 356	31 341	31 341	–	13 256	20 887	(7 631)	-37%	31 341
Finance and administration		15 698	18 988	19 594	1 281	9 040	11 336	(2 295)	-20%	19 594
Internal audit		–	–	–	–	–	–	–	–	–
<i>Community and public safety</i>		14 448	10 804	11 130	122	1 855	4 868	(3 013)	-62%	11 130
Community and social services		2 912	2 037	2 362	2	1 343	1 182	161	14%	2 362
Sport and recreation		27	35	35	–	–	17	(17)	-100%	35
Public safety		11 509	8 497	8 497	120	512	3 550	(3 038)	-86%	8 497
Housing		–	236	236	–	–	118	(118)	-100%	236
Health		–	–	–	–	–	–	–	–	–
<i>Economic and environmental services</i>		3 809	1 089	1 099	88	547	546	2	0%	1 099
Planning and development		638	629	640	55	347	316	31	10%	640
Road transport		3 170	460	460	33	201	230	(29)	-13%	460
Environmental protection		–	–	–	–	–	–	–	–	–
<i>Trading services</i>		63 017	58 408	61 410	4 292	32 891	32 339	552	2%	61 410
Energy sources		21 364	27 110	27 179	1 776	12 373	13 783	(1 409)	-10%	27 179
Water management		29 837	18 121	21 054	1 423	13 681	11 789	1 892	16%	21 054
Waste water management		7 861	8 615	8 615	715	4 456	4 403	53	1%	8 615
Waste management		3 954	4 563	4 563	379	2 381	2 364	17	1%	4 563
<i>Other</i>	4	–	–	–	–	–	–	–	–	–
Total Revenue - Functional	2	127 327	120 629	124 575	5 783	57 590	69 976	(12 386)	-18%	124 575
Expenditure - Functional										
<i>Governance and administration</i>		25 254	32 830	33 244	2 102	14 786	16 796	(2 010)	-12%	33 244
Executive and council		8 132	9 889	10 056	671	4 266	5 111	(845)	-17%	10 056
Finance and administration		17 122	22 941	23 188	1 430	10 521	11 685	(1 165)	-10%	23 188
Internal audit		–	–	–	–	–	–	–	–	–
<i>Community and public safety</i>		18 241	18 939	19 191	1 526	7 469	9 431	(1 962)	-21%	19 191
Community and social services		3 900	5 730	6 062	311	1 903	2 888	(984)	-34%	6 062
Sport and recreation		1 973	2 219	2 289	399	1 188	1 229	(41)	-3%	2 289
Public safety		12 368	10 753	10 604	816	4 378	5 197	(819)	-16%	10 604
Housing		–	236	236	–	–	118	(118)	-100%	236
Health		–	–	–	–	–	–	–	–	–
<i>Economic and environmental services</i>		22 788	25 599	25 677	1 877	10 996	12 934	(1 938)	-15%	25 677
Planning and development		9 144	11 970	12 002	773	4 948	6 293	(1 345)	-21%	12 002
Road transport		13 644	13 629	13 676	1 104	6 048	6 641	(593)	-9%	13 676
Environmental protection		–	–	–	–	–	–	–	–	–
<i>Trading services</i>		43 110	47 028	50 361	5 378	26 553	24 266	2 286	9%	50 361
Energy sources		22 993	28 257	30 030	3 676	16 131	14 709	1 422	10%	30 030
Water management		8 713	6 986	8 546	928	4 758	3 724	1 033	28%	8 546
Waste water management		6 106	5 467	5 467	489	3 425	2 786	638	23%	5 467
Waste management		5 298	6 318	6 318	285	2 239	3 046	(807)	-26%	6 318
<i>Other</i>		–	–	–	–	–	–	–	–	–
Total Expenditure - Functional	3	109 393	124 396	128 474	10 882	59 804	63 428	(3 624)	-6%	128 474
Surplus/ (Deficit) for the year		17 934	(3 766)	(3 899)	(5 100)	(2 214)	6 547	(8 761)	-134%	(3 899)

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Annexure C Table C3 – Monthly Budget Statement – Financial Performance (Revenue and Expenditure by municipal vote)

WC052 Prince Albert - Table C3 Monthly Budget Statement - Financial Performance (revenue and expenditure by municipal vote) - Mid-Year Assessment

Vote Description	Ref	Budget Year 2025/26								
		2024/25 Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
R thousands										
Revenue by Vote										
Vote 1 - Executive and Council	1	30 356	31 341	31 341	–	13 256	20 887	(7 631)	-36.5%	31 341
Vote 2 - Financial Services		15 597	18 988	19 494	1 263	9 022	11 286	(2 263)	-20.1%	19 494
Vote 3 - Technical Services		66 187	58 868	61 870	4 326	33 092	32 569	523	1.6%	61 870
Vote 4 - Corporate and Community Services		15 086	11 433	11 770	177	2 201	5 184	(2 982)	-57.5%	11 770
Vote 5 -		–	–	–	–	–	–	–	–	–
Vote 6 -		–	–	–	–	–	–	–	–	–
Vote 7 -		–	–	–	–	–	–	–	–	–
Vote 8 -		–	–	–	–	–	–	–	–	–
Vote 9 -		–	–	–	–	–	–	–	–	–
Vote 10 -		–	–	–	–	–	–	–	–	–
Vote 11 -		–	–	–	–	–	–	–	–	–
Vote 12 -		–	–	–	–	–	–	–	–	–
Vote 13 -		–	–	–	–	–	–	–	–	–
Vote 14 -		–	–	–	–	–	–	–	–	–
Vote 15 -		101	–	100	18	18	50	(32)	-64.2%	100
Total Revenue by Vote	2	127 327	120 629	124 575	5 783	57 590	69 976	(12 386)	-17.7%	124 575
Expenditure by Vote										
Vote 1 - Executive and Council	1	8 132	9 889	10 056	671	4 266	5 111	(845)	-16.5%	10 056
Vote 2 - Financial Services		17 066	22 899	23 144	1 430	10 521	11 679	(1 159)	-9.9%	23 144
Vote 3 - Technical Services		56 754	60 657	64 037	6 482	32 600	30 907	1 693	5.5%	64 037
Vote 4 - Corporate and Community Services		27 385	30 897	31 181	2 298	12 417	15 720	(3 303)	-21.0%	31 181
Vote 5 -		–	–	–	–	–	–	–	–	–
Vote 6 -		–	–	–	–	–	–	–	–	–
Vote 7 -		–	–	–	–	–	–	–	–	–
Vote 8 -		–	–	–	–	–	–	–	–	–
Vote 9 -		–	–	–	–	–	–	–	–	–
Vote 10 -		–	–	–	–	–	–	–	–	–
Vote 11 -		–	–	–	–	–	–	–	–	–
Vote 12 -		–	–	–	–	–	–	–	–	–
Vote 13 -		–	–	–	–	–	–	–	–	–
Vote 14 -		–	–	–	–	–	–	–	–	–
Vote 15 -		56	54	56	–	–	11	(11)	-100.0%	56
Total Expenditure by Vote	2	109 393	124 396	128 474	10 882	59 804	63 428	(3 624)	-5.7%	128 474
Surplus/ (Deficit) for the year	2	17 934	(3 766)	(3 899)	(5 100)	(2 214)	6 547	(8 761)	-133.8%	(3 899)

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Annexure D Table C4 – Monthly Budget Statement – Financial Performance (Revenue and Expenditure)

WC052 Prince Albert - Table C4 Monthly Budget Statement - Financial Performance (revenue and expenditure) - Mid-Year Assessment

Description	Ref	Budget Year 2025/26								
		2024/25 Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
R thousands										
Revenue										
Exchange Revenue										
Service charges - Electricity		17 118	22 803	22 803	1 336	9 965	11 498	(1 533)	-13%	22 803
Service charges - Water		3 642	5 167	5 167	626	3 278	2 408	870	36%	5 167
Service charges - Waste Water Management		7 225	7 964	7 964	658	4 131	4 097	34	1%	7 964
Service charges - Waste management		3 523	4 106	4 106	339	2 157	2 151	6	0%	4 106
Sale of Goods and Rendering of Services		403	410	410	30	450	205	245	120%	410
Agency services		323	230	230	-	-	115	(115)	-100%	230
Interest		-	-	-	-	-	-	-	0%	-
Interest earned from Receivables		2 219	2 339	2 339	191	1 117	1 100	17	2%	2 339
Interest from Current and Non Current Assets		5 412	5 418	5 418	323	2 034	2 709	(674)	-25%	5 418
Dividends		-	-	-	-	-	-	-	0%	-
Rent on Land		61	63	63	5	30	32	(1)	-4%	63
Rental from Fixed Assets		721	806	806	62	356	346	10	3%	806
Licence and permits		-	-	-	-	-	-	-	0%	-
Special rating levies		-	-	-	-	-	-	-	0%	-
Operational Revenue		2 049	1 876	1 876	-	1 331	939	392	42%	1 876
Non-Exchange Revenue										
Property rates		5 941	6 726	6 726	453	4 546	4 058	488	12%	6 726
Surcharges and Taxes		-	-	-	-	-	-	-	0%	-
Fines, penalties and forfeits		11 207	8 165	8 165	115	468	3 388	(2 920)	-86%	8 165
Licence and permits		112	102	102	5	46	51	(5)	-10%	102
Transfers and subsidies - Operational		35 760	35 663	37 906	491	15 116	24 745	(9 629)	-39%	37 906
Interest		458	436	436	37	232	218	14	6%	436
Fuel Levy		-	-	-	-	-	-	-	0%	-
Operational Revenue		6 275	7 069	7 069	650	3 686	3 634	52	1%	7 069
Gains on disposal of Assets		-	-	200	-	-	50	(50)	-100%	200
Other Gains		-	1 000	1 000	-	-	500	(500)	-100%	1 000
Discontinued Operations		-	-	-	-	-	-	-	0%	-
Total Revenue (excluding capital transfers and contributions)		102 447	110 343	112 786	5 322	48 943	62 243	(13 300)	-21%	112 786
Expenditure By Type										
Employee related costs		36 849	46 169	46 343	3 258	18 295	22 057	(3 762)	-17%	46 343
Remuneration of councillors		3 525	3 948	3 948	294	1 762	2 095	(332)	-16%	3 948
Bulk purchases - electricity		20 107	23 322	23 322	1 735	12 470	11 550	919	8%	23 322
Inventory consumed		554	754	1 484	10	139	424	(285)	-67%	1 484
Debt impairment		(40 875)	9 660	9 660	1 064	5 322	4 830	493	10%	9 660
Depreciation and amortisation		5 182	6 580	6 580	548	2 742	3 290	(548)	-17%	6 580
Interest		3 441	2 713	2 713	-	9	1 357	(1 348)	-99%	2 713
Contracted services		10 135	14 042	14 526	1 093	5 159	7 318	(2 159)	-30%	14 526
Transfers and subsidies		760	200	200	-	-	-	-	0%	200
Irrecoverable debts written off		57 717	3 795	5 755	2 049	6 635	2 878	3 757	131%	5 755
Operational costs		11 510	12 213	12 943	831	7 271	7 130	142	2%	12 943
Losses on Disposal of Assets		90	-	-	-	-	-	-	0%	-
Other Losses		399	1 000	1 000	-	-	500	(500)	-100%	1 000
Total Expenditure		109 393	124 396	128 474	10 882	59 804	63 428	(3 624)	-6%	128 474
Surplus/(Deficit)		(6 945)	(14 053)	(15 687)	(5 560)	(10 861)	(1 185)	(9 676)	816%	(15 687)
Transfers and subsidies - capital (monetary allocations)		-	-	-	-	-	-	-	-	-
		23 339	10 286	11 788	460	8 647	7 733	914	12%	11 788
Transfers and subsidies - capital (in-kind)		1 541	-	-	-	-	-	-	0%	-
Surplus/(Deficit) after capital transfers & contributions		17 934	(3 766)	(3 899)	(5 100)	(2 214)	6 547	(8 761)	-134%	(3 899)
Income Tax		-	-	-	-	-	-	-	0%	-
Surplus/(Deficit) after income tax		17 934	(3 766)	(3 899)	(5 100)	(2 214)	6 547	(8 761)	-134%	(3 899)
Share of Surplus/Deficit attributable to Joint Venture		-	-	-	-	-	-	-	0%	-
Share of Surplus/Deficit attributable to Minorities		-	-	-	-	-	-	-	0%	-
Surplus/(Deficit) attributable to municipality		17 934	(3 766)	(3 899)	(5 100)	(2 214)	6 547	(8 761)	-134%	(3 899)
Share of Surplus/Deficit attributable to Associate		-	-	-	-	-	-	-	0%	-
Intercompany/Parent subsidiary transactions		-	-	-	-	-	-	-	0%	-
Surplus/ (Deficit) for the year		17 934	(3 766)	(3 899)	(5 100)	(2 214)	6 547	(8 761)	-134%	(3 899)

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Annexure E Table C5 – Monthly Budget Statement – Capital Expenditure

(municipal vote, standard classification, and funding);

WC052 Prince Albert - Table C5 Monthly Budget Statement - Capital Expenditure (municipal vote, functional classification and funding) - Mid-Year Assessment

Vote Description	Ref	Budget Year 2025/26								
		2024/25 Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
R thousands	1									
Multi-Year expenditure appropriation	2									
Vote 1 - Executive and Council		-	100	100	-	-	100	(100)	-100%	100
Vote 2 - Financial Services		180	520	520	-	187	520	(333)	-64%	520
Vote 3 - Technical Services		19 462	10 849	13 174	245	8 348	12 073	(3 725)	-31%	13 174
Vote 4 - Corporate and Community Services		1 197	9 028	9 569	722	1 719	8 041	(6 322)	-79%	9 569
Vote 5 -		-	-	-	-	-	-	-	-	-
Vote 6 -		-	-	-	-	-	-	-	-	-
Vote 7 -		-	-	-	-	-	-	-	-	-
Vote 8 -		-	-	-	-	-	-	-	-	-
Vote 9 -		-	-	-	-	-	-	-	-	-
Vote 10 -		-	-	-	-	-	-	-	-	-
Vote 11 -		-	-	-	-	-	-	-	-	-
Vote 12 -		-	-	-	-	-	-	-	-	-
Vote 13 -		-	-	-	-	-	-	-	-	-
Vote 14 -		-	-	-	-	-	-	-	-	-
Vote 15 -		-	-	-	-	-	-	-	-	-
Total Capital Multi-year expenditure	4,7	20 840	20 497	23 363	966	10 253	20 733	(10 480)	-51%	23 363
Single Year expenditure appropriation	2									
Vote 1 - Executive and Council		-	-	-	-	-	-	-	-	-
Vote 2 - Financial Services		247	-	-	-	-	-	-	-	-
Vote 3 - Technical Services		5 114	-	-	-	-	-	-	-	-
Vote 4 - Corporate and Community Services		1 323	-	-	-	-	-	-	-	-
Vote 5 -		-	-	-	-	-	-	-	-	-
Vote 6 -		-	-	-	-	-	-	-	-	-
Vote 7 -		-	-	-	-	-	-	-	-	-
Vote 8 -		-	-	-	-	-	-	-	-	-
Vote 9 -		-	-	-	-	-	-	-	-	-
Vote 10 -		-	-	-	-	-	-	-	-	-
Vote 11 -		-	-	-	-	-	-	-	-	-
Vote 12 -		-	-	-	-	-	-	-	-	-
Vote 13 -		-	-	-	-	-	-	-	-	-
Vote 14 -		-	-	-	-	-	-	-	-	-
Vote 15 -		4 335	-	-	-	-	-	-	-	-
Total Capital single-year expenditure	4	11 019	-	-	-	-	-	-	-	-
Total Capital Expenditure		31 859	20 497	23 363	966	10 253	20 733	(10 480)	-51%	23 363
Capital Expenditure - Functional Classification										
Governance and administration		4 761	620	620	-	354	620	(266)	-43%	620
Executive and council		-	100	100	-	-	100	(100)	-100%	100
Finance and administration		4 761	520	520	-	354	520	(166)	-32%	520
Internal audit		-	-	-	-	-	-	-	-	-
Community and public safety		2 477	9 028	9 569	722	1 551	8 041	(6 489)	-81%	9 569
Community and social services		1 625	2 048	2 074	58	179	1 524	(1 345)	-88%	2 074
Sport and recreation		852	6 930	7 445	664	1 372	6 467	(5 094)	-79%	7 445
Public safety		-	50	50	-	-	50	(50)	-100%	50
Housing		-	-	-	-	-	-	-	-	-
Health		-	-	-	-	-	-	-	-	-
Economic and environmental services		6 134	1 500	2 727	57	1 150	2 399	(1 248)	-52%	2 727
Planning and development		44	-	-	-	-	-	-	-	-
Road transport		6 090	1 500	2 727	57	1 150	2 399	(1 248)	-52%	2 727
Environmental protection		-	-	-	-	-	-	-	-	-
Trading services		18 487	9 349	10 447	188	7 197	9 674	(2 476)	-26%	10 447
Energy sources		4 483	-	-	-	-	-	-	-	-
Water management		14 003	3 339	4 437	188	1 285	3 664	(2 380)	-65%	4 437
Waste water management		-	26	26	-	-	26	(26)	-100%	26
Waste management		-	5 984	5 984	-	5 913	5 984	(71)	-1%	5 984
Other		-	-	-	-	-	-	-	-	-
Total Capital Expenditure - Functional Classification	3	31 859	20 497	23 363	966	10 253	20 733	(10 480)	-51%	23 363
Funded by:										
National Government		17 777	6 771	9 321	400	7 687	7 408	278	4%	9 321
Provincial Government		3 264	2 304	1 378	-	-	2 167	(2 167)	-100%	1 378
District Municipality		-	-	100	-	-	50	(50)	-100%	100
Transfers and subsidies - capital (monetary allocations) (Nat / Prov Departm Agencies, Households, Non-profit Institutions, Private Enterprises, Public Corporatons, Higher Educ Institutions)		-	-	-	-	-	-	-	-	-
Transfers recognised - capital		21 041	9 075	10 799	400	7 687	9 626	(1 939)	-20%	10 799
Borrowing		-	-	-	-	-	-	-	-	-
Internally generated funds	6	10 818	11 422	12 563	566	2 567	11 108	(8 541)	-77%	12 563
Total Capital Funding		31 859	20 497	23 363	966	10 253	20 733	(10 480)	-51%	23 363

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Annexure F Table C6 – Monthly Budget Statement – Financial Position

WC052 Prince Albert - Table C6 Monthly Budget Statement - Financial Position - Mid-Year Assessment

Description	Ref	2024/25	Budget Year 2025/26			
		Audited Outcome	Original Budget	Adjusted Budget	YearTD actual	Full Year Forecast
R thousands	1					
ASSETS						
Current assets						
Cash and cash equivalents		51 035	41 061	32 820	52 233	32 820
Trade and other receivables from exchange transactions		7 724	6 993	7 860	5 395	7 860
Receivables from non-exchange transactions		1 719	142	30	(1 799)	30
Current portion of non-current receivables						
Inventory		1 762	1 803	1 762	1 762	1 762
VAT		2 569	2 535	2 569	4 742	2 569
Other current assets		81	1 974	81	365	81
Total current assets		64 892	54 508	45 123	62 699	45 123
Non current assets						
Investments						
Investment property		13 607	13 607	6 696	13 607	6 696
Property, plant and equipment		222 661	204 900	239 196	230 185	239 196
Biological assets						
Living and non-living resources						
Heritage assets		1 245	1 245	1 245	1 245	1 245
Intangible assets		356	431	412	343	412
Trade and other receivables from exchange transactions						
Non-current receivables from non-exchange transactions						
Other non-current assets						
Total non current assets		237 869	220 183	247 549	245 381	247 549
TOTAL ASSETS		302 761	274 691	292 672	308 080	292 672
LIABILITIES						
Current liabilities						
Bank overdraft						
Financial liabilities		–	–	–	–	–
Consumer deposits		799	732	799	857	799
Trade and other payables from exchange transactions		19 549	18 505	19 579	24 973	19 579
Trade and other payables from non-exchange transactions		5 617	8 587	5 617	7 137	5 617
Provision		3 262	3 517	2 262	1 501	2 262
VAT		4 394	2 524	4 394	7 325	4 394
Other current liabilities						
Total current liabilities		33 623	33 864	32 653	41 792	32 653
Non current liabilities						
Financial liabilities		0	–	–	0	–
Provision		30 187	27 367	30 187	30 064	30 187
Long term portion of trade payables						
Other non-current liabilities		5 108	4 698	5 399	4 972	5 399
Total non current liabilities		35 295	32 065	35 586	35 036	35 586
TOTAL LIABILITIES		68 918	65 929	68 238	76 828	68 238
NET ASSETS	2	233 843	208 761	224 433	231 251	224 433
COMMUNITY WEALTH/EQUITY						
Accumulated surplus/(deficit)		223 260	198 261	213 933	220 751	213 933
Reserves and funds		10 500	10 500	10 500	10 500	10 500
Other						
TOTAL COMMUNITY WEALTH/EQUITY	2	233 760	208 761	224 433	231 251	224 433

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Annexure G Table C7 – Monthly Budget Statement – Cash Flow

WC052 Prince Albert - Table C7 Monthly Budget Statement - Cash Flow - Mid-Year Assessment

Description	Ref	2024/25	Budget Year 2025/26							
		Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
R thousands	1									
CASH FLOW FROM OPERATING ACTIVITIES										
Receipts										
Property rates		5 547	5 785	5 785	410	3 390	3 490	(101)	-3%	5 785
Service charges		40 398	42 451	42 451	3 900	22 231	21 488	743	3%	42 451
Other revenue		110 584	2 648	2 848	10 324	12 167	1 249	10 918	874%	2 848
Transfers and Subsidies - Operational		37 064	37 519	38 087	1 061	22 030	25 210	(3 180)	-13%	38 087
Transfers and Subsidies - Capital		24 280	10 286	13 464	100	3 744	8 195	(4 451)	-54%	13 464
Interest		5 736	7 670	7 670	338	2 236	3 774	(1 538)	-41%	7 670
Dividends								-		
Payments										
Suppliers and employees		(84 245)	(99 374)	(100 762)	(8 673)	(48 667)	(49 990)	(1 323)	3%	(100 762)
Interest								-		
Transfers and Subsidies								-		
NET CASH FROM/(USED) OPERATING ACTIVITIES		139 364	6 986	9 543	7 461	17 130	13 418	(3 713)	-28%	9 543
CASH FLOWS FROM INVESTING ACTIVITIES										
Receipts										
Proceeds on disposal of PPE								-		
Decrease (increase) in non-current receivables								-		
Decrease (increase) in non-current investments								-		
Payments										
Capital assets		(24 851)	(20 497)	(23 363)	(1 133)	(11 861)	(20 733)	(8 872)	43%	(23 363)
NET CASH FROM/(USED) INVESTING ACTIVITIES		(24 851)	(20 497)	(23 363)	(1 133)	(11 861)	(20 733)	(8 872)	43%	(23 363)
CASH FLOWS FROM FINANCING ACTIVITIES										
Receipts										
Short term loans								-		
Borrowing long term/refinancing								-		
Increase (decrease) in consumer deposits		799	732	799	13	57	-	57	#DIV/0!	799
Payments										
Repayment of borrowing		-	(30)	(30)	-	-	(15)	(15)	100%	(30)
NET CASH FROM/(USED) FINANCING ACTIVITIES		799	703	770	13	57	(15)	(72)	488%	770
NET INCREASE/ (DECREASE) IN CASH HELD										
		115 313	(12 809)	(13 050)	6 341	5 327	(7 330)			(13 050)
Cash/cash equivalents at beginning:		58 268	58 268	51 065	51 065	51 065	51 065			51 065
Cash/cash equivalents at month/year end:		173 581	45 459	38 016	57 406	56 392	43 735			38 016

ORGANISATIONAL PERFORMANCE

(i) ANNEXURE J — DASHBOARD OF OVERALL PERFORMANCE FOR 2025/26 PER NATIONAL KPA

The table below provides the dashboard information of the overall performance for the mid-year per National Key Performance Area:

OVERALL PERFORMANCE RESULTS							
NATIONAL KEY PERFORMANCE AREA		NOT MET	ALMOST MET	MET	WELL MET	EXTREMELY WELL MET	TOTAL
BSD	Basic Service Delivery	-	1 (10.00%)	1 (10.00%)	8 (80.00%)	-	10 (38.46%)
GGPP	Good Governance and Public Participation	2 (33.33%)	-	3 (50.00%)	-	1 (16.67%)	6 (23.08%)
LED	Local Economic Development	-	-	-	-	2 (100.00%)	2 (7.69%)
MFVM	Municipal Financial Viability and Management	1 (16.67%)	1 (16.67%)	2 (33.33%)	-	2 (33.33%)	6 (23.08%)
MTID	Municipal Transformation and Institutional Development	2 (100.00%)	-	-	-	-	2 (7.69%)
TOTAL		5	2	6	8	5	26
		19.23%	7.69%	23.08%	30.77%	19.23%	100%

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PERFORMANCE: NATIONAL KPA - BASIC SERVICE DELIVERY

Reference	Responsible Directorate	Strategic Objective	Key Performance Indicator	Unit of Measurement	Calculation Type	Original Annual Target	YTD Actual	CONSOLIDATED PERFORMANCE: QUARTER ENDING DECEMBER 2025				
								Target	Actual	Result	Consolidated Performance Comment <i>(required)</i>	Consolidated Corrective Measures <i>(required if the actual does not meet the target)</i>
TL3 2	Financial Services	To promote the general standard of living	Provide 50kwh free basic electricity to registered indigent account holders connected to the municipal & Eskom electrical infrastructure network as on 30 June 2026	Number of indigent account holders receiving free basic electricity which are connected to the municipal electrical infrastructure network. Consumers receiving free basic electricity from Eskom is also included	Last Value	1 100	1 295	1 100	1 295	G2	1, 295 indigent account holders which are connected to the municipal electrical infrastructure network received free basic electricity, including consumers receiving this service from Eskom.	No corrective measures are required; the key performance indicator is met for the period under review.

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Reference	Responsible Directorate	Strategic Objective	Key Performance Indicator	Unit of Measurement	Calculation Type	Original Annual Target	YTD Actual	CONSOLIDATED PERFORMANCE: QUARTER ENDING DECEMBER 2025				
								Target	Actual	Result	Consolidated Performance Comment <i>(required)</i>	Consolidated Corrective Measures <i>(required if the actual does not meet the target)</i>
TL3 3	Financial Services	To promote the general standard of living	Provision of free basic refuse removal, refuse dumps, and solid waste disposal to registered indigent account holders	Number of indigent account holders receiving free basic refuse removal monthly	Last Value	1 100	1 217	1 100	1 217	G2	1, 217 indigent account holders received free basic refuse removal on a monthly basis.	No corrective measures are required; the key performance indicator is met for the period under review.
TL3 4	Financial Services	To promote the general standard of living	Provide 6kl free basic water to registered indigent account holders per month	Number of registered indigent account holders receiving 6kl of free water	Last Value	1 100	1 288	1 100	1 288	G2	1, 288 indigent account holders received 6kl of free water.	No corrective measures are required; the key performance indicator is met for the period under review.

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Reference	Responsible Directorate	Strategic Objective	Key Performance Indicator	Unit of Measurement	Calculation Type	Original Annual Target	YTD Actual	CONSOLIDATED PERFORMANCE: QUARTER ENDING DECEMBER 2025				
								Target	Actual	Result	Consolidated Performance Comment <i>(required)</i>	Consolidated Corrective Measures <i>(required if the actual does not meet the target)</i>
TL3 5	Financial Services	To promote the general standard of living	Provision of free basic sanitation services to registered indigent account holders which are connected to the municipal waste water (sanitation/sewerage) network & are billed for sewerage service, irrespective of the number of water closets (toilets)	Number of indigent account holders receiving free basic sanitation in terms of Equitable share requirements	Last Value	1 100	1 194	1 100	1 194	G2	1, 1194 indigent account holders received free basic sanitation services in terms of the equitable share requirements.	No corrective measures are required; the key performance indicator is met for the period under review.

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Reference	Responsible Directorate	Strategic Objective	Key Performance Indicator	Unit of Measurement	Calculation Type	Original Annual Target	YTD Actual	CONSOLIDATED PERFORMANCE: QUARTER ENDING DECEMBER 2025				
								Target	Actual	Result	Consolidated Performance Comment <i>(required)</i>	Consolidated Corrective Measures <i>(required if the actual does not meet the target)</i>
TL3 8	Technical Services	To provide quality, affordable and sustainable services on an equitable basis	Provision of electricity to formal residential account holders connected to the municipal electrical infrastructure network for both credit and prepaid electricity meters	Number of formal residential account holders connected to the municipal electrical infrastructure network. Excluding consumers connected to the Eskom Network	Last Value	2 100	2 111	2 100	2 111	G2	2, 111 number of formal residential account holders connected to the municipal electrical infrastructure network received electricity services. Consumers connected to the ESKOM network are excluded.	No corrective measures are required; the key performance indicator is met for the period under review.

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Reference	Responsible Directorate	Strategic Objective	Key Performance Indicator	Unit of Measurement	Calculation Type	Original Annual Target	YTD Actual	CONSOLIDATED PERFORMANCE: QUARTER ENDING DECEMBER 2025				
								Target	Actual	Result	Consolidated Performance Comment <i>(required)</i>	Consolidated Corrective Measures <i>(required if the actual does not meet the target)</i>
TL39	Technical Services	To provide quality, affordable and sustainable services on an equitable basis	Provide refuse removal, refuse dumps and solid waste disposal to all formal residential account holders within the Prince Albert municipal area	Number of formal residential account holders for which refuse is billed once per month	Last Value	2 600	2 799	2 600	2 799	G2	2, 799 formal residential account holders for which refuse are billed, received refuse removal services on a monthly basis.	No corrective measures are required; the key performance indicator is met for the period under review.
TL40	Technical Services	To provide quality, affordable and sustainable services on an equitable basis	Provision of clean piped water to formal residential account holders which are connected to the municipal water infrastructure network	Number of formal residential account holders that meet agreed service standards for piped water	Last Value	2 600	2 579	2 600	2 579	○	2, 579 formal residential accountal holders that meet the agreed service standards for piped water, received this service for the reporting period.	21 Accounts must be resent to customers

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Reference	Responsible Directorate	Strategic Objective	Key Performance Indicator	Unit of Measurement	Calculation Type	Original Annual Target	YTD Actual	CONSOLIDATED PERFORMANCE: QUARTER ENDING DECEMBER 2025				
								Target	Actual	Result	Consolidated Performance Comment <i>(required)</i>	Consolidated Corrective Measures <i>(required if the actual does not meet the target)</i>
TL4 1	Technical Services	To provide quality, affordable and sustainable services on an equitable basis	Provision of sanitation services to formal residential account holders are connected to the municipal waste water (sanitation/sewerage) network & are billed for sewerage service, irrespective of the number of water closets (toilets)	Number of residential account holders which are billed for sewerage in accordance to the financial system.	Last Value	2 300	2 307	2 300	2 307	G2	2, 307 formal residential account holders which are billed for sewerage in accordance to the financial system of the organisation, received this service for the reporting period.	No corrective measures are required; the key performance indicator is met for the period under review.
TL4 3	Technical Services	To promote the general standard of living	Excellent water quality measured by the compliance of water Lab results with SANS 241 criteria for Prince-Albert, Leeu-Gamka, and Klaarstroom.	Number of samples passed the compliance in line with SANS 241 (Specifically the Bac: E-coli & Total Coliform)	Carry Over	100%	100%	100%	100%	G	The target was met for the second quarter of the financial year. During the second quarter, the target could not be met, due to ground water usage	No corrective measures are required; the key performance indicator is met for the period under review.

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Reference	Responsible Directorate	Strategic Objective	Key Performance Indicator	Unit of Measurement	Calculation Type	Original Annual Target	YTD Actual	CONSOLIDATED PERFORMANCE: QUARTER ENDING DECEMBER 2025				
								Target	Actual	Result	Consolidated Performance Comment <i>(required)</i>	Consolidated Corrective Measures <i>(required if the actual does not meet the target)</i>
TL4 4	Technical Services	To promote the general standard of living	Excellent wastewater quality measured by the compliance of wastewater Lab results with SANS irrigation standard (for Prince-Albert, Leeu-Gamka, and Klaarstroom)	Percentage of Lab Results complying with SANS Irrigation standards	Carry Over	80%	83%	80%	83%	G2	83% of wastewater quality measured by the compliance of wastewater Lab results with SANS irrigation standard (for Prince Albert, Leeu-Gamka, and Klaarstroom), was met for the reporting period.	No corrective measures are required; the key performance indicator is met for the period under review.

TABLE 2 – NKPA PERFORMANCE: BASIC SERVICE DELIVERY

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PERFORMANCE: NATIONAL KPA – GOOD GOVERNANCE AND PUBLIC PARTICIPATION

Reference	Responsible Directorate	Strategic Objective	Key Performance Indicator	Unit of Measurement	Calculation Type	Original Annual Target	YTD Actual	CONSOLIDATED PERFORMANCE: QUARTER ENDING DECEMBER 2025				
								Target	Actual	Result	Consolidated Performance Comment <i>(required)</i>	Consolidated Corrective Measures <i>(required if the actual does not meet the target)</i>
TL3	Office of the Municipal Manager	To enhance participatory democracy	Schedule quarterly General Council meetings	Number of General Council meetings scheduled	Accumulative	4	2	2	2	G	Two General Council meetings were convened for the reporting period, respectively on 23 September 2025 and 27 November 2025.	No corrective measures are required; the key performance indicator is met for the period under review.

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Reference	Responsible Directorate	Strategic Objective	Key Performance Indicator	Unit of Measurement	Calculation Type	Original Annual Target	YTD Actual	CONSOLIDATED PERFORMANCE: QUARTER ENDING DECEMBER 2025				
								Target	Actual	Result	Consolidated Performance Comment <i>(required)</i>	Consolidated Corrective Measures <i>(required if the actual does not meet the target)</i>
TL4	Office of the Municipal Manager	To enhance participatory democracy	Schedule quarterly Section 80 Committee meetings	Number of Section 80 Committee meetings scheduled per quarter	Accumulative	16	8	8	8	G	Eight Section 80 Committee Meetings took place during the reporting period, respectively in August and November 2025	No corrective measures are required; the key performance indicator is met for the period under review.

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Reference	Responsible Directorate	Strategic Objective	Key Performance Indicator	Unit of Measurement	Calculation Type	Original Annual Target	YTD Actual	CONSOLIDATED PERFORMANCE: QUARTER ENDING DECEMBER 2025				
								Target	Actual	Result	Consolidated Performance Comment <i>(required)</i>	Consolidated Corrective Measures <i>(required if the actual does not meet the target)</i>
TL5	Office of the Municipal Manager	To enhance participatory democracy	Submit the Draft Top Layer SDBIP to the Mayor within 14 days after the budget has been approved by Council	Draft Top Layer SDBIP submitted within the legislative deadline	Stand-Alone	1	0	0	1	B	The 2025/2026 Final Budget was approved by Council on 29 May 2025. In compliance with the legislative requirement, the draft Service Delivery and Budget Implementation Plan was submitted to the Executive Mayor on 12 June 2025, well within the prescribed 14-day period.	No corrective measures are required; the key performance indicator is met for the period under review.

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Reference	Responsible Directorate	Strategic Objective	Key Performance Indicator	Unit of Measurement	Calculation Type	Original Annual Target	YTD Actual	CONSOLIDATED PERFORMANCE: QUARTER ENDING DECEMBER 2025				
								Target	Actual	Result	Consolidated Performance Comment <i>(required)</i>	Consolidated Corrective Measures <i>(required if the actual does not meet the target)</i>
TL8	Office of the Municipal Manager	To enhance participatory democracy	Schedule quarterly audit committee meetings	Number of audit committee meetings scheduled	Accumulative	4	4	2	1	R	An Audit Committee meeting was held on 28 August 2025	Management will ensure that the target is met by the end of the financial year.
TL9	Office of the Municipal Manager	To enhance participatory democracy	Submit the Annual Performance Report to the Auditor-General by 31 August 2025	Annual Performance Report submitted within the legislative deadline	Stand-Alone	1	1	1	1	G	The 2024/2025 Annual Performance Report was submitted to the Auditor-General on 29 August 2025.	No corrective measures are required; the key performance indicator is met for the period under review.

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Reference	Responsible Directorate	Strategic Objective	Key Performance Indicator	Unit of Measurement	Calculation Type	Original Annual Target	YTD Actual	CONSOLIDATED PERFORMANCE: QUARTER ENDING DECEMBER 2025				
								Target	Actual	Result	Consolidated Performance Comment <i>(required)</i>	Consolidated Corrective Measures <i>(required if the actual does not meet the target)</i>
TL19	Corporate and Community Services	To enhance participatory democracy	Quarterly submission of Council Resolution Registers to Council to facilitate up-to-date information for informed governance and decision-making	Number of updated Council Resolution Registers submitted to Council for the financial year	Accumulative	4	4	2	0	R	The position of Director: Corporate and Community Services is currently vacant. Upon appointment, the incumbent will be required to sign a performance agreement with the organisation, as participation in the performance management system is a key requirement.	The position of Director: Corporate and Community Services is currently vacant. Upon appointment, the incumbent will be required to sign a performance agreement with the organisation, as participation in the performance management system is a key requirement.

TABLE 3 - NKPA PERFORMANCE: GOOD GOVERNANCE AND PUBLIC PARTICIPATION

Mid –Year Budget and Performance Report

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PERFORMANCE: NATIONAL KPA – MUNICIPAL FINANCIAL VIABILITY AND MANAGEMENT

Reference	Responsible Directorate	Strategic Objective	Key Performance Indicator	Unit of Measurement	Calculation Type	Original Annual Target	YTD Actual	CONSOLIDATED PERFORMANCE: QUARTER ENDING DECEMBER 2025				
								Target	Actual	Result	Consolidated Performance Comment <i>(required)</i>	Consolidated Corrective Measures <i>(required if the actual does not meet the target)</i>
TL16	Corporate and Community Services	To maintain financial viability & sustainability through prudent expenditure, and sound financial systems	Effective management of the maintenance budget measured by the percentage spent as at 30 June 2026 (Actual Expenditure/Total Maintenance Budget x 100%)	Percentage of the maintenance budget spent by 30 June 2026	Carry Over	90%	100%	25%	100%	B	Spend for then originally budgeted	No corrective measures are required; the key performance indicator is met for the period under review.

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Reference	Responsible Directorate	Strategic Objective	Key Performance Indicator	Unit of Measurement	Calculation Type	Original Annual Target	YTD Actual	CONSOLIDATED PERFORMANCE: QUARTER ENDING DECEMBER 2025				
								Target	Actual	Result	Consolidated Performance Comment <i>(required)</i>	Consolidated Corrective Measures <i>(required if the actual does not meet the target)</i>
TL24	Corporate and Community Services	To maintain financial viability & sustainability through prudent expenditure, and sound financial systems	Spend 90% of the approved municipal capital budget on Corporate and Community Services capital projects by 30 June 2026 (Actual amount spent on capital projects/Total amount budgeted for capital projects) X100	Percentage of the municipal capital budget actually spent on Corporate and Community Services capital projects as at 30 June 2026	Carry Over	90%	12.21%	25%	12.21%	R	The total capital budget spent under Corporate and Community Services for the quarter under review equates to 12.21% (Total YTD Expenditure: R609, 166.02/ Capital Budget: R4, 989, 223.00 * 100% = 12.21%)	The spending of the capital budget under Corporate and Community Services will be expedited to ensure that the target is reached by the end of the financial year.

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Reference	Responsible Directorate	Strategic Objective	Key Performance Indicator	Unit of Measurement	Calculation Type	Original Annual Target	YTD Actual	CONSOLIDATED PERFORMANCE: QUARTER ENDING DECEMBER 2025				
								Target	Actual	Result	Consolidated Performance Comment <i>(required)</i>	Consolidated Corrective Measures <i>(required if the actual does not meet the target)</i>
TL25	Financial Services	To maintain financial viability & sustainability through prudent expenditure, and sound financial systems	Submit of the Annual Financial Statements to the Auditor-General by 31 August 2025	Annual Financial Statements submitted to the Auditor-General within the legislative deadline	Stand-Alone	1	1	1	1	G	AFS was submitted to the Auditor-General on 29 August 2025.	No corrective measures are required; the key performance indicator is met for the period under review.

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Reference	Responsible Directorate	Strategic Objective	Key Performance Indicator	Unit of Measurement	Calculation Type	Original Annual Target	YTD Actual	CONSOLIDATED PERFORMANCE: QUARTER ENDING DECEMBER 2025				
								Target	Actual	Result	Consolidated Performance Comment <i>(required)</i>	Consolidated Corrective Measures <i>(required if the actual does not meet the target)</i>
TL28	Financial Services	To maintain financial viability & sustainability through prudent expenditure, and sound financial systems	Maintain a Year to Date (YTD) debtors' payment percentage of 84% excluding traffic services	Achieve a debtor payment percentage of 84% as at 30 June 2026 {(Gross Debtors Opening Balance + Billed Revenue - Gross Debtors Closing Balance - Bad Debts Written Off)/Billed Revenue x 100}	Last Value	84%	77.44%	84%	77.44%	○	The year-to-date collection rate is 77.44%, which is below the target.	Due to the billing of the 46 consumer's amp charges from December 2025, the monthly billing increased and is only due 15 January 2026. The Revenue Depart will enforce drastic debt collection process as per approved policy. Outstanding amounts on rates of agriculture consumers, will be transferred to the attorneys for debt collection processes. Once the office in Leeu-Gamka is upgraded, prepaid water meters will be installed in Leeu-Gamka as its an Eskom electricity area.

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TL29	Financial Services	To maintain financial viability & sustainability through prudent expenditure, and sound financial systems	Maintain a financially unqualified audit opinion for the 2024/2025 financial year	Financial statements considered free from material misstatements as per the Auditor-Generals' Report	Stand-Alone	1	1	1	1	G	The Municipality received a qualified audit opinion for the 2024/2025 financial year. The unit of measurement stipulated that Annual Financial Statements, must be free of misstatements. The Audit Report stipulated that the Annual Financial Statements, was presented fairly in all material aspects, thus free of misstatements.	An OPCAR (Operation Clean Audit) was developed to address all Audit Findings, that led to the qualified audit opinion.
TL37	Technical Services	To maintain financial viability & sustainability through prudent expenditure,	Spend 90% of the approved municipal capital budget on Technical Services capital projects by 30 June 2026 (Actual amount spent on	Percentage of the municipal capital budget actually spent on Technical Services capital	Carry Over	90%	63%	25%	63%	B	We have achieved 63% of capital expenditure	No corrective measures are required; the key performance indicator is met for the period under review.

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Reference	Responsible Directorate	Strategic Objective	Key Performance Indicator	Unit of Measurement	Calculation Type	Original Annual Target	YTD Actual	CONSOLIDATED PERFORMANCE: QUARTER ENDING DECEMBER 2025				
								Target	Actual	Result	Consolidated Performance Comment <i>(required)</i>	Consolidated Corrective Measures <i>(required if the actual does not meet the target)</i>
		and sound financial systems	capital projects/Total amount budgeted for capital projects) X100	projects as at 30 June 2026								

TABLE 4 - NKPA PERFORMANCE: MUNICIPAL FINANCIAL VIABILITY AND MANAGEMENT

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PERFORMANCE: NATIONAL KPA – MUNICIPAL TRANSFORMATION AND INSTITUTIONAL DEVELOPMENT

Reference	Responsible Directorate	Strategic Objective	Key Performance Indicator	Unit of Measurement	Calculation Type	Original Annual Target	YTD Actual	CONSOLIDATED PERFORMANCE: QUARTER ENDING DECEMBER 2025				
								Target	Actual	Result	Consolidated Performance Comment <i>(required)</i>	Consolidated Corrective Measures <i>(required if the actual does not meet the target)</i>
TL18	Corporate and Community Services	To commit to continues improvement of human skills and resources to deliver effective services	Quarterly filling of vacant budgeted positions to ensure efficient workforce planning and service delivery by minimizing delays in recruitment (Number of budgeted positions filled within three months / Total number of budgeted positions filled x 100%)	Percentage of vacant budgeted position filled within three months	Carry Over	90%	0%	90%	0%	R	The position of Director: Corporate and Community Services is currently vacant. Upon appointment, the incumbent will be required to sign a performance agreement with the organisation, as participation in the performance management system is a key requirement	The position of Director: Corporate and Community Services is currently vacant. Upon appointment, the incumbent will be required to sign a performance agreement with the organisation, as participation in the performance management system is a key requirement.

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Reference	Responsible Directorate	Strategic Objective	Key Performance Indicator	Unit of Measurement	Calculation Type	Original Annual Target	YTD Actual	CONSOLIDATED PERFORMANCE: QUARTER ENDING DECEMBER 2025				
								Target	Actual	Result	Consolidated Performance Comment <i>(required)</i>	Consolidated Corrective Measures <i>(required if the actual does not meet the target)</i>
TL21	Corporate and Community Services	To commit to continues improvement of human skills and resources to deliver effective services	Schedule quarterly Occupational Health and Safety Committee Meetings to fulfil legal and organisational responsibilities regarding workplace safety	Number of Occupational Health and Safety Committee Meetings Scheduled	Accumulative	4	0	1	0	R	The Occupational Health and Safety Committee has not yet been established.	The position of Occupational Health and Safety Officer has been advertised. Once the vacancy is filled, the establishment of the Occupational Health and Safety Committee will be prioritized.

TABLE 4 - NKPA PERFORMANCE: MUNICIPAL TRANSFORMATION AND INSTITUTIONAL DEVELOPMENT

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PERFORMANCE: NATIONAL KPA – LOCAL ECONOMIC DEVELOPMENT

Reference	Responsible Directorate	Strategic Objective	Key Performance Indicator	Unit of Measurement	Calculation Type	Original Annual Target	YTD Actual	CONSOLIDATED PERFORMANCE: QUARTER ENDING DECEMBER 2025				
								Target	Actual	Result	Consolidated Performance Comment (required)	Consolidated Corrective Measures (required if the actual does not meet the target)
TI23	Corporate and Community Services	To maintain financial viability & sustainability through prudent expenditure, and sound financial systems	Implementation of the Local Economic Development Strategy by facilitating programmes and awareness initiatives	Number of programmes and awareness initiatives implemented by June 2026	Accumulative	2	3	1	3	B	During the second quarter of the financial year, the LED Section facilitated several engagements related to the organization's LED Strategy: 1. Recycling Training – Facilitated by PETCO on 7 and 8 October 2025 in Prince Albert and Leeu-Gamka, respectively. The training intervention was also attended by the Recycling Operators from the town of Klaarstroom. 2. LED Meeting in Leeu-Gamka – Held on 14 October 2025 to present the anticipated LED projects for the town and to ascertain the community's vision. 3. Meeting with Small-Scale Farmers – Conducted on 25 November 2025 between the Municipality and local farmers to discuss the current status of the commonage land and determine the way forward in addressing related challenges.	No corrective measures are required; the key performance indicator is met for the period under review.

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Reference	Responsible Directorate	Strategic Objective	Key Performance Indicator	Unit of Measurement	Calculation Type	Original Annual Target	YTD Actual	CONSOLIDATED PERFORMANCE: QUARTER ENDING DECEMBER 2025				
								Target	Actual	Result	Consolidated Performance Comment <i>(required)</i>	Consolidated Corrective Measures <i>(required if the actual does not meet the target)</i>
TI42	Technical Services	To maintain financial viability & sustainability through prudent expenditure, and sound financial systems	The number of temporary jobs opportunities created through the municipality's local economic development projects in terms of the Expanded Public Works Programme (EPWP) by 30 June 2026	Number of temporary job opportunities created in terms of the municipality's local economic development projects by 30 June 2026	Accumulative	80	61	40	61	B	The target has been achieved	No corrective measures are required; the key performance indicator is met for the period under review.

Table 5 - NKPA Performance: LOCAL ECONOMIC DEVELOPMENT

**ANNEXURE B – 2025/2026 ANNUAL PERFORMANCE REPORT CORRECTIVE
MEASURES IMPLEMENTATION STATUS REPORT**

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						ORIGINAL ANNUAL TARGET	REVISED ANNUAL TARGET	TARGET	ACTUAL	RESULT			
TL2	MFVM	SO5	Spend 90% of the municipal approved capital budget on capital projects by 30 June 2025 (Actual amount spent on capital projects/Total amount budgeted for capital projects) X100	% of the municipal capital budget actually spent on capital projects as at 30 June 2025	69.94%	90%	90%	90%	86.93%	○	The percentage capital budget spent for the 2024/2025 financial year equates to 86,93% [Capital Expenditure: R27, 895, 872.46 / Total Budget: R32, 091, 231.00 * 100 = 86.93%]. The underspending on the Capital Budget relates to inaccurate estimates by contractors, contractor performance, and contractor negotiations. The Municipality continues to strive to attract suitable contractors to the area.	The Procurement Plan is continuously used as a management tool to monitor project implementation; other avenues include Service Delivery Meetings with all Departments on a bi-monthly basis to monitor and report on project progress	Management utilises the Procurement Plan and the Service Delivery meetings to monitor project implementation. The Municipality still continues to explore opportunities to attract suitably qualified contractors to the area.

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						ORIGINAL ANNUAL TARGET	REVISED ANNUAL TARGET	TARGET	ACTUAL	RESULT			
TL8	GGPP	SO7	Submit the Top 10 Risk Mitigation Plan to the Audit Committee by 28 February 2025	Top 10 Risk Mitigation Plan submitted by 28 February 2025	0	1	1	1	0	R	The Risk Register was tabled at the Virtual Audit Committee meeting held on 04 March 2025. However, it is important to note that the deadline for the submission of the Risk Register, specifically the Top 10 Risk Mitigation Plan was not met for the 2024/25 financial year.	Management acknowledges this non-compliance and will facilitate the necessary processes to ensure that all required documentation is submitted within the pre-determined timelines set at the beginning of the financial year. This will be done in alignment with the Service Delivery and Budget Implementation Plan (SDBIP) to improve adherence and accountability moving forward.	The Risk Register was thoroughly reviewed and workshopped by management, and a temporary appointment was made to ensure that risk management receives the necessary attention.

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						ORIGINAL ANNUAL TARGET	REVISED ANNUAL TARGET	TARGET	ACTUAL	RESULT			
TL19	MTID	SO6	The percentage of the Municipality's training budget spent, measured as (Total Actual Training Expenditure/Approved Training Budget x 100) by 30 June 2025	% of training budget spent	93.10%	90%	90%	90%	72.29%	○	The percent of the training budget spent for the 2024/2025 financial year equates to 72.29% (Total Expenditure: R73, 593.00 / Total Training Budget: R101, 800.00 * 100% = 72.29%) The underspending of the training budget relates to suitable courses and trainers not being able to be sourced within the financial year, including the cost efficiency.	The Municipality will establish contacts with service providers well in advance, the individual performance management system is in place and clear training-related key performance indicators will be developed to ensure that the process is streamlined and commenced in a timely manner.	Management utilises the Procurement Plan to advance the spending of the municipality's training budget. The Municipality still continues to explore opportunities to attract suitably qualified contractors to the area.

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						ORIGINAL ANNUAL TARGET	REVISED ANNUAL TARGET	TARGET	ACTUAL	RESULT			
TL35	BSD	SO1	Develop and submit the Integrated Waste Management Plan to the Council for consideration by 31 December 2024	Integrated Waste Management Plan submitted by 31 December 2024	New KPI	1	1	1	0	R	The Inception Report was approved by Council on 17 November 2023, and the Draft IWMP is currently under review with the Department of Environmental Affairs and will be submitted to Council in the 2025/2026 financial year.	The Draft IWMP will be submitted to Council in the 2025/2026 financial year.	The Integrated Waste Management Plan must first be presented to the MEC for Environmental Affairs for endorsement, and then be presented to Council after the comments from the MEC.

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						ORIGINAL ANNUAL TARGET	REVISED ANNUAL TARGET	TARGET	ACTUAL	RESULT			
TL18	MFVM	SO5	Financial viability measured in terms of the available cash to cover fixed operating expenditure as at 30 June 2025 ((Cash and Cash Equivalents - Unspent Conditional Grants - Overdraft) + Short Term Investment) / Monthly Fixed Operational Expenditure excluding (Depreciation, Amortisation, and Provision for Bad Debts, Impairment and Loss on Disposal of Assets))	Number of months it takes to cover fix operating expenditure with available cash	8.87%	1.30	1.30	1.30	0.54	R	The available cash to cover fixed operating expenditure for the financial year equates to 0.54	The key performance indicator was met during the financial year under review; therefore, no corrective measures are warranted	The key performance indicator was met during the financial year under review; therefore, no corrective measures are warranted. The target type of the key performance indicator was reviewed with the development of the 2025/2026 Service Delivery and Budget Implementation Plan, including the performance management system of the organisation.

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						ORIGINAL ANNUAL TARGET	REVISED ANNUAL TARGET	TARGET	ACTUAL	RESULT			
TL31	BSD	SO4	Excellent water quality measured by the compliance of water Lab results with SANS 241 criteria for Prince-Albert, Leeu-Gamka and Klarstroom.	Percentage of Lab Results complying with SANS 241	84.75%	94%	94%	94%	83.15%	O	Drinking water laboratory results for the following water plants: Leeu Gamka: Point 1, Zone 1 - Reservoir 007 Klaarstroom: Point 1, Zone 1 - RESERVOIR Prince Albert Road: Point 1 - RESERVOIR Prince Albert: Point 2 - Reservoir 1 Lower Town % of Lab Results complying with SANS 241: 83.15%	SANS241 was subsequently replaced with Regulation 3630 in order to change the determinants of water quality that is why we could not reach the new determinants. The revised determinants will be submitted in the new financial year.	The drinking water complies to the provisions of Regulation 3630. The reporting on the revised determinants have commenced in the 2025/2026 financial year.
TL36	BSD	SO4	Review the Electricity Master Plan and submit to the Council for consideration by January 2025	One Reviewed Electricity Master Plan submitted to Council by January 2025	New KPI	1	1	1	0	R	The Electricity Master Plan Report was developed and completed in June 2024, where after it was submitted to the Department of Local Government to solicit input.	The Electricity Master Plan will be submitted to Council for consideration during the 2025/2026 financial year.	The Electricity Master Plan was submitted to the Council on 31/07/2025.

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						ORIGINAL ANNUAL TARGET	REVISED ANNUAL TARGET	TARGET	ACTUAL	RESULT			
TL38	BSD	SO1	Develop and submit the Air Quality Management Bylaw to Council by 30 June 2025	Air Quality Management Bylaw submitted to Council		1	1	1	0	R	The Air Quality Management Plan has been adopted by the Council on 5 June 2025. The Draft Air Quality Management Bylaw has been discussed with the Department of Environmental Affairs and Development Planning on 2nd July 2025. It is anticipated that the Air Quality Management Bylaw will be finalised during the 2025/2026 financial year.	Following the meeting with the Department of Environmental Affairs and Development Planning, the following resolutions were made: 1. The Municipality will circulate the Draft Air Quality Management Bylaw to the Department and relevant Municipal Departments for their input. 2. The Draft Bylaw will be submitted to Council for review and to initiate the process of public participation. 3. The Municipality will embark on a formal public participation process. It is anticipated that the Air Quality Management Bylaw will be finalized during the 2025/2026 financial year.	The Draft Air Quality Management Plan was tabled before Council, after which the Municipality commenced with a public participation process to present the Draft Plan to the community. These engagements were conducted on 25 and 26 November 2025. Following the finalisation of the public participation process, the Final AQMP will be submitted to Council for consideration.

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