

Prince Albert Municipality Mid-Year Section 72 Report 2022/23

TABLE OF CONTENTS

Mayors Report

1.	INTR	RODUCTION	6
1.	.1	PURPOSE OF REPORT	6
1.	.2	ORGANISATIONAL PERFORMANCE OVERVIEW	7
2.	BUD	OGET PERFORMANCE ANALYSIS	7
2.	.1	OPERATIONAL EXPENDITURE AND REVENUE PERFORMANCE	7
	REV	'ENUE	7
	ln	ICREASE IN REVENUE	7
	D	ECREASE IN REVENUE	8
	OPE	ERATIONAL EXPENDITURE	8
	D	ECREASE IN EXPENDITURE	8
2.	2	Capital Budget Performance	9
Cı	reatin	ng a culture of performance	9
	(1)	Performance Framework	9
	(11)	Implementation of Performance Management	9
	(III)	Monitoring Performance	10
	(IV)	Overall Service Delivery Performance in terms of the Top Layer SDBIP	10
3.	FINA	ANCIAL PERFORMANCE ANALYSIS	12
Ca	ash m	nanagement	12
0	utstaı	nding debtors	13
4.	ADJ	JUSTMENTS BUDGET	13
5.	ANN	NUAL REPORT	14
6.	REC	COMMENDATIONS	14
8.	ANN	NEXURES	14
8.	1	Financial and Budget Performance	14
	(i)	Annexure A Table C1 – Monthly Budget Statement Summary;	14
	(ii) Clas	Annexure B Table C2 – Monthly Budget Statement – Financial Performance (Statement);	
	(iii) exp	Annexure C Table C3 – Monthly Budget Statement – Financial Performance (Revenuenditure by municipal vote);	
	(iv)	Annexure D Table C4 – Monthly Budget Statement – Financial Performance (Revenuenditure):	ue and

(v) stan	Annexure E Table C5 – Monthly Budget Statement – Capital Expenditure (munical classification and funding);	•
(vi)	Annexure F Table C6 – Monthly Budget statement – Financial Position; and	14
(vii)	Annexure G Table C7 – Monthly Budget statement – Cash Flows	14
(viii)	Annexure H Table SC3 – Monthly Trade Receivables	15
8.2	Service Delivery Performance	15
(ix) ach	Annexure I — Top Layer SDBIP 2022/23 per National KPA and assessment nieved	•
(x)	Annexure J — Dashboard of overall performance for 2022/23 per National K	15

MAYORS REPORT

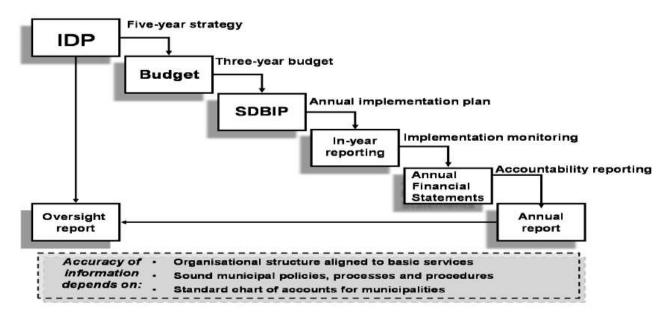
Budget Process:

Section 53(1)(a) of the MFMA stipulates that the Executive Mayor of the Municipality must provide general political guidance over the budget process and the priorities that must guide the preparation of a budget.

The flowchart on the budget process basically reflecting three different processes in the budget cycle at the same time, namely:

- Reporting on the previous year budget;
- Current year budget implementation; and
- Preparation of the new financial year's budget (including the budget estimates for the two outer financial years)

The municipal planning and budget cycle processes consist of the following:



For the period under review that is the month ending 31 December 2022 the following MFMA related activities was successfully complete as per legislative requirements:

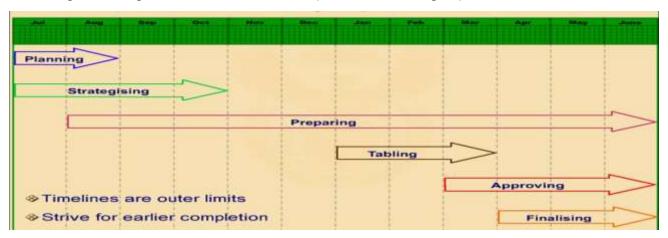
December 2022

- Submit all monthly MFMA section 71 reporting.
- Submission of the information as required in terms of the mSCOA Regulation to National and Provincial Treasury.
- Verification of audited information and reconciliation of information submitted via the different National and Provincial treasuries platforms.

Budget planning process 2022/2023

Administration is in the process of planning the budget process for the compilation of the 2023/24 annual Budget. This will be done as per the budget timetable approved by council during the August 2022 council meeting.

Following the Budget Process Timeline in respect of the budget year under review:



Monthly Reporting:

Monthly financial reporting as per DoRA and MFMA requirements to Council, National & Provincial Departments and other stakeholders have been adequately adhered to for the period 1 July 2022 – 31 December 2022.

Financial Statements for the Year-ended 30 June 2022

The Annual Financial Statements (AFS) was submitted on the legislative deadline, 31 August to the Auditor General. The outcome of the audit process was an unqualified audit opinion without matters (Clean audit).

1. INTRODUCTION

1.1 PURPOSE OF REPORT

• To submit to the Executive Mayor an assessment report on the Municipality's Performance covering the period 1 July 2022 to 31 December 2022.

Section 72(1) (a) of the MFMA prescribes that the accounting officer of a municipality must by 25 January each year assess the performance of the municipality during the first half of the financial year taking into account:

- (a) The monthly statements referred to in section 71 of the MFMA for the first half of the financial year;
- (b) The municipality's service delivery performance during the first half of the financial year, and the service delivery targets and performance indicators set in the service delivery and budget implementation plan;
- (c) The past year's annual report and progress on resolving problems identified in the annual report; and
- (d) The performance of every municipal entity under the sole or shared control of the municipality, taking into account reports in terms of section 88 of the MFMA from any such entities.

In terms of section 72(1)(b) of the MFMA, the Accounting Officer must also by 25th January of each year submit a report on such assessment to the mayor of the municipality, National Treasury and Provincial Treasury. Once the Mayor has considered the report, it must be submitted to Council by 31 January in terms of Section 54 of the MFMA.

Section 72(3) of the MFMA further states accounting officer must, as part of the review:

- (a) Make recommendations as to whether an adjustment budget is necessary; and
- (b) Recommend revised projections for revenue and expenditure to the extent that this may be necessary.

The mid-year performance reports and supporting tables of Prince Albert Municipality is prepared in accordance with MFMA Circular 13 and the Municipal Budget and Reporting Regulations, to illustrate the performance in graphical and tabular format as per Annexures E to G.

1.2 ORGANISATIONAL PERFORMANCE OVERVIEW

Council will continuously strive to fill the critical positions identified on the organogram to ensure continuous, equitable and sustainable service delivery. Capacity constraints and financial resources remains a challenge especially to a rural municipality such as Prince Albert who do not have a broad revenue base.

The Municipality have appointed a Chief Financial Officer since May 2022. This appointed has brought stability and the much-needed oversight in the Financial Department. The position was previously vacant since October 2020. The positions for Manager Income and Manager Expenditure have also been filled to strengthen the capacity in the financial department.

The recruitment process for the Municipal Manager has been concluded, MEC concurrence is currently awaited.

The Municipality will have to revisit their organogram to build capacity in certain crucial areas.

2. BUDGET PERFORMANCE ANALYSIS

2.1 OPERATIONAL EXPENDITURE AND REVENUE PERFORMANCE

Approximately 44.48% of the original budgeted operating expenditure of **R 57 383 868** was spent as at the end of December 2022 and 34.12% of the original projected revenue of **R 53 662 000** was raised. The reasons for major deviations are explained in paragraphs (i) and (ii) below and in the Section 71 In-year Financial Report for the period ended 31 December 2022 that is attached as **Annexure A and B.**

Indications are that an adjustments budget will be required as there are numerous variances in expenditure and revenue items that need to be addressed in the final adjustments that will be approved by Council by no later than February 2023.

Items of revenue and expenditure with major deviations from the budget are as follows:

REVENUE

INCREASE IN REVENUE

Revenue source and reason for such decrease	Total original budget for 2022/23	Actual as at 31 December 2022	% Variance from expected 50%
socii deciedse	R'00	00	expecied 50%
Interest received	2,376	1,674	9%

2022/23

Traffic Fines	1,107	0,333	60%
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The slow spending on capital projects have caused higher than expected bank balances. The severe under collection of traffic fines is due to the fact that the Municipality do not have a service provider and only one traffic official.

DECREASE IN REVENUE

There was a substantial decrease in revenue and can mainly be attributed to the Covid-19 pandemic and economic conditions in the country. The debtors' collection ration % as of 31 December 2022 stood at 57.20%. Council has re-instated the credit control policy late in the previous financial year and it's positive effects are starting to show.

Also refer to Annexure A and B.

The decrease in debt collection significantly and severely impacts on the cash flow of the Municipality. Despite several dedicated debt collection efforts and outreaches within the communities, the payment ratio is very low and does not seem to improve. The Council resolved to write off debt on a categorized debt write off campaign, but it is too soon to see definite results. The Municipality will, however have to improve their debt collection initiatives.

COST CONTAINMENT

The Municipality undertook cost containment by curbing their travel and subsistence cost and limiting their travel. Overtime always spike during the December and January period, but will then reduce again.

The Municipality will need to seriously investigate shared service options or even inter-governmental service agreements to lower operational costs and meeting operational requirements. Shared services do not seem to work in the Central Karoo and should be addressed as soon as possible. Loss of income should also be curbed and therefore water and electricity losses should be investigated and a strategy devised to address these shortcomings.

OPERATIONAL EXPENDITURE

DECREASE IN EXPENDITURE

There was no decrease in expenditure.

Expenditure item and reason for such decrease	Total original budget for 2022/23	Actual as at 31 December 2022	% Variance from expected 50%		
socii deciedse	R'00	0	ехрестеа 50%		
Employee related costs	28,978	13,398	-8%		
Bulk purchases	18,404	8,159	-11%		
Other expenditure	11,260	8,781	77%		

2022/23

The municipality are still struggling to fill vacant positions on the organogram, due to financial constraints.

Due to the fact that Eskom charges the municipality based on time of use, estimated correct usage is very difficult.

The above variances will be rectified in the adjustment budget.

Also refer to **Annexure A and B**.

2.2 CAPITAL BUDGET PERFORMANCE

The capital expenditure as at the end of December 2022 is **R 6 082 000**, excluding committed costs (orders issued), which is **40%** of the budgeted amount.

SERVICE DELIVERY PERFORMANCE ANALYSIS

CREATING A CULTURE OF PERFORMANCE

(I) PERFORMANCE FRAMEWORK

Regulation 7 (1) of the Local Government: Municipal Planning and Performance Management Regulations, 2001 states that "A Municipality's Performance Management System entails a framework that describes and represents how the municipality's cycle and processes of performance planning, monitoring, measurement, review, reporting and improvement will be conducted, organized and managed, including determining the roles of the different role players." This framework, inter alia, reflects the linkage between the IDP, Budget, SDBIP and individual and service provider performance.

The municipality adopted a performance management framework that was reviewed and approved by Council in July 2022.

(II) IMPLEMENTATION OF PERFORMANCE MANAGEMENT

The IDP for 2022 - 2027 was compiled and approved by council on 20 May 2022 per Council resolution 47/2022 with the budget for 2022/23 approved by Council on 20 May 2022 per Council resolution 48/2022. The time table and process plan for the compilation of the IDP and budget was approved by Council on 31 August 2022 per Council Resolution 98/2022. The organizational performance is evaluated by means of a municipal scorecard (Top Layer SDBIP) at organizational level and through the service delivery budget implementation plan (SDBIP) at directorate levels.

The SDBIP is a plan that converts the IDP and budget into measurable criteria on how, where and when the strategies, objectives and normal business process of the municipality

is implemented. It also allocates responsibility to directorates to deliver the services in terms of the IDP and budget.

The SDBIP were prepared and the Top Layer SDBIP was approved by the Executive Mayor and tabled at Council on 26 June 2022 and the Departmental SDBIP by the Municipal Manager shortly after.

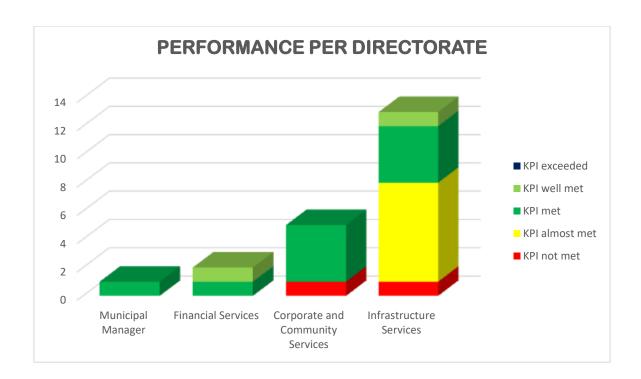
(III) MONITORING PERFORMANCE

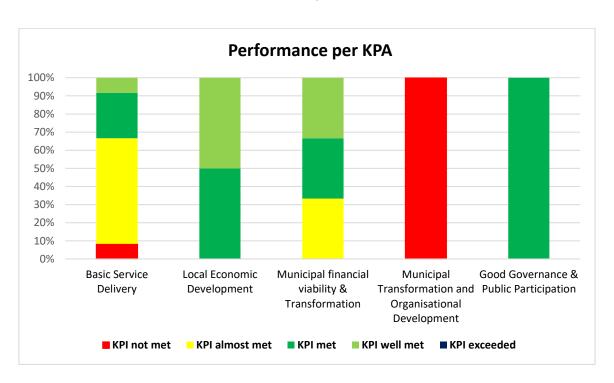
Monitoring of performance takes place as follows:

- i. An automated mail is send via the web based system as a reminder to all staff responsible for updating their actual performance against key performance indicator targets by the 20th of every month for the previous month's performance.
- ii. The performance system administrator will ultimately remind all departments on a weekly basis to update their actual performance on the excel spreadsheet as part of the ongoing monitoring of the total performance management model.
- iii. Monthly performance reports should be submitted and discussed with the Executive Mayor, but has not been done due to further development and refining of the performance management model.

(IV) OVERALL SERVICE DELIVERY PERFORMANCE IN TERMS OF THE TOP LAYER SDBIP

It must be noted that the Top Layer SDBIP contains 35 KPI's of which 14 does not fall into the reporting period. The table below reflects the top layer SDBIP dashboard of overall performance of the respective Departments from 1 July 2022 to 31 December 2022.





	Basic Service Delivery	Local Economic Development	Municipal financial viability & transformation	Municipal Transformation and Organisational Development	Good Governance & Public participation	Total
KPI not met	1	-		1		2
KPI almost met	7	-	1	-		8
KPI met	3	2	1	-	3	9
KPI well met	1	2	1	-	-	4
KPI exceeded		-	-	-		0
Total	12	4	3	1	3	21

Category	Colour	Explanation
KPI's Not Met		0% >= Actual/Target < 50%
KPI's Almost Met		50% >= Actual/Target < 100%
KPI's Met		Actual/Target = 100%
KPI's Extremely Well Met		Actual/Target <= 150%

3.2 SUMMARY AND CHALLENGES

Early indications are that the performance against the output and goals of the Service Delivery Budget Implementation Plan (SDBIP) are on track, with two KPI's not achieved due to the transition of the new Council. The individual performance could not be implemented due to capacity constraints in the IDP & PMS section.

The municipality managed to reach 52.3% of its Top Layer KPI's. This can mainly be attributed to key vacancies that exist within the organization.

To eliminate the audit findings, we have implemented the following corrective measures:

- The municipality will continuously and adequate review and monitor compliance with applicable laws and regulations. Sufficient oversight will be exercised to ensure that the definitions of the indicators are included in the IDP, SDBIP and eventually into the Annual Report.
- Management should ensure the regular and adequate reviews of the accuracy
 of source evidence used to measure indicators and the SDBIP will form part of
 the formal monthly management meetings.
- Management has already advertised the position for IDP/PMS coordinator and it is envisaged that this process will be concluded in February 2023.

The Adjustments Budget to be tabled to Council at the end of February 2023 will necessitate an adjustment of the Top Layer SDBIP, with the necessary motivation where key performance indicator targets require adjustment as a result of the Adjustments Budget.

3. FINANCIAL PERFORMANCE ANALYSIS

CASH MANAGEMENT

- Revenue is collected when it is due and banked promptly;
- Payments are made, including transfers, no earlier than necessary, with due regard for efficient, effective and economical programme delivery and the municipality's normal terms for account payments;
- Debtors are perused with appropriate sensitivity to ensure that amounts received by the municipality are collected and banked promptly;
- The municipality's cash flow requirements are accurately forecasted;
- Taking any other action that avoids locking up money unnecessarily and inefficiently, such as managing inventories to the minimum level necessary for efficient and effective programme delivery, and selling surplus or under-utilized assets in terms of the asset management policy;

2022/23

 Bank reconciliation is performed on a monthly basis to detect any unauthorised entries; and

Also refer to **Annexure 8 Table C7** for more detail on cash receipts and payments for the period.

OUTSTANDING DEBTORS

Attached as **Annexure 8 Table SC3** is a summary of outstanding debtors as 31 December 2022, analyzing age of debtors by income source and number of days outstanding and type of consumer. Although, approximately **86.60%** (R 16 050 000) of the total outstanding debtors of **R 20 954 000.00** is more than 90 days outstanding, the Administration institute the following procedures to collect outstanding amounts:

- Implemented an approved credit control and debt collection policy.
- Cut off electricity on a monthly basis.
- Provision is made for bad debts.

4. ADJUSTMENTS BUDGET

Section 72(3) of the MFMA further states that the accounting officer must, as part of the review:

- Make recommendations as to whether an adjustment budget is necessary and
- Recommend revised projections for revenue and expenditure to the extent that this
 may be necessary.

Regulation 23 of the Municipal Budget and Reporting Regulations provides, inter alia for the following:

"An adjustment budget may be tabled in the Municipal Council at any time after the Midyear Budget and Performance Assessment has been tabled in the Council, but not later than 28 February of each year. Furthermore, except under certain circumstances only one adjustment budget may be tabled in Council during a financial year."

Accordingly, a report on adjustments to the budget will be submitted for consideration by Council at the end of February 2023. The Top Layer SDBIP will have to be adjusted accordingly, but only as it pertains to monetary adjustments reflected in the approved adjustment budget.

5. ANNUAL REPORT

The draft 2021/22 annual report was tabled to Council on 6 December 2022 and subsequently advertised for public comment which concluded on 16 January 2023. The final annual report will be table before 31 January 2023.

As prescribed in section 72(1((a)(iii) of the MFMA the Accounting officer must assess the performance of the municipality in the first 6 months taking into account the past year's Annual Report, and progress on resolving the problems identified in the Annual Report.

6. **RECOMMENDATIONS**

- (i) That the Executive Mayor considers the report and deals with it in terms of Section 54 of the Municipal Finance Management Act, as detailed in introduction of this report;
- (ii) That an adjustment budget be prepared and tabled before Council for approval;
- (iii) That the Top Layer SDBIP be adjusted to accommodate the financial changes to the budget; and
- (iv) That Council strive to fill critical vacancies within their budgetary provision.

8. ANNEXURES

8.1 FINANCIAL AND BUDGET PERFORMANCE

- (i) ANNEXURE A TABLE C1 MONTHLY BUDGET STATEMENT SUMMARY;
- (ii) Annexure B Table C2 Monthly Budget Statement Financial Performance (Standard Classification);
- (iii) Annexure C Table C3 Monthly Budget Statement Financial Performance (Revenue and expenditure by municipal vote);
- (iv) Annexure D Table C4 Monthly Budget Statement Financial Performance (Revenue and expenditure);
- (V) ANNEXURE E TABLE C5 MONTHLY BUDGET STATEMENT CAPITAL EXPENDITURE (MUNICIPAL VOTE, STANDARD CLASSIFICATION AND FUNDING);
- (vi) Annexure F Table C6 Monthly Budget statement Financial Position; and
- (vii) Annexure G Table C7 Monthly Budget statement Cash Flows

2022/23

(viii) Annexure H Table SC3 – Monthly Trade Receivables

8.2 SERVICE DELIVERY PERFORMANCE

- (ix) Annexure I Top Layer SDBIP 2022/23 per National KPA and assessment of targets achieved
- (x) Annexure J Dashboard of overall performance for 2022/23 per National K

WC052 Prince Albert - Table C1 Monthly	Budget Sta	tement Sun	nmary - Mid	-Year Asses	sment				
	2021/22				Budget Year 2			,,	
Description R thousands	Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
Financial Performance								/0	
Property rates	4 380	4 969	4 969	457	3 098	2 485	614	25%	4 969
Service charges	30 552	33 451	33 451	3 212	23 889	16 725	7 163	43%	33 451
Investment revenue	4 279	2 376	2 376	383	1 674	1 188	486	41%	2 376
Transfers and subsidies	32 272	34 260	34 500	9 022	22 526	17 130	5 396	31%	34 500
Other own revenue	9 717	5 104	4 564	1 131	22 320	2 552	(77)	-3%	4 564
Total Revenue (excluding capital transfers and	81 202	80 160	79 860	14 205	53 662	40 080	13 582	34%	79 860
contributions)									
Employee costs	23 570	28 978	28 761	2 040	13 398	14 488	(1 090)	-8%	28 761
Remuneration of Councillors	3 142	3 456	3 456	304	1 476	1 728	(252)	-15%	3 456
Depreciation & asset impairment	5 363	5 474	5 474	453	2 717	2 737	(20)	-1%	5 474
Finance charges	1 955	449	449	3	28	224	(196)	-87%	449
Inventory consumed and bulk purchases	16 361	18 943	18 943	2 148	8 276	9 471	(1 195)	-13%	18 943
Transfers and subsidies	390	490	490	-	178	245	(68)	-28%	490
Other expenditure	29 147	22 369	22 484	9 344	31 312	11 049	20 262	183%	22 484
Total Expenditure	79 929	80 158	80 056	14 292	57 384	39 942	17 442	44%	80 056
Surplus/(Deficit)	1 273	2	(197)	(87)	(3 722)	138	(3 860)	-2803%	(197)
Transfers and subsidies - capital (monetary allocations) (National / Provincial and District)	12 746	14 110	15 609	87	3 722	7 055	(3 333)	-47%	15 609
Transfers and subsidies - capital (monetary allocations) (National / Provincial Departmental Agencies, Households, Non-profit Institutions, Private Enterprises, Public Corporations, Higher Educational Institutions) & Transfers and subsidies - capital (in-kind-all)									
Surplus/(Deficit) after capital transfers &	14 019	- 14 112	15 412		(0)	7 193	– (7 193)	-100%	- 15 412
contributions									
Share of surplus/ (deficit) of associate	-	-	-	-	-	-	-		-
Surplus/ (Deficit) for the year	14 019	14 112	15 412	(0)	(0)	7 193	(7 193)	-100%	15 412
Capital expenditure & funds sources									
Capital expenditure	13 155	16 342	20 187	2 452	6 082	10 094	(4 012)	-40%	20 187
Capital transfers recognised	11 165	12 336	13 402	97	3 258	6 701	(3 443)	-51%	13 402
Borrowing	-	-	-	-	-	-	-		-
Internally generated funds	1 990	4 006	6 785	2 355	2 824	3 393	(569)	-17%	6 785
Total sources of capital funds	13 155	16 342	20 187	2 452	6 082	10 094	(4 012)	-40%	20 187
Financial position									
Total current assets	55 096	48 247	49 401		55 358				49 401
Total non current assets	191 156	210 263	205 869		185 950				205 869
Total current liabilities	35 473	15 990	35 473		33 311				35 473
Total non current liabilities	5 937	30 430	5 647		6 810				5 647
Community wealth/Equity	204 842	212 090	214 150		201 187				214 150
Cash flows									
Net cash from (used) operating	14 019	16 845	28 885	(2 572)	12 883	17 580	4 697	27%	28 885
Net cash from (used) operating Net cash from (used) investing	(13 155)	(16 342)	(20 187)	(453)	(4 313)	(5 903)	(1 590)	27%	(20 187)
Net cash from (used) financing	(10 100)	(92)	(20 167)	(455)	(4010)	(5 905)	(1 330)	£1 /0	(20 101)
Cash/cash equivalents at the month/year end	46 725	41 389	54 559	_ _	73 909	57 538	- (16 372)	-28%	74 037
Debtors & creditors analysis	0-30 Days	31-60 Days	61-90 Days	91-120 Days	121-150 Dys	151-180 Dys	181 Dys-1 Yr	Over 1Yr	Total
<u>Debtors Age Analysis</u>			<u></u>						
Total By Income Source	2 136	1 533	1 234	921	1 368	1 183	4 590	7 989	20 954
<u>Creditors Age Analysis</u>									
Total Creditors	1 605	-	43	-	-	-	-	-	1 648

B		2021/22				Budget Year 2				
Description	Ref	Audited	Original	Adjusted	Monthly	YearTD actual	YearTD	YTD	YTD	Full Year
R thousands	1	Outcome	Budget	Budget	actual		budget	variance	variance %	Forecast
Revenue - Functional									70	
Governance and administration		39 447	39 797	40 471	9 776	25 444	19 898	5 545	28%	40 47
		2 455		-					I	1 22
Executive and council		36 991	26 970 12 827	1 223 39 249	19	22	12 19 886	10	83% 28%	
Finance and administration					9 757	25 422		5 535	20%	39 24
Internal audit		40.007	- 2770	-	-	- 0.040	4 005	-	00/	4.07
Community and public safety		10 027	3 770	4 070	806	2 046	1 885	161	9%	4 07
Community and social services		2 687	2 383	2 383	158	1 061	1 191	(130)	1	2 38
Sport and recreation		12	12	312	2	11	6	5	75%	31
Public safety		7 328	1 375	1 375	645	975	688	287	42%	1 37
Housing		-	-	-	-	-	-	-		-
Health		-	-	_	-	-	_	-		_
Economic and environmental services		1 865	1 343	1 567	5	1 373	672	701	104%	1 56
Planning and development		50	56	56	5	20	28	(8)	-28%	5
Road transport		1 815	1 287	1 511	-	1 353	644	709	110%	1 51
Environmental protection		-	-	-	-	- 1	-	-		-
Trading services		42 610	49 360	49 360	3 705	28 521	24 680	3 841	16%	49 36
Energy sources		19 123	27 478	20 926	1 909	10 227	10 463	(236)	-2%	20 92
Water management		16 898	14 238	20 790	699	12 949	10 395	2 554	25%	20 79
Waste water management		4 349	5 096	5 096	770	3 068	2 548	520	20%	5 09
Waste management		2 239	2 547	2 547	327	2 277	1 273	1 004	79%	2 54
Other	4		_	_		_		_		
Total Revenue - Functional	2	93 948	94 270	95 468	14 292	57 384	47 135	10 249	22%	95 468
Expenditure - Functional										
Governance and administration		25 397	29 355	29 025	9 369	22 148	14 644	7 504	51%	29 02
Executive and council		3 984	7 125	4 682	354	1 952	2 242	(290)	-13%	4 68
Finance and administration		21 412	22 230	24 343	9 016	20 197	12 402	7 794	63%	24 34
Internal audit		_	_	_	_	-	_	_		_
Community and public safety		12 101	7 369	7 369	612	3 225	3 660	(435)	-12%	7 36
Community and social services		2 831	3 212	3 212	278	1 436	1 601	(165)	1	3 21:
Sport and recreation		1 389	1 900	1 900	155	841	950	(109)	I	1 90
Public safety		7 881	2 257	2 257	178	948	1 108	(160)	1	2 25
Housing		_	_	_	_	_	_	_		_
Health		_	_	_	_	_	_	_		_
Economic and environmental services		10 539	9 282	9 510	490	5 010	4 568	443	10%	9 51
Planning and development		706	106	106	6	32	53	(20)	I	10
Road transport		9 833	9 176	9 404	485	4 978	4 515	463	10%	9 40
Environmental protection		_	_	_	-	_	-	_	1	_
Trading services		31 621	33 882	33 882	3 820	26 933	16 936	9 997	59%	33 88
Energy sources		17 273	20 907	20 907	2 301	9 549	10 453	(905)	1	20 90
Water management		5 544	5 519	5 519	559	11 133	2 759	8 373	303%	5 51
Waste water management		4 033	4 359	4 359	682	5 062	2 179	2 883	132%	4 35
Waste management		4 033	3 097	3 097	277	1 189	1 544	(355)	1	3 09
· ·			270	270	_	68			1	27
Other		270					135	(68)		
Total Expenditure - Functional Surplus/ (Deficit) for the year	3	79 929 14 019	80 158 14 112	80 056 15 412	14 292	57 384	39 942 7 193	17 442 (7 193)	44% -100%	80 05 15 41

2022/23

WC052 Prince Albert - Table C3 Monthly Budget Statement - Financial Performance (revenue and expenditure by municipal vote) - Mid-Year Assessment Budget Year 2022/23 Vote Description 2021/22 Original Adjusted Monthly YearTD YTD YTD Full Year Audited Ref YearTD actual variance Outcome Budget Budget actual budget variance Forecast R thousands % Revenue by Vote Vote 1 - EXECUTIVE AND COUNCIL 2 455 26 970 28 168 8 776 19 117 13 485 5 632 41.8% 28 168 10 331 11 546 Vote 2 - DIRECTOR FINANCE 12 081 11 546 940 5 874 6 035 (161)-2.7% Vote 3 - DIRECTOR CORPORATE 26 224 813 65 473 406 16.4% 813 802 67 Vote 4 - DIRECTOR COMMUNITY 10 027 3 770 4 070 806 2 046 1 885 161 8.6% 4 070 Vote 5 - DIRECTOR TECHNICAL SERVICES 44 911 50 647 50 871 3 705 29 874 25 324 4 550 18.0% 50 871 Vote 6 - [NAME OF VOTE 6] Vote 7 - [NAME OF VOTE 7] Vote 8 - [NAME OF VOTE 8] Vote 9 - [NAME OF VOTE 9] Vote 10 - [NAME OF VOTE 10] Vote 11 - [NAME OF VOTE 11] Vote 12 - [NAME OF VOTE 12] Vote 13 - [NAME OF VOTE 13] Vote 14 - [NAME OF VOTE 14] Vote 15 - [NAME OF VOTE 15] 2 93 948 94 270 95 468 14 292 57 384 47 135 10 249 21.7% 95 468 Total Revenue by Vote Expenditure by Vote 1 Vote 1 - EXECUTIVE AND COUNCIL 6 897 7 125 7 340 519 3 078 3 531 (453) -12.8% 7 340 12 370 8 203 7 440 7 619 14 339 Vote 2 - DIRECTOR FINANCE 14 879 14 339 15 059 102 4% Vote 3 - DIRECTOR CORPORATE 6 835 7 452 7 452 653 4 043 3 726 318 8.5% 7 452 Vote 4 - DIRECTOR COMMUNITY 12 371 7 639 7 639 612 3 292 3 795 (502)-13.2% 7 639 Vote 5 - DIRECTOR TECHNICAL SERVICES 41 455 43 062 43 286 4 305 21 451 10 460 48.8% 43 286 31 911

Vote 6 - [NAME OF VOTE 6]
Vote 7 - [NAME OF VOTE 7]
Vote 8 - [NAME OF VOTE 9]
Vote 10 - [NAME OF VOTE 10]
Vote 11 - [NAME OF VOTE 11]
Vote 12 - [NAME OF VOTE 12]
Vote 13 - [NAME OF VOTE 13]
Vote 14 - [NAME OF VOTE 14]
Vote 15 - [NAME OF VOTE 14]

Surplus/ (Deficit) for the year

79 929

2

80 158

80 056

57 384

14 292

17 442

43.7%

39 942

80 056

Description	 D. /	2021/22 Budget Year 2022/23								Full Veer	
Description	Ref	Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance	Full Year Forecast	
R thousands									%		
Revenue By Source											
Property rates		4 380	4 969	4 969	457	3 098	2 485	614	25%	4 969	
Service charges - electricity revenue		18 916	20 687	20 687	1 909	10 227	10 343	(116)	-1%	20 687	
Service charges - water revenue		5 854	5 951	5 951	612	9 227	2 976	6 251	210%	5 951	
Service charges - sanitation revenue		3 897	4 636	4 636	474	3 065	2 318	747	32%	4 636	
Service charges - refuse revenue		1 885	2 177	2 177	216	1 369	1 088	281	26%	2 177	
Rental of facilities and equipment		268	340	340	17	129	170	(42)	-24%	340	
Interest earned - external investments		4 279	2 376	2 376	383	1 674	1 188	486	41%	2 376	
Interest earned - outstanding debtors		1 644	2 011	2 011	407	911	1 006	(95)	-9%	2 011	
Dividends received		-	-	-	-	-	-	-		-	
Fines, penalties and forfeits		6 910	1 107	1 107	41	333	554	(220)	-40%	1 107	
Licences and permits		137	153	153	4	45	77	(32)	-41%	153	
Agency services		286	120	120	600	600	60	540	900%	120	
Transfers and subsidies		32 272	34 260	34 500	9 022	22 526	17 130	5 396	31%	34 500	
Other revenue		472	832	832	62	458	686	(228)	-33%	832	
Gains		-	540	-	-	-	-			-	
Total Revenue (excluding capital transfers and contributions)		81 202	80 160	79 860	14 205	53 662	40 080	13 582	34%	79 860	
Expenditure By Type											
Employee related costs		23 570	28 978	28 761	2 040	13 398	14 488	(1 090)	-8%	28 761	
Remuneration of councillors		3 142	3 456	3 456	304	1 476	1 728	(252)	-15%	3 456	
Debt impairment		10 972	4 160	4 160	594	13 430	2 080	11 349	546%	4 160	
'		5 363	5 474	5 474	453	2 717	2 737		-1%	5 474	
Depreciation & asset impairment								(20)	1		
Finance charges		1 955	449	449	3	28	224	(196)	-87%	449	
Bulk purchases - electricity		15 796	18 404	18 404	2 111	8 159	9 202	(1 043)	-11%	18 404	
Inventory consumed		565	539	539	36	117	270	(152)	-57%	539	
Contracted services		7 837	6 849	7 047	(31)	3 333	3 339	(6)	0%	7 047	
Transfers and subsidies		390	490	490	_	178	245	(68)	-28%	490	
Other expenditure		10 338	11 260	11 277	8 781	14 549	5 630	8 919	158%	11 277	
Losses		10 000	100		0.0.		0 000	00.0	.0070		
		79 929		80 056	14 292	57.004	39 942	17 442	44%	80 056	
Total Expenditure	***************************************	79 929	80 158	80 000	14 292	57 384	39 942	1/ 442	44%	80 036	
Surplus/(Deficit)		1 273	2	(197)	87	(3 722)	138	(3 860)	(0)	(197	
Transfers and subsidies - capital (monetary allocations) (National / Provincial and District)		12 746	14 110	15 609	87	3 722	7 055	(3 333)	(0)	15 609	
Transfers and subsidies - capital (monetary allocations)											
(National / Provincial Departmental Agencies, Households, Non-											
profit Institutions, Private Enterprises, Public Corporatons, Higher											
Educational Institutions)		-		-				-		-	
Transfers and subsidies - capital (in-kind - all)		-		_						-	
Surplus/(Deficit) after capital transfers & contributions		14 019	14 112	15 412	173	(0)	7 193			15 412	
Taxation		_						-			
Surplus/(Deficit) after taxation		14 019	14 112	15 412	173	(0)	7 193			15 412	
Attributable to minorities						(0)					
Surplus/(Deficit) attributable to municipality		14 019	14 112	15 412	173	(0)	7 193			15 412	
					•	(0)	50				
Share of surplus/ (deficit) of associate	1					1					

		2021/22			Budge	t Year 2022/23		····	·····	·
Vote Description	Ref	Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance	Full Year Forecast
R thousands	1								%	
Single Year expenditure appropriation	2									
Vote 1 - EXECUTIVE AND COUNCIL		=	-	-	-	-	-	-		-
Vote 2 - DIRECTOR FINANCE		3 599	1 300	2 430	174	430	1 315	(885)	-67%	2 430
Vote 3 - DIRECTOR CORPORATE		=	-	-	-	-	-	-		-
Vote 4 - DIRECTOR COMMUNITY		70	2 182	2 923	258	258	1 361	(1 103)	-81%	2 923
Vote 5 - DIRECTOR TECHNICAL SERVICES		9 486	12 859	14 834	2 019	5 394	7 417	(2 023)	-27%	14 834
Total Capital single-year expenditure	4	13 155	16 342	20 187	2 452	6 082	10 094	(4 012)	-40%	20 187
Total Capital Expenditure		13 155	16 342	20 187	2 452	6 082	10 094	(4 012)	-40%	20 187
Capital Expenditure - Functional Classification										
Governance and administration		3 599	1 300	2 430	174	_	1 315	(1 315)	-100%	2 430
Executive and council		-	-	-	-	_	-	-		-
Finance and administration		3 599	1 300	2 430	174	_	1 315	(1 315)	-100%	2 430
Internal audit		=	-	-	-	-	-	-		-
Community and public safety		70	2 182	2 923	15	_	902	(902)	-100%	2 923
Community and social services		70	-	200	-	-	-	-		200
Sport and recreation		-	2 182	2 443	15	-	902	(902)	-100%	2 443
Public safety		-	-	280	_	_	-	-		280
Housing		-	-	-	_	-	-	-		-
Health		-	-	-	-	-	-	-		-
Economic and environmental services		8 212	3 404	3 649	368	_	1 824	(1 824)	-100%	3 649
Planning and development		-	-	-	-	-	-	-		-
Road transport		8 212	3 404	3 649	368	-	1 824	(1 824)	-100%	3 649
Environmental protection		-	-	-	-	-	-	-		-
Trading services		1 274	9 456	11 186	82	_	4 175	(4 175)	-100%	11 186
Energy sources		-	800	800	-	-	-	-		800
Water management		865	6 569	6 569	82	-	4 175	(4 175)	-100%	6 569
Waste water management		409	2 087	3 717	-	-	-	-		3 717
Waste management		-	-	100	-	-	-	-		100
Other		_	-	-		-	-	_		-
Total Capital Expenditure - Functional Classification	3	13 155	16 342	20 187	638	_	8 216	(8 216)	-100%	20 187
Funded by:										
National Government		8 196	12 136	12 142	22	2 618	3 286	(669)	-20%	12 142
Provincial Government		2 969	200	1 261	75	641	3 415	(2 774)	-81%	1 261
District Municipality		_	_	0		_	_	` _ ′		C
Transfers recognised - capital		11 165	12 336	13 402	97	3 258	6 701	(3 443)	-51%	13 402
Borrowing	6	-	-	-	-	_	-	(5 110)		_
Internally generated funds	"	1 990	4 006	6 785	2 355	2 824	3 393	(569)	-17%	6 785
Total Capital Funding		13 155	16 342	20 187	2 452	6 082	10 094	(4 012)	-40%	20 187

		2021/22	Budget Year 2022/23					
Description	Ref	Audited	Original	Adjusted	YearTD actual	Full Year		
		Outcome	Budget	Budget	Tear ID actual	Forecast		
R thousands	1							
ASSETS .								
Current assets								
Cash		45 861	41 389	57 724	56 634	57 72		
Call investment deposits		-	-	0	-			
Consumer debtors		4 791	3 165	(12 365)	` '	(12 36		
Other debtors		2 761	3 087	2 857	359	2 85		
Current portion of long-term receivables		-	-	-	-	-		
Inventory		1 684	605	1 185	1 673	1 18		
Total current assets		55 096	48 247	49 401	55 358	49 40		
Non current assets								
Long-term receivables		-	-	-	-	-		
Investments		-	-	_	-	-		
Investment property		13 605	13 599	13 599	13 612	13 59		
Investments in Associate		-	-	_	-	-		
Property, plant and equipment		159 404	195 337	190 935	170 950	190 93		
Biological		-	_	_	_	-		
Intangible		117	94	91	143	ç		
Other non-current assets		18 030	1 234	1 245	1 245	1 24		
Total non current assets		191 156	210 263	205 869	185 950	205 86		
TOTAL ASSETS		246 252	258 510	255 270	241 309	255 27		
LIABILITIES								
Current liabilities								
Bank overdraft		_	_	_	_	_		
Borrowing		98	98	98	7	g		
Consumer deposits		648	589	648	640	64		
Trade and other payables		7 818	12 675	10 343	11 472	10 34		
Provisions		26 909	2 628	24 384	21 193	24 38		
Total current liabilities		35 473	15 990	35 473	33 311	35 47		
		00 410	10 000	00 470	00011	00 -11		
Non current liabilities		40	40	40	10			
Borrowing		43	43	43	43	5.00		
Provisions		5 894	30 387	5 604	6 767	5 60		
Total non current liabilities		5 937	30 430	5 647	6 810	5 64		
TOTAL LIABILITIES		41 410	46 420	41 120	40 121	41 12		
NET ASSETS	2	204 842	212 090	214 150	201 187	214 15		
COMMUNITY WEALTH/EQUITY								
Accumulated Surplus/(Deficit)		194 342	201 590	203 650	199 975	203 65		
Reserves		10 500	10 500	10 500	1 212	10 50		
TOTAL COMMUNITY WEALTH/EQUITY	2	204 842	212 090	214 150	201 187	214 1		

•		2021/22				Budget Year 2	2022/23			
Description	Ref	Audited	Original	Adjusted	Monthly		YearTD	YTD	YTD	Full Year
		Outcome	Budget	Budget	actual	YearTD actual	budget	variance	variance	Forecast
R thousands	1								%	
CASH FLOW FROM OPERATING ACTIVITIES										
Receipts										
Property rates		4 380	4 933	5 798	302	3 098	2 485	614	25%	5 798
Service charges		30 552	30 819	39 417	2 515	23 889	16 725	7 163	43%	39 417
Other revenue		8 073	1 489	2 552	489	965	1 486	(522)	-35%	2 552
Transfers and Subsidies - Operational		32 272	32 060	32 798	520	22 526	17 130	5 396	31%	32 798
Transfers and Subsidies - Capital		12 746	14 110	15 110	-	3 722	7 055	(3 333)	-47%	15 110
Interest		5 924	2 376	2 376	855	(52)	2 194	(2 245)	-102%	2 376
Dividends		-	-	-	-		-	-		-
Payments										
Suppliers and employees		(79 524)	(68 404)	(69 167)	(7 238)	(41 237)	(29 026)	12 211	-42%	(69 167
Finance charges		(15)	(49)	_ `	(14)	(28)	(224)	(196)	87%	-
Transfers and Grants		(390)	(490)	-		-	(245)	(245)	100%	-
NET CASH FROM/(USED) OPERATING ACTIVITIES		14 019	16 845	28 885	(2 572)	12 883	17 580	4 697	27%	28 885
CASH FLOWS FROM INVESTING ACTIVITIES										
Receipts										
Proceeds on disposal of PPE		-	-	-	-	-	-	-		_
Decrease (increase) in non-current receivables		-	-	-	-	-	-	-		_
Decrease (increase) in non-current investments		-	-	-	-	-	-	-		_
Payments		(40.455)	(40.040)	(00.40=)	(450)	(4.040)	(5.000)	// ====		100.100
Capital assets		(13 155)	(16 342)	(20 187)	(453)	(4 313)	(5 903)	(1 590)	27%	(20 187
NET CASH FROM/(USED) INVESTING ACTIVITIES		(13 155)	(16 342)	(20 187)	(453)	(4 313)	(5 903)	(1 590)	27%	(20 187
CASH FLOWS FROM FINANCING ACTIVITIES										
Receipts										
Short term loans		_	-	-	-	-	-	-		-
Borrowing long term/refinancing		_	-	-	_	-	-	-		-
Increase (decrease) in consumer deposits		_	-	_	_	-	-	-		-
Payments										
Repayment of borrowing		_	(92)	_	_	_	-	-		_
NET CASH FROM/(USED) FINANCING ACTIVITIES		-	(92)	-	-	-	-	-		-
NET INCREASE/ (DECREASE) IN CASH HELD		864	412	8 698	(3 025)	8 570	11 677			8 698
Cash/cash equivalents at beginning:		45 861	40 977	45 861	65 340	65 340	45 861			65 340
Cash/cash equivalents at month/year end:		46 725	41 389	54 559		73 909	57 538			74 037

			2021/22		Budget Y	ear 2022/23	
Description of financial indicator	Basis of calculation	Ref	Audited Outcome	Original Budget	Adjusted Budget	YearTD actual	Full Year Forecast
Borrowing Management							
Capital Charges to Operating Expenditure	Interest & principal paid/Operating Expenditure		2.4%	7.4%	7.4%	0.0%	4.9%
Borrowed funding of 'own' capital expenditure	Borrowings/Capital expenditure excl. transfers and grants		0.0%	0.0%	0.0%	0.0%	0.0%
Safety of Capital Debt to Equity	Loans, Accounts Payable, Overdraft & Tax Provision/ Funds & Reserves		3.9%	6.0%	4.9%	5.7%	4.9%
Gearing	Long Term Borrowing/ Funds & Reserves		0.4%	0.4%	0.4%	3.6%	0.4%
<u>Liquidity</u> Current Ratio	Current assets/current liabilities	١.	155.3%	301.7%	139.3%	166.2%	139.3%
Liquidity Ratio	Monetary Assets/Current Liabilities	1	129.3%	258.8%	162.7%	170.0%	162.7%
Revenue Management Annual Debtors Collection Rate (Payment Level %) Outstanding Debtors to Revenue Longstanding Debtors Recovered	Last 12 Mths Receipts/ Last 12 Mths Billing Total Outstanding Debtors to Annual Revenue Debtors > 12 Mths Recovered/Total Debtors >		9.3% 0.0%	7.8% 0.0%	-11.9% 0.0%	-5.5% 0.0%	-11.9% 0.0%
Creditors Management Creditors System Efficiency	12 Months Old % of Creditors Paid Within Terms (within MFMA s 65(e))					000000000000000000000000000000000000000	
Funding of Provisions Percentage Of Provisions Not Funded	Unfunded Provisions/Total Provisions					000000000000000000000000000000000000000	
Other Indicators Electricity Distribution Losses	% Volume (units purchased and generated less units sold)/units purchased and generated	2				***************************************	
Water Distribution Losses	% Volume (units purchased and own source less units sold)/Total units purchased and own source	2					
Employee costs	Employee costs/Total Revenue - capital revenue		29.0%	36.1%	36.0%	25.0%	36.0%
Repairs & Maintenance	R&M/Total Revenue - capital revenue		0.0%	0.0%	0.0%	0.0%	0.0%
Interest & Depreciation	I&D/Total Revenue - capital revenue		9.0%	7.4%	7.4%	0.1%	4.9%
DP regulation financial viability indicators						***************************************	
i. Debt coverage	(Total Operating Revenue - Operating Grants)/Debt service payments due within financial year)						
ii. O/S Service Debtors to Revenue	Total outstanding service debtors/annual revenue received for services						
iii. Cost coverage	(Available cash + Investments)/monthly fixed operational expenditure						

WC052 Prince Albert - Supporting Table SC3 Monthly Budg Description		I					Dudge	t Year 2022/23					
	NT Code	0-30 Days	31-60 Days	61-90 Days	91-120 Days	121-150 Dys	151-180 Dys		Over 1Yr	Total	Total over 90 days	Actual Bad Debts Written Off against Debtors	Impairment - Bad Debts i.t.o Council Policy
R thousands Debtors Age Analysis By Income Source													
Trade and Other Receivables from Exchange Transactions - Water	1200	712	383	409	256	776	163	1 632	1 696	6 028	4 524	_	_
Trade and Other Receivables from Exchange Transactions - Electricity	1300	1 328	442		83	61	40		246	2 479	564		
Receivables from Non-exchange Transactions - Property Rates	1400	450	100	:	51	47	513		594	2 504	1 884	_	_
Receivables from Exchange Transactions - Waste Water Management	1500	501	299	1	236	200	208	701	1 906	4 307	3 252	_	_
Receivables from Exchange Transactions - Waste Management	1600	237	157	132	124	118	111	429	1 266	2 576	2 049	_	_
Receivables from Exchange Transactions - Property Rental Debtors	1700	21	30	25	24	25	12	93	326	556	481	-	-
Interest on Arrear Debtor Accounts	1810	118	110	190	140	135	129	866	1 534	3 222	2 803	-	-
Recoverable unauthorised, irregular, fruitless and wasteful expenditure	1820	-	-	-	-	-	-	-	-	-	-	-	-
Other	1900	(1 232)	11	10	6	6	7	53	421	(718)	493	_	_
Total By Income Source	2000	2 136	1 533	1 234	921	1 368	1 183	4 590	7 989	20 954	16 050	-	_
2021/22 - totals only										-	-	0	-
Debtors Age Analysis By Customer Group													
Organs of State	2200	182	174	58	41	25	264	605	192	1 540	1 126	-	-
Commercial	2300	346	273	81	57	47	51	63	180	1 099	399	-	-
Households	2400	1 287	954	981	731	1 190	629	3 050	6 855	15 676	12 453	-	-
Other	2500	321	132	115	92	106	239	872	762	2 639	2 071	_	
Total By Customer Group	2600	2 136	1 533	1 234	921	1 368	1 183	4 590	7 989	20 954	16 050	-	-

Description					Bu	dget Year 2022	/23				Prior year totals
R thousands	NT Code	0 - 30 Days	31 - 60 Days	61 - 90 Days	91 - 120 Days	121 - 150 Days	151 - 180 Days	181 Days - 1 Year	Over 1 Year	Total	for chart (same period)
Creditors Age Analysis By Customer Type											
Bulk Electricity	0100	1 198	-	-	-	-	-	-	-	1 198	-
Bulk Water	0200	-	-	-	-	-	-	-	-	-	-
PAYE deductions	0300	-	-	-	-	-	-	-	-	-	-
VAT (output less input)	0400	-	-	-	-	-	-	-	-	-	-
Pensions / Retirement deductions	0500	-	-	-	-	-	-	-	-	-	-
Loan repayments	0600	-	-	-	-	-	-	-	-	-	-
Trade Creditors	0700	396	-	43	-	-	-	-	-	439	-
Auditor General	0800	-	-	-	-	-	-	-	-	-	-
Other	0900	11	_	_	-	_	-	-	-	11	_
Total By Customer Type	1000	1 605	_	43	_	_	_	_	_	1 648	_

WC052 Prince Albert - Supporting Table SC6 Mo		2021/22				Budget Year 2				
Description	Ref	Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance	Full Year Forecast
R thousands					***************************************				%	
RECEIPTS:	1,2									
Operating Transfers and Grants										
National Government:		27 333	29 833	29 833	8 761	9 628	14 916	(4 513)	-30.3%	29 83
Local Government Equitable Share		24 054	26 548	26 548	8 761	8 761	13 274	(4 513)	-34.0%	26 54
Local Government Financial Management Grant		1 650	1 650	1 650	-	-	825			1 650
Municipal Infrastructure Grant (MIG)		386	398	398	_	-	199			398
EPWP Incentive		1 243	1 237	1 237	_	867	619			1 23
Provincial Government:		3 111	2 203	2 443	150	1 318	1 002	317	31.6%	2 44
Library Grant		2 158	1 947	-	-	1 298	974	325	33.3%	-
WC Capacity Building Grant		231	-	-	-	-	-			-
MRP		-	50	50	-	-	-	-		5
Thusong Centre	4	-	150	-	150	-	-	-		-
CDW		50	56	-	-	20	28	(8)	-28.3%	-
WC FMSG		672	-	2 393	-	-	-	-		2 393
District Municipality:		331	-	_	_	-	_	_		_
CKDM Community Safety Grant		331		_	_			_		_
Other grant providers:		1 498	24	_	19	22	12	10	82.9%	-
Local Government Public Employment Support Grant					-	116	-			-
SETA		36	24	-	19	22	12	10	82.9%	-
NT Contibution to Audit Fees		1 462		_	_	-	_			-
Total Operating Transfers and Grants	5	32 272	32 060	32 276	8 930	10 968	15 930	(4 186)	-26.3%	32 27
Capital Transfers and Grants										
National Government:		9 332	14 110	14 110	2 393	8 175	3 779	1 846	48.8%	14 11
Municipal Infrastructure Grant (MIG)		9 332	7 558	7 558	2 393	5 625	3 779	1 846	48.8%	7 55
Water Services Infrastructure Grant			6 552	6 552	-	2 550	-			6 55
INEPG				_						_
Provincial Government:		3 414	-	2 224	_	960	_	960	#DIV/0!	2 22
WC Drought Relief		994		-	_	960	_	960	#DIV/0!	_
Streeks en socio ekonomiese Projek (RSEP)		2 420		2 224						2 22
Total Capital Transfers and Grants	5	12 746	14 110	16 334	2 393	9 135	3 779	2 806	74.3%	16 33
TOTAL RECEIPTS OF TRANSFERS & GRANTS	5	45 018	46 170	48 610	11 323	20 103	19 709	(1 380)	-7.0%	48 61

WC052 Prince Albert - Supporting Table SC7(1)	1 1	2021/22				Budget Year 2				
Description	Ref	Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance	Full Year Forecast
R thousands									%	
<u>EXPENDITURE</u>										
Operating expenditure of Transfers and Grants										
National Government:		27 333	29 833	(7 238)	8 855	21 410	11 959	9 451	79.0%	(7 238)
Local Government Equitable Share		24 054	26 548	(7 238)	8 757	19 095	10 351	8 744	84.5%	(7 238)
Local Government Financial Management Grant		1 650	1 650	-	98	1 079	799	280	35.0%	-
Municipal Infrastructure Grant (MIG)		386	398	-	-	-	191	(191)	-100.0%	-
EPWP Incentive		1 243	1 237	-	_	1 237	619	619	100.0%	-
Provincial Government:		2 370	2 203	-	148	978	928	50	5.4%	-
Library Grant		2 089	1 947	-	143	958	904	54	6.0%	-
WC Capacity Building Grant		231	-	-	-	-	-	-		-
MRP		-	50	-	_	-	_	-		-
Thusong Centre			150	-	_	-	_	-		-
CDW		50	56	-	5	20	24	(4)	-15.0%	-
WC FMSG		672	-	2 191						2 191
District Municipality:		331	-	-	_	-	_	_		-
		-		-				-		-
CKDM Community Safety Grant		331		-				-		-
Other grant providers:		_	24	-	_	_	_	_		-
Local Government Public Employment Support Grant		_	-	-	_	-	_	-		-
SETA		_	24	_	_	_	_	_		_
NT Contibution to Audit Fees			2 200	_	943	943	_			_
Total operating expenditure of Transfers and Grants:		30 033	32 060	(7 238)	9 003	22 388	12 887	9 501	73.7%	(7 238)
Capital expenditure of Transfers and Grants										
		0.000	44.440		07	2.700	0.074	(0.040)	00.70/	
National Government:		9 332	14 110		87	3 722	6 071	(2 349)	-38.7% -9.2%	_
Municipal Infrastructure Grant (MIG)		9 332	7 558	-	- 07	2 985	3 286	(301)		_
Water Services Infrastructure Grant			6 552	-	87	737	2 785	(2 048)	10.070	-
INEPG		0.444		0.045	***************************************			-		-
Provincial Government:		3 414	-	2 215	-	-	_	-		2 215
WC Drought Relief		994		-				-		-
Streeks en socio ekonomiese Projek (RSEP)		2 420	444.5	2 215		0.777			-38.7%	2 215
Total capital expenditure of Transfers and Grants		12 746	14 110	2 215	87	3 722	6 071	(2 349)		2 215
TOTAL EXPENDITURE OF TRANSFERS AND GRANTS		42 780	46 170	(5 023)	9 089	26 110	18 958	7 152	37.7%	(5 023)

		2021/22				Budget Year 2				
Summary of Employee and Councillor remuneration R thousands	Ref	Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
re inoucunuo	1	Α	В	С					,0	D
Councillors (Political Office Bearers plus Other)				- J						
Basic Salaries and Wages		2 831	3 114	3 114	261	1 318	1 557	(239)	-15%	3 11
Pension and UIF Contributions		_	_	_	_	_	_	(===,		_
Medical Aid Contributions		_	_	_	_	_	_	_		_
Motor Vehicle Allowance		_	_	_	_	_	_	_		_
Cellphone Allowance		311	342	342	43	157	171	(14)	-8%	34
Housing Allowances		_	_	_	-	_	_	_ (,	070	
Other benefits and allowances		_	_	_	_	_	_	_		_
Sub Total - Councillors		3 142	3 456	3 456	304	1 476	1 728	(252)	-15%	3 4
% increase	4	0 142	10.0%	10.0%	004	1470	1720	(202)	1070	10.0%
Senior Managers of the Municipality	3									
Basic Salaries and Wages		2 029	2 086	2 086	183	950	1 043	(94)	-9%	2 08
Pension and UIF Contributions		-	-	(440)	0	1	2	(1)	-42%	(44
Medical Aid Contributions		-	-	-	-	-	-	-		-
Overtime		-	-	-	-	- 1	-	-		-
Performance Bonus		93	189	189	0	0	45	(45)	-100%	18
Motor Vehicle Allowance		180	336	336	15	90	90	-		33
Cellphone Allowance		67	66	66	6	33	33	-		(
Housing Allowances		-	-	-	-	-	-	-		-
Other benefits and allowances		-	2	-	-	-	-	-		-
Payments in lieu of leave		-	-	-	-	-	-	-		-
Long service awards		-	-	-	-	-	-	-		
Post-retirement benefit obligations	2	-	-	-	_	-	_	-		_
Sub Total - Senior Managers of Municipality		2 369	2 680	2 238	204	1 074	1 214	(140)	-12%	2 23
% increase	4		13.1%	-5.5%						-5.5%
Other Municipal Staff										
Basic Salaries and Wages		15 373	19 102	17 689	1 335	9 075	8 855	221	2%	17 68
Pension and UIF Contributions		2 064	2 903	2 903	230	1 370	1 418	(48)	-3%	2 90
Medical Aid Contributions		589	1 120	1 120	59	339	560	(222)	-40%	1 12
Overtime		1 160	1 133	1 148	-	_	-	-	.570	1 14
Performance Bonus		1 042	- 1	1 393	(0)	(0)	746	(746)	-100%	1 39
Motor Vehicle Allowance		33	50	50	17	95	103	(8)	-8%	
Cellphone Allowance		119	167	172	18	97	83	13	16%	17
Housing Allowances		60	64	288	7	39	32	8	24%	28
Other benefits and allowances		1 717	871	873	169	1 092	983	109	11%	87
Payments in lieu of leave		350	366	366	-	1 002	183	(183)	-100%	36
Long service awards		330	373	325	_	213	186	(103)	14%	32
Post-retirement benefit obligations	2	240	150	197	_	213	(145)	145	-100%	19
Sub Total - Other Municipal Staff		22 747	26 298	26 524	1 836	12 320	13 004	(684)	-100% -5%	26 52
% increase	4	22 141	15.6%	16.6%	1 030	12 320	13 004	(004)	-5%	16.6%
Fotal Parent Municipality	T	28 258	32 434	32 217	2 344	14 869	15 946	(1 076)	-7%	32 2 ⁻
TOTAL SALARY, ALLOWANCES & BENEFITS		28 258	32 434	32 217	2 344	14 869	15 946	(1 076)	-7%	32 2
% increase	4	20 230	14.8%	14.0%	2 344	14 009	10 540	(10/0)	-170	14.0%
TOTAL MANAGERS AND STAFF		25 116	28 978	28 761	2 040	13 394	14 218	(824)	-6%	28 7

Description	Ref						Budget Ye	ar 2022/23							ledium Term R enditure Frame	
		July	August	Sept	October Outcome	Nov	Dec	January	Feb	March	April	May	June Budget	Budget Year 2022/23	Budget Year +1 2023/24	Budget Yea +2 2024/25
Rthousands	1	Outcome	Outcome	Outcome	Outcome	Outcome	Outcome	Budget	Budget	Budget	Budget	Budget	Budget	ZUZZIZU	11 2020/24	- 2 2024 20
Cash Receipts By Source												, ,				
Property rates	3 098	1 862	(120)	294	302	302	457	-	-	-	-	-	1 727	4 826	5 163	5 52
Service charges - electricity revenue	23 889	1 725	2 182	1 506	1 400	1 504	1 909	-	-	-	-	-	10 481	20 708	22 698	24 21
Service charges - water revenue		444	7 037	142	680	313	612	-	-	-	-	-	(4 635)	4 592	4 936	5 28
Service charges - sanitation revenue		592	474	525	515	484	474	-	-	-	-	-	1 510	4 576	5 262	6 05
Service charges - refuse		251	237	226	225	214	216	-	-	-	-	-	803	2 172	2 498	2 87
Rental of facilities and equipment	129	20	24	22	24	23	17	-	-	-	-	-	265	393	421	45
Interest earned - external investments	2 584	253	260	254	231	293	383	-	-	-	-	-	830	2 504	2 679	2 86
Interest earned - outstanding debtors		(304)	5	37	203	562	407	-	-	-	-	- 1	1 077	1 988	2 036	2 25
Dividends received		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Fines, penalties and forfeits	378	50	53	53	64	73	41	-	-	-	-	-	775	1 108	1 186	1 26
Licences and permits		7	15	11	(2)	10	4	-	-	-	-	-	115	160	171	18
Agency services		124	454	278	17	207	733	-	-	-	-	-	(1 692)	120	128	1
Transfers and Subsidies - Operational	22 526	10 990	671	775	548	520	9 022		-	-	-	-	10 734	33 260	31 554	33 70
Other revenue	458	31	137	39	97	91	62						147	605	529	55
Cash Receipts by Source		16 045	11 430	4 163	4 302	4 596	14 338	-	-	-	-	-	22 136	77 010	79 262	85 36
Other Cash Flows by Source													-			
Transfers and subsidies - capital (monetary allocations) (National /													10 388	14 110	14 369	12 01
Provincial and District)	3 722	-	3 195	162	-	278	87	-	-	-	-	-				
Transfers and subsidies - capital (monetary allocations) (National /													-			
Provincial Departmental Agencies, Households, Non-profit Institutions, Private Enterprises, Public Corporatons, Higher																
Educational Institutions)		_	_	_	_	_	_	_	_	_	_	_				
Proceeds on Disposal of Fixed and Intangible Assets		_	_	_	_	_	_		_	_	_	_	_	_	_	_
Short term loans		_	_	_	_	_	_	_	_	-	_	_	-	-	_	_
Borrowing long term/refinancing		_	_	_	_	_	_	_	_	_	_	_	_	_	_	_
Increase (decrease) in consumer deposits		_	_	_	_	_	_	_	_	_	_	_	_	_	_	_
Decrease (increase) in non-current receivables		_	_	_	_	_	_	_	-	_	_	_	_	_	_	_
Decrease (increase) in non-current investments		_	_	_	_	_	_	_	_	_	_	_	_	_	_	_
Fotal Cash Receipts by Source		16 045	14 625	4 325	4 302	4 874	14 425		_	-	-	-	32 524	91 121	93 631	97 37
		10040	14 020	7 020	4002	40.4	17 120						02 021	01.121	00 001	0.0.
Cash Payments by Type													-			
Employee related costs	13 398	2 341	2 285	2 210	2 215	2 307	2 040	-	-	-	-	-	15 480	28 877	29 998	33 23
Remuneration of councillors	1 476	221	198	194	248	309	304		-	-	-	-	1 980	3 456	3 767	4 10
Interest paid	28	-	14	3	3	3	3		-	-	-	-	4 377	4 405	4 141	4 17
Bulk purchases - Electricity	8 159	1 648	1 877	1 527	996	-	2 111	-	-	-	-	-	(2 397)	5 762	5 785	5 82
Acquisitions - water & other inventory	117	2	12	18	36	13	36		-	-	-	-	378	495	497	49
Contracted services	3 333	218	527	779	1 428	412	(31)	-	-	-	-	-	(2 754)	579	580	58:
Grants and subsidies paid - other municipalities	178	-	-	178	-	-	-	-	-	-	-	-	5 855	6 033	5 582	5 47
Grants and subsidies paid - other		-	-	-	-	-	-	-	-	-	-	-	320	320	320	32
General expenses	14 549	10 689	8 457	(1 664)	(1 433)	(10 281)	8 781			-	-	-	(5 324)	9 225	9 312	10 70
Cash Payments by Type	41 237	15 119	13 369	3 245	3 494	(7 235)	13 245	-	-	-	-	-	17 915	77 008	78 909	84 59
Other Cash Flows/Payments by Type												,				
Capital assets	4 313	453	2 479	156	(43)	419	849	-	-	-	-	-	(4 313)			
Repayment of borrowing		-	-	-	-	-	-	-	-	-	-	-	-			
Other Cash Flows/Payments		-	-	-	-	_	_	_	-	-	_	_	-			
otal Cash Payments by Type	45 550	15 572	15 848	3 401	3 451	(6 816)	14 094	-	-	-		-	13 602	77 008	78 909	84 59
NET INCREASE/(DECREASE) IN CASH HELD	(45 550)	473	(1 223)	924	851	11 689	331	_				-	18 922	14 113	14 722	12 77
, ,	(45 550)	52 624	53 097	51 875	52 799	53 650	65 340	65 670	- 65 670	65 670	65 670	65 670	65 670	52 624	66 737	81 45
Cash/cash equivalents at the month/year beginning:		52 624	53 097	51 875	52 799 53 650	65 340	65 670	65 670	65 670	65 670	65 670	65 670	84 593	66 737	81 459	1

	2021/22				Budget Year 2	022/23			
Month	Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance	% spend of Original Budget
R thousands						************************************		%	
Monthly expenditure performance trend									
July	1 094	1 362	-	453	453	1 362	908	66.7%	3%
August	1 094	1 362	-	2 479	2 932	2 724	(208)	-7.7%	18%
September	1 094	1 362	-	321	3 253	4 085	833	20.4%	20%
October	1 094	1 362	-	(42)		5 447			
November	1 094	1 362	-	419	#VALUE!	6 809	#VALUE!	#VALUE!	#VALUE!
December	1 094	1 362	-	2 452	#VALUE!	8 171	#VALUE!	#VALUE!	#VALUE!
January	1 094	1 362	-	-		9 533	-		
February	1 094	1 362	-	-		10 894	-		
March	1 094	1 362	-	-		12 256	-		
April	1 094	1 362	-	-		13 618	-		
May	1 094	1 362	-	-		14 980	-		
June	1 094	1 362	-	-		16 342	-		
Total Capital expenditure	13 131	16 342	_	6 082					

WC052 Prince Albert - Supporting Table SC13a Monthly Budget Statement - capital expenditure on new assets by asset class - Mid-Year Assessment Budget Year 2022/23 Description Ref Audited Original Adjusted Monthly YTD YTD Full Year YearTD actual Outcome Budget Budget actual budget variance variance Forecast R thousands Capital expenditure on new assets by Asset Class/Sub-class 43.1% 9 954 4 885 4 885 9 470 245 3 573 6 280 2 707 Infrastructure 1 4 1 -78.7% Roads Infrastructure 8 196 3 104 3 104 11 2 773 1 552 (1222)3 104 Roads -78.7% Road Structures 8 196 3 104 3 104 11 2 773 1 552 (1 222) 3 104 Road Furniture Capital Spares 100.0% Storm water Infrastructure 409 1 281 1 281 403 403 1 281 100.0% Drainage Collection 409 1 281 1 281 403 403 1 281 Storm water Convevance Attenuation 61.9% Electrical Infrastructure 500 152 152 400 248 500 Power Plants HV Substations HV Switching Station HV Transmission Conductors MV Substations MV Switching Stations MV Networks 61.9% LV Networks 500 152 152 400 248 500 Capital Spares 83.5% Water Supply Infrastructure 865 5 569 82 647 3 925 3 278 Dams and Weirs 77.0% 865 5 569 641 2 785 Boreholes 75 2 144 Reservoirs Pump Stations Water Treatment Works Bulk Mains 99.4% 1 141 Distribution 1 134 Distribution Points PRV Stations Capital Spares 98.7% Community Assets 200 15 15 1 182 1 167 Community Facilities Halls Centres Crèches 98.7% Sport and Recreation Facilities 200 15 15 1 182 1 167 Indoor Facilities 98.7% 200 15 15 1 182 1 167 Capital Spares 94.6% 1 300 Other assets 2 172 2 000 54 1 000 946 2 000 94.6% Operational Buildings 2 172 1 300 2 000 54 1 000 946 2 000 94.6% Municipal Offices 1 300 2 000 2 172 2 000 54 1 000 946 Intangible Assets 1 353 Computer Software and Applications 1 353 -74.9% 200 174 376 215 (161) 430 Computer Equipment 430 -74.9% Computer Equipment 200 430 174 376 215 (161)430 Furniture and Office Equipment 112 0 Furniture and Office Equipment 112 0 -9.7% Machinery and Equipment 100 100 55 50 100 (5) -9.7% Machinery and Equipment 16 100 100 100 55 50 (5) -70.6% 1 178 Transport Assets 32 2009 2 009 (832)-70.6% Transport Assets 32 2 0 0 9 2 009 1 178 (832)

7 415

2 452

6 082

9 904

3 822

7 415

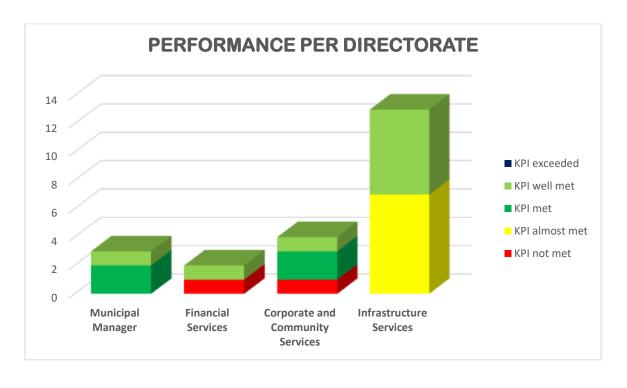
11 754

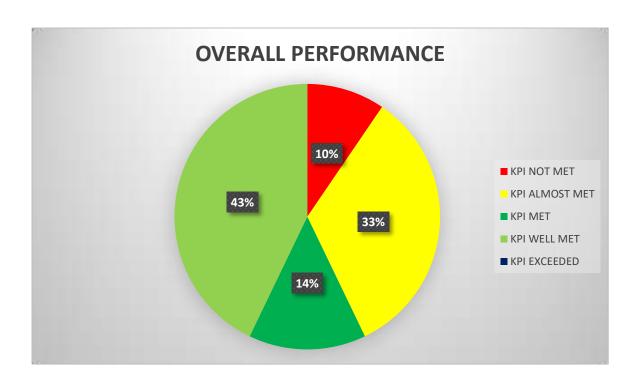
13 155

Total Capital Expenditure on new assets

ORGANISATIONAL PERFORMANCE







			Director	rate	
	Prince Albert Municipality	Office of the Municipal Manager	Corporate & Community Services	Financial Services	Infrastructure Services
KPI Not Met	2		1	1	
KPI Almost Met	7				7
KPI Met	1	1	2		
KPI Well Met	9	1	1	1	6
KPI exceeded	0				0
Total:	21	2	4	2	13

Q2 SDBIP REPORTING 2022/23

FINANCIAL VIABILITY

Directorate	КРІ	Strategic Objective	National KPA	Municipal KPA	Unit of Measurement	KPI Owner	Source of Evidence	Q2 TARGET	Q2 Actual	Corrective measure	Colour Coding
Office of the Municipal Manager	The % of the Municipality's capital budget spent on capital projects identified in the IDP, measured as the Total actual Year to Date (YTD) Capital Expenditure/ Total Approved Annual or Adjusted Capital Budget x 100	To maintain financial viability & sustainability through prudent expenditure, and sound financial systems	Municipal Financial Viability and Management	Financial sustainability & Development	The percentage (%) of a municipality's Annual or Adjusted capital budget spent on capital projects identified in the IDP for the 2022/23 financial year	Municipal Manager	Annual Financial Statements & Annual Report	25%	41,8%		
Financial Services	Maintain a Year to Date (YTD) debtors payment percentage of 85%, excluding traffic services	To maintain financial viability & sustainability through prudent expenditure, and sound financial systems	Municipal Financial Viability and Management	Financial sustainability & development	Payment percentage (%) of debtors over 12 months rolling period, excluding traffic services	Director Financial Services	Monthly Report	85%	65,2%	Management will enforce the credit control policy more effective to ensure residents pay for services rendered	
Financial Services	Maintain an financially unqualified audit opinion for the 2021/22 financial year	To maintain financial viability & sustainability through prudent expenditure, and sound financial systems	Municipal Financial Viability and Management	Financial sustainability & development	Financial statements considered free from material misstatements as per Auditor General report	Director Financial Services		1	1		

INSTITUTIONAL DEVELOPMENT AND TRANSFORMATION

Directorate	Top Layer KPI Ref	Strategic Objective	National KPA	Municipal KPA	Unit of Measurement	KPI Owner	Source of Evidence	Q2 TARGET	Q2 Actual	Corrective measure	Colour Coding
Corporate & Community Services	The % of the Municipality's training budget spent, measured as (Total Actual Training Expenditure/Approved Training Budget x 100)	To commit to continues improvement of human skils and resources to deliver effective services	Municipal Transformation and Institutional Development	Institutional development & transformation	% of training budget spend as at 30 June 2023	Director: Corporate & Community Services	Financial System expenditure report	50%	0%	Training is scheduled for Q3 & Q4 and budget will be spend in the said timeframes	

GOOD GOVERNANCE AND PUBLIC PARTICIPATION

Directorate	Top Layer KPI Ref	Strategic Objective	National KPA	Municipal KPA	Unit of Measurement	KPI Owner	Source of Evidence	Q2 Target	Q2 Actual	Corrective measure	Colour Coding
Corporate Services	Effective funcitioning of Council meetings	To enhance participatory democracy	Good Governance and Public Participation	Good Governance and Public Participation	Number of Council general meetings	Municipal Manager	Minutes of Council meeting	1	1		

2022/23

Corporate and Community Services	Effective functioning of Councils committee system	To ehance participatory democracy	Good Governance and Public Participation	Good Governance and Public Participation	Number of Council Section 80 committee meetings per operational area meet once every quarter	Director: Corporate & Community Services	Minutes of Section 80 committee meeting	1	1	
Municipal Manager	Ensure that the audit committee is functional & meet once per quarter	To ehance participatory democracy	Good Governance and Public Participation	Good Governance and Public Participation	The attendance register and minutes of meeings held	Municipal Manager	Attendance register of Audit committee meetings	1	1	

LOCAL ECONOMIC DEVELOPMENT

Directorate	Top Layer KPI Ref	Strategic Objective	National KPA	Municipal KPA	Unit of Measurement	KPI Owner	Source of Evidence	Q2 Target	Q2 Actual	Corrective measure	Colour Coding
Infrastructure Services	The number of temporary jobs created through the municipality's local economic development EPWP projects, measured by the number of people temporary appointed in the EPWP programmes for 2022/23	To stimulate, strengthen and improve the economy for sustainable growth	Local Economic Development	Economic Development	Number of people temporary appointed in the EPWP programs	Director Technical Services	EPWP statistics submitted (Project registration Forms, Beneficiary List and Attendance Registers)	25	37		

2022/23

Corporate and Community Services	Implementation of the Local Economic Development Strategy	To stimulate, strengthen and improve the economy for sustainable growth	Local Economic Development	Economic development	Number of LED interventions/ activities / programmes implemented	Director: Corporate & Community Services	Minutes of meetings, attendance register, project report signed off by Municipal Manager	1	1			
--	--	---	----------------------------------	----------------------	--	---	---	---	---	--	--	--

BASIC SERVICE DELIVERY

Directorate	Top Layer KPI Ref	Strategic Objective	National KPA	Municipal KPA	Unit of Measurement	KPI Owner	Source of Evidence	Q2 Target	Q2 Actual	Corrective measure	Colour Coding
Technical Services	Number of Residential account holders connected to the municipal electrical infrastructure network (credit and prepaid electricity meters)	To provide quality, afforable and sustainable services on an equitable basis	Basic Service Delivery	Basic service delivery & infrastructure development	Number of formal residential account holders connected to the municipal electrical infrastructure network	Director Technical Services	Billing data of financial system	1850	2271		

Technical Services	Provide 50kwh free basic electricity to registered indigent account holders connected to the municipal & ESKOM electrical infrastructure network as on 30 June 2023	To provide quality, afforable and sustainable services on an equitable basis	Basic Service Delivery	Basic service delivery & infrastructure development	No of indigent account holders receiving free basic electricity which are connected to the municipal electrical infrastructure network	Director Technical Services	Billing data of Financial system	1200	1116	Management will adjust the target downwards at the mid-year assessment as the target is application driven	
Technical Services	Provision of refuse removal and solid waste disposal to all residential account holders in the Prince Albert area	To provide quality, afforable and sustainable services on an equitable basis	Basic Service Delivery	Basic service delivery & infrastructure development	Number of residential account holders for which refuse is billed once per month	Director Technical Services	Billing data of financial system	2720	2700	Management will adjust the target downwards, as data cleansing was done and the target was overestimated at the beginning of the year	
Technical Services	Provision of free basic refuse removal, refuse dumps and solid waste disposal to registered indigent account holders	To provide quality, afforable and sustainable services on an equitable basis	Basic Service Delivery	Basic service delivery & infrastructure development	No of indigent account holders receiving free basic refuse removal monthly	Director Technical Services	Billing data of Financial system	1200	1094	Management will adjust the target downwards at the mid-year assessment as the target is application driven	

Technical Services	Provision of clean piped water to residential account holders which are connected to the municipal water infrastructure network.	To provide quality, afforable and sustainable services on an equitable basis	Basic Service Delivery	Basic service delivery & infrastructure development	Number of residential account holders that meet agreed service standards for piped water	Director Technical Services	Billing data of financial system,and water quality results because you refer to a standard	2450	2473		
Technical Services	Provide 6kl free basic water to registered indigent account holders per month	To provide quality, afforable and sustainable services on an equitable basis	Basic Service Delivery	Basic service delivery & infrastructure development	No of registered indigent account holders receiving 6kl of free water.	Director Technical Services	Billing data of Financial system	1200	1086	Management will adjust the target downwards at the mid-year assessment as the target is application driven	
Technical Services	Provision of sanitation services to residential properties which are connected to the municipal waste water (sanitation/sewerage) network & are billed for sewerage service, irrespective of the number of water closets (toilets).	To provide quality, afforable and sustainable services on an equitable basis	Basic Service Delivery	Basic service delivery & infrastructure development	No of residential account holders which are billed for sewerage in accordance to the financial system.	Director Technical Services	Billing data of Financial system	2701	2634	Management will adjust the target downwards, as data cleansing was done and the target was overestimated at the beginning of the year	

Infrastructure Services	Provision of free basic sanitation services to registered indigent account holders which are connected to the municipal waste water (sanitation/sewerage) network & are billed for sewerage service, irrespective of the number of water closets (toilets)	To provide quality, afforable and sustainable services on an equitable basis	Basic Service Delivery	Basic service delivery & infrastructure development	No of indigent account holders receiving free basic sanitation in terms of Equitable share requirements.	Director Technical Services	Billing data of Financial system	1200	1075	Management will adjust the target downwards at the mid-year assessment as the target is application driven	
Technical Services	Excellent water quality measured by the compliance of water Lab results with SANS 241 criteria for Prins-Albert, Leeu-Gamka and Klaarstroom.	To provide quality, afforable and sustainable services on an equitable basis	Basic Service Delivery	Basic service delivery & infrastructure development	% of Lab Results complying with SANS 241.	Director Technical Services	Report of laboratory results	80%	81,2		
Technical Services	Excellent waste water quality measured by the compliance of waste water Lab results with SANS irrigation standard (for Prins-Albert, Leeu-Gamka and Klaarstroom)	To provide quality, afforable and sustainable services on an equitable basis	Basic Service Delivery	Basic service delivery & infrastructure development	% of Lab Results compliying with SANS Irrigation standards.	Director Technical Services	Report of laboratory results	80%	76,3	Management will ensure that the cleaning schedule of filters at the oxidation dams are adhere to by staff as well as the correct amount of chemicals are added to bring the effluent to acceptable levels.	

Corporate and Community Services	Implementation of programs and awareness initiatives held in terms of social welfare as per project plan signed off by Municipal Manager	To promote the general standard of living	Basic Service Delivery	Social Development	Number of awareness initiatives and programs launched within community	Director: Corporate & Community Services	Signed attendance register, pamphlet, door to door or project plan	1	1		
Corporate & Community Services	Draft Scheme Regulations By-law submitted to be submitted to Council before 15 December 2022 for approval	To promote sustainable integrated development through social and spatial integration that eradicates the apartheid legacy	Basic Service Delivery	Environmental & Spatial Development	The approved scheme regulations by-law and minutes of Council meeting	Director: Corporate & Community Services	Approved scheme regulations by-law and Council meeting minutes	1	0	Draft scheme regulations by- law will be submitted to Council in Q3.	