

Prince Albert Municipality Mid-Year Section 72 Report 2020/21

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MAYORS REPORT

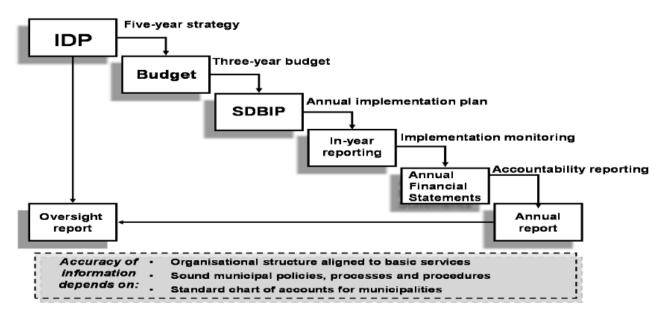
Budget Process:

Section 53(1)(a) of the MFMA stipulates that the Executive Mayor of the Municipality must provide general political guidance over the budget process and the priorities that must guide the preparation of a budget.

The flowchart on the budget process basically reflecting three different processes in the budget cycle at the same time, namely:

- Reporting on the previous year budget;
- Current year budget implementation; and
- Preparation of the new financial year's budget (including the budget estimates for the two outer financial years)

The municipal planning and budget cycle processes consist of the following:



For the period under review that is the month ending 31 December 2020 the following MFMA related activities was successfully complete as per legislative requirements:

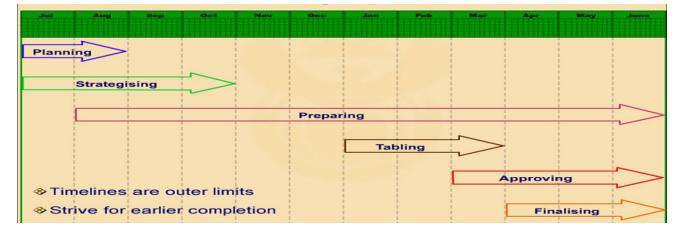
December 2020

- Submit all monthly MFMA section 71 reporting.
- Submission of the information as required in terms of the new mSCOA Regulation to National and Provincial Treasury.
- New Service provider Phoenix in process of implementing various software required for functioning of mSCOA regulations.
- Verification of audited information and reconciliation of information submitted via the different National and Provincial treasuries platforms.

Budget planning process 2020/2021

Administration is in the process of planning the budget process for the 2021/22 Draft and Annual Budget. This will be done as per the budget timetable approved by council during the August 2020 council meeting.

Following the Budget Process Timeline in respect of the budget year under review:



Monthly Reporting:

Monthly financial reporting as per DoRA and MFMA requirements to Council, National & Provincial Departments and other stakeholders have been adequately adhered to for the period 1 July 2020 – 31 December 2020.

Financial Statements for the Year-ended 30 June 2020

The Auditor General is still busy with the auditing of the 2019/20 AFS and Annual Report. There was a delay with auditing due to the Covid-19 pandemic.

1. INTRODUCTION

1.1 PURPOSE OF REPORT

• To submit to the Executive Mayor an assessment report on the Municipality's Performance covering the period 1 July 2020 to 31 December 2020.

Section 72(1) (a) of the MFMA prescribes that the accounting officer of a municipality must by 25 January each year assess the performance of the municipality during the first half of the financial year taking into account:

(a) The monthly statements referred to in section 71 of the MFMA for the first half of the financial year;

(b) The municipality's service delivery performance during the first half of the financial year, and the service delivery targets and performance indicators set in the service delivery and budget implementation plan;

(c) The past year's annual report and progress on resolving problems identified in the annual report; and

(d) The performance of every municipal entity under the sole or shared control of the municipality, taking into account reports in terms of section 88 of the MFMA from any such entities.

In terms of section 72(1)(b) of the MFMA, the Accounting Officer must also by 25th January of each year submit a report on such assessment to the mayor of the municipality, National Treasury and Provincial Treasury. Once the Mayor has considered the report, it must be submitted to Council by 31 January in terms of Section 54 of the MFMA.

Section 72(3) of the MFMA further states accounting officer must, as part of the review:

- (a) Make recommendations as to whether an adjustment budget is necessary; and
- (b) Recommend revised projections for revenue and expenditure to the extent that this may be necessary.

The mid-year performance reports and supporting tables of Prince Albert Municipality is prepared in accordance with MFMA Circular 13 and the Municipal Budget and Reporting Regulations, to illustrate the performance in graphical and tabular format as per Annexures E to G.

1.2 ORGANISATIONAL PERFORMANCE OVERVIEW

The Prince Albert Municipality is proud to report that Annual Financial Statements for 2019/20 was drafted in-house and was sent to three different consultants for review purposes. The 2019/20 audit is still in progress as the Covid-19 pandemic brought some challenges with the execution and thus a delay in finalizing the audit for the 2019/20 reporting year. The Covid-19 pandemic impacted negatively on service delivery and operations, where a significant amount of capital projects and even operational projects takes more time to complete due to long time delays and lack of one on one contacts.

While Prince Albert Municipality were one of the first municipalities to return full force to work due to the original low infection rate, this changed in December 2020 when 12 staff members of the 77 permanent work force members tested positive. Since 8 December 2020 till year end most of the financial department staff as well as critical refuse removal and waste management staff were either in isolation or quarantine. This seriously hampered our operations but being such a small municipality, the difficulties were mostly overcome.

Council will continuously strive to fill the critical positions identified on the organogram to ensure continuous, equitable and sustainable service delivery. Capacity constraints and financial resources remains a challenge especially to a rural municipality such as Prince Albert who do not have a broad revenue base.

The Chief Financial Officer resigned on 31 October 2020 and was re- appointed for a further period of three months since 1 November 2020. The position was advertised with two applications received on time. The selection process is underway. The senior accountant in the Finance Department, responsible for the drafting of the Annual Financial Statements, resigned at the end of November 2020.

The Municipality also investigated a fraud and theft case. Moore was appointed to undertake a forensic investigation in this respect. The relevant official was suspended from November to date. The final report was received and will be tabled to Council on 29 January 2021.

The resignations and disciplinary investigation left the municipality's finance department with very low capacity. It should be mentioned that the three of the Auditor- General's team members also contracted Covid-19 while undertaking the audit at Prince Albert.

The passing of the HR practitioner at Prince Albert further exacerbated the productivity at the Municipality. Some capacity was build with the deployment of three interns within the GAP skills program of the Department of Environmental Affairs.

The Municipality will have to revisit their organogram to build capacity in certain crucial areas.

2. BUDGET PERFORMANCE ANALYSIS

2.1 OPERATIONAL EXPENDITURE AND REVENUE PERFORMANCE

Approximately 50.7% of the original budgeted operating expenditure of **R72 207 000** was spent as at the end of December 2020 and 56.9% of the original projected revenue of **R72 215 000** was raised. The reasons for major deviations are explained in paragraphs (i) and (ii) below and in the Section 71 In-year Financial Report for the period ended 31 December 2020 that is attached as **Annexure A and B**.

Indications are that an adjustments budget will be required as there are numerous variances in expenditure and revenue items that need to be addressed in the final adjustments that must be approved by Council by the end of January 2021.

Items of revenue and expenditure with major deviations from the budget are as follows:

REVENUE

INCREASE IN REVENUE

Revenue source and reason for such decrease	Total original budget for 2020/21	% Variance from expected 50%		
soch decredse	R'00			
Interest received	2.750	1.090	40%	
Traffic Fines	3.175	42	1.3%	

The slow spending on capital projects have caused higher than expected bank balances. The severe under collection of traffic fines is due to the fact that the Municipality do not have a service provider and only one traffic official. After three advertisements, a suitable traffic officer was appointed in January 2021 to take office in February 2021.

Despite the Municipality's request for authorization of the law enforcement officials to undertake speed law enforcement, no such authorization has been received from the Provincial Department for over a year.

DECREASE IN REVENUE

There was a substantial decrease in revenue. This can mainly be attributed to the Covid-19 pandemic, the debtors payment % as of 31 December 2020 stood at 78.8%. Also refer to **Annexure A and B**.

The decrease in debt collection significantly and severely impacts on the cash flow of the Municipality. Despite several dedicated debt collection efforts and outreaches within the communities, the

payment ratio is very low and does not seem to improve. The Council resolved in December to write off debt on a categorized debt write off campaign, but it is to soon to see definite results. The Municipality will, however have to improve their debt collection initiatives. Three interns were appointed in January 2021 to manage the debt management agreements and collection within the municipality. This is a temporary measure as these interns are only temporarily assigned to the Municipality.

The Municipality received several complaints on their billing system. A meter reading audit will be undertaken in February and March 2021 to verify data and address shortcomings.

COST CONTAINMENT

The Municipality undertook cost containment by curbing their travel and subsistence cost and limiting their travel. Overtime always spike during the December and January period, but will then reduce again. Cost containment is managed by continuously endeavouring to buy stock and PPE at the best price and best value.

The Municipality will need to seriously investigate shared service options or even inter-governmental service agreements to lower operational costs and meeting operational requirements. Shared services do not seem to work in the Central Karoo and should be addressed as soon as possible. Loss of income should also be curbed and therefore water and electricity losses should be investigated and a strategy devised to address these shortcomings.

OPERATIONAL EXPENDITURE

DECREASE IN EXPENDITURE

There was no decrease in expenditure.

Expenditure item and reason for such decrease	Total original budget for 2020/21						
	R'00	expected 50%					
Employee related costs	25,826	12,305	48%				
Bulk purchases	12,000	6,889	57%				
Other expenditure	11,258	6,747	60%				

The municipality are still struggling to fill vacant positions on the organogram, due to financial constraints.

Due to the fact that Eskom charges the municipality based on time of use, estimated correct usage is very difficult.

The above variances will be rectified in the adjustment budget.

Also refer to **Annexure A and B**.

2.2 CAPITAL BUDGET PERFORMANCE

The capital expenditure as at the end of December 2020 is **R6 117 000**, excluding committed costs (orders issued), which is **28%** of the budgeted amount.

The capital expenditure is low due to the fact that the supply chain processes for the appointment of the panel of experts were delayed due to Covid-19 isolation and quarantine of staff. The panel was appointed in January 2021. Also note that the RSEP project had to be re-advertised for a third time after permission from National Treasury was obtained as the tenders submitted were not completed correctly by the tenderers on local content. The tender is currently in the evaluation phase with appointment to be made on 1 March 2021. The MIG expenditure programme is on track with over 40% of the allocation spend at over December 2020.

SERVICE DELIVERY PERFORMANCE ANALYSIS

CREATING A CULTURE OF PERFORMANCE

(I) **PERFORMANCE FRAMEWORK**

Regulation 7 (1) of the Local Government: Municipal Planning and Performance Management Regulations, 2001 states that "A Municipality's Performance Management System entails a framework that describes and represents how the municipality's cycle and processes of performance planning, monitoring, measurement, review, reporting and improvement will be conducted, organized and managed, including determining the roles of the different role players." This framework, inter alia, reflects the linkage between the IDP, Budget, SDBIP and individual and service provider performance.

The municipality adopted a performance management framework that was reviewed and approved by Council on 10 April 2018.

(II) IMPLEMENTATION OF PERFORMANCE MANAGEMENT

The IDP for 2020/21 was compiled and approved by council on 30 May 2020 per Council resolution 49/2020 with the budget for 2020/21 approved by Council on 30 May 2020 per Council resolution 49/2020. The time table and process plan for the compilation of the IDP, budget and SDF was approved by Council on 30 August 2020 per Council Resolution 99/2020. The organizational performance is evaluated by means of a municipal scorecard (Top Layer SDBIP) at organizational level and through the service delivery budget implementation plan (SDBIP) at directorate levels.

The SDBIP is a plan that converts the IDP and budget into measurable criteria on how, where and when the strategies, objectives and normal business process of the municipality is implemented. It also allocates responsibility to directorates to deliver the services in terms of the IDP and budget.

The SDBIP were prepared and the Top Layer SDBIP was approved by the Executive Mayor and tabled at Council on 26 June 2020 and the Departmental SDBIP by the Municipal Manager shortly after.

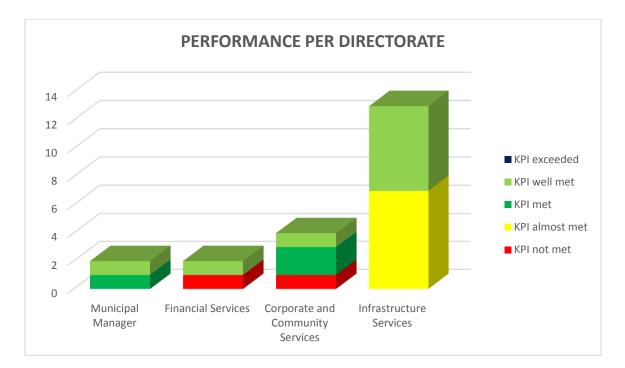
(III) MONITORING PERFORMANCE

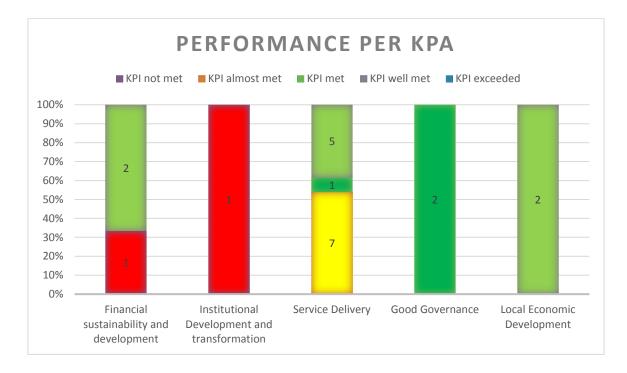
Monitoring of performance takes place as follows:

- i. An automated mail is send via the web based system as a reminder to all staff responsible for updating their actual performance against key performance indicator targets by the 20th of every month for the previous month's performance.
- ii. The performance system administrator will ultimately remind all departments on a weekly basis to update their actual performance on the web-based system as part of the ongoing monitoring of the total performance management model. At this time a computer-generated reminder is sent via e-mail as mentioned above, reminding all KPI owners and users of the closing date for updating of actual performance results. Two closing dates are set on the automated system, on the 16th as the first notice and the 20th of each month as the second and final notice.
- iii. Monthly performance reports should be submitted and discussed with the Executive Mayor, but has not been done due to further development and refining of the performance management model. It is envisaged that monthly reports will be generated from the beginning of the third quarter going forward.

(IV) OVERALL SERVICE DELIVERY PERFORMANCE IN TERMS OF THE TOP LAYER SDBIP

It must be noted that the Top Layer SDBIP contains 33 KPI's of which 15 does not fall into the reporting period. The table below reflects the top layer SDBIP dashboard of overall performance of the respective Departments from 1 July 2020 to 31 December 2020.





	Prince Albert Municipality		Director	rate	
		Office of the Municipal Manager	Corporate & Community Services	Financial Services	Infrastructure Services
KPI Not Met	2		1	1	
KPI Almost Met	7				7
KPI Met	2	2	2		
KPI Well Met	9	1	1	1	6
KPI exceeded	0				1
Total:	21	3	4	2	14

Category	Colour	Explanation
KPI's Not Met		0% >= Actual/Target < 50%
KPI's Almost Met		50% >= Actual/Target < 100%
KPI's Met		Actual/Target = 100%
KPI's Extremely Well Met		Actual/Target <= 150%

3.2 Summary and challenges

Early indications are that the performance against the output and goals of the Service Delivery Budget Implementation Plan (SDBIP) are on track, with only one KPI reflecting nonperformance towards water losses. Due to capacity constraints water losses could not be determined accurately during the first quarter. In the second quarter huge water losses was experienced, primarily in the Leeu-Gamka area. The Municipality embarked on a door-todoor leak detection and repair campaign to address this short coming. It must also be noted that "unaccounted" water losses include unmetered water to transitional areas, water to our parks and sport fields, etc. This, however remains a worry some matter and the Municipality increased their awareness and loss reduction campaigns.

Notwithstanding the afore-mentioned challenges, the municipality met 73.687% of its KPI's.

To eliminate the audit findings, we have implemented the following corrective measures:

- The municipality will continuously and adequate review and monitor compliance with applicable laws and regulations. Sufficient oversight will be exercised to ensure that the definitions of the indicators are included in the IDP, SDBIP and eventually into the Annual Performance Report. Furthermore management will ensure that the FMPPI principals are adhered to and that adequate reviews take place to ensure that the annual performance report is complete.
- Management already allocated a staff member to provide support towards performance management. This official will be tasked to compile a monitoring checklist for all submissions to Treasury and where information is physically delivered a confirmation document should be completed to ensure that proof of that delivery is obtained and filed properly and where an official from Treasury is present when predetermined documents are approved in council meetings for submission to Treasury, a request will be made for the official to acknowledge receipt during the meeting which will be minuted.
- Management should ensure the regular and adequate reviews of the accuracy of source evidence used to measure indicators and the SDBIP will form part of the formal monthly management meetings.

The Adjustments Budget to be tabled to Council at the end of January 2021 will necessitate an adjustment of the Top Layer SDBIP, with the necessary motivation where key performance indicator targets require adjustment as a result of the Adjustments Budget.

3. FINANCIAL PERFORMANCE ANALYSIS

CASH MANAGEMENT

- Revenue is collected when it is due and banked promptly;
- Payments are made, including transfers, no earlier than necessary, with due regard for efficient, effective and economical programme delivery and the municipality's normal terms for account payments;
- Debtors are perused with appropriate sensitivity to ensure that amounts receivable by the municipality are collected and banked promptly;
- The municipality's cash flow requirements are accurately forecasted;
- Taking any other action that avoids locking up money unnecessarily and inefficiently, such as managing inventories to the minimum level necessary for efficient and effective programme delivery, and selling surplus or under-utilized assets in terms of the asset management policy;
- Bank reconciliation is performed on a monthly basis to detect any unauthorised entries; and
- Dishonored cheques are followed up immediately; and duties are separated to minimise the incidence of fraud.

Also refer to **Annexure 8 Table C7** for more detail on cash receipts and payments for the period.

OUTSTANDING DEBTORS

Attached as **Annexure 8 Table SC3** is a summary of outstanding debtors as 31 December 2020, analyzing age of debtors by income source and number of days outstanding and type of consumer. Although, approximately **77.46%** (R16 660 000) of the total outstanding debtors of **R21 506 000** is more than 120 days outstanding, the Administration institute the following procedures to collect outstanding amounts:

- Implemented an approved credit control and debt collection policy.
- Cut off electricity on a monthly basis.
- Handing over of outstanding rates and taxes to our lawyers for collection.
- Provision is made for bad debts

4. ADJUSTMENTS BUDGET

Section 72(3) of the MFMA further states that the accounting officer must, as part of the review:

- Make recommendations as to whether an adjustment budget is necessary and
- Recommend revised projections for revenue and expenditure to the extent that this may be necessary.

Regulation 23 of the Municipal Budget and Reporting Regulations provides, inter alia for the following:

"An adjustment budget may be tabled in the Municipal Council at any time after the Midyear Budget and Performance Assessment has been tabled in the Council, but not later than 28 February of each year. Furthermore, except under certain circumstances only one adjustment budget may be tabled in Council during a financial year."

Accordingly a report on adjustments to the budget will be submitted for consideration by Council at the end of January 2021. The Top Layer SDBIP will have to be adjusted accordingly, but only as it pertains to monetary adjustments reflected in the approved adjustment budget.

5. ANNUAL REPORT

The draft 2019/20 annual report will be tabled to Council on 29 January 2021 and subsequently advertised for public comment. The final annual report will be table before 31 March 2021.

As prescribed in section 72(1((a)(iii) of the MFMA the Accounting officer must assess the performance of the municipality in the first 6 months taking into account the past year's Annual Report, and progress on resolving the problems identified in the Annual Report.

6. **RECOMMENDATIONS**

- (i) That the Executive Mayor considers the report and deals with it in terms of Section 54 of the Municipal Finance Management Act, as detailed in introduction of this report.
- (ii) That an adjustment budget be approved.
- (iii) That the Top Layer SDBIP be adjusted to accommodate the financial changes to the budget.
- (iv) That Council strive to fill critical vacancies within their budgetary provision.

8. ANNEXURES

8.1 FINANCIAL AND BUDGET PERFORMANCE (i) ANNEXURE A TABLE C1 – MONTHLY BUDGET STATEMENT SUMMARY; (ii) ANNEXURE B TABLE C2 - MONTHLY BUDGET STATEMENT – FINANCIAL PERFORMANCE (STANDARD CLASSIFICATION); ANNEXURE C TABLE C3 – MONTHLY BUDGET STATEMENT – FINANCIAL PERFORMANCE (iii) (REVENUE AND EXPENDITURE BY MUNICIPAL VOTE); ANNEXURE D TABLE C4 – MONTHLY BUDGET STATEMENT – FINANCIAL PERFORMANCE (iv) (REVENUE AND EXPENDITURE); ANNEXURE E TABLE C5 – MONTHLY BUDGET STATEMENT – CAPITAL EXPENDITURE (v) (MUNICIPAL VOTE, STANDARD CLASSIFICATION AND FUNDING); (vi) ANNEXURE F TABLE C6 - MONTHLY BUDGET STATEMENT - FINANCIAL POSITION: AND ANNEXURE G TABLE C7 – MONTHLY BUDGET STATEMENT – CASH FLOWS (vii)

(viii) ANNEXURE H TABLE SC3 – MONTHLY TRADE RECEIVABLES

8.2 SERVICE DELIVERY PERFORMANCE

- (ix) ANNEXURE I TOP LAYER SDBIP 2020/21 PER NATIONAL KPA AND ASSESSMENT OF TARGETS ACHIEVED
- (x) ANNEXURE J DASHBOARD OF OVERALL PERFORMANCE FOR 2020/21 PER NATIONAL KPA

•	2019/20				Budget Ye	ar 2020/21			-
Description	Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance	Full Year Forecast
R thousands								%	
Financial Performance									
Property rates	-	4 478	4 478	251	3 161	2 239	923	41%	4 478
Service charges	-	25 195	25 195	2 381	13 940	12 598	1 343	11%	25 195
Investment revenue	-	2 900	2 750	203	1 090	1 450	(360)	-25%	2 750
Transfers and subsidies	-	31 104	34 273	5 128	21 346	15 552	5 794	37%	34 273
Other own revenue	-	5 676	5 519	296	1 568	2 838	(1 270)	-45%	5 519
Total Revenue (excluding capital transfers and contributions)	-	69 353	72 215	8 260	41 106	34 677	6 429	19%	72 215
Employee costs	-	22 709	25 826	1 866	12 305	11 354	951	8%	25 826
Remuneration of Councillors	-	3 370	3 370	262	1 584	1 685	(101)	-6%	3 370
Depreciation & asset impairment	-	3 984	3 984	332	1 992	1 992	0	0%	3 984
Finance charges	-	1 344	1 344	-	-	672	(672)	-100%	1 344
Materials and bulk purchases	-	12 977	12 997	927	7 068	6 489	579	9%	12 997
Transfers and subsidies	-	340	340	-	110	170	(60)	-35%	340
Other expenditure	_	24 620	24 344	1 913	13 548	12 310	1 238	10%	24 344
Total Expenditure	-	69 345	72 207	5 299	36 607	34 672	1 935	6%	72 207
Surplus/(Deficit)	-	8	8	2 961	4 499	4	4 495	105991%	8
Transfers and subsidies - capital (monetary allocations) (National / Provincial and District)	-	14 104	17 304	2 152	5 650	7 052	#########	-20%	17 304
Transfers and subsidies - capital (monetary allocations) (National / Provincial Departmental Agencies, Households, Non-profit Institutions, Private Enterprises, Public Corporatons, Higher Educational Institutions) & Transfers and subsidies - capital (in- kind - all)	_	_	_	_	_	_	_		
Surplus/(Deficit) after capital transfers & contributions	-	14 112	17 313	5 113	10 149	7 056	3 093	44%	17 313
Share of surplus/ (deficit) of associate	-	-	_	-	_	_	-		_
Surplus/ (Deficit) for the year	-	14 112	17 313	5 113	10 149	7 056	3 093	44%	17 313
Capital expenditure & funds sources									
Capital expenditure	-	12 778	22 005	2 041	6 117	6 389	(272)	-4%	22 005
Capital transfers recognised	_	12 264	15 047	1 881	4 929	6 132	(1 203)	-20%	15 047

Borrowing	-	-	-	-	-	_	-		-
Internally generated funds	-	514	6 958	160	1 188	257	931	362%	6 958
Total sources of capital funds	-	12 778	22 005	2 041	6 117	6 389	(272)	-4%	22 005
Financial position									
Total current assets	-	50 990	62 220		68 581				62 220
Total non current assets	_	186 693	176 666		162 715				176 666
Total current liabilities	-	12 611	44 148		45 164				44 148
Total non current liabilities	-	30 264	7 220		6 543				7 220
Community wealth/Equity	-	194 808	187 518		179 590				187 518
Cash flows									
Net cash from (used) operating	-	14 597	14 142	9 264	8 871	1 176	(7 695)	-654%	14 142
Net cash from (used) investing	_	(12 745)	(21 925)	-	(248)	(1 065)	(817)	77%	(21 925)
Net cash from (used) financing	-	10	10	-	-	-	-		10
Cash/cash equivalents at the month/year end	-	28 233	44 209	-	55 947	52 093	(3 854)	-7%	44 209
Debtors & creditors analysis	0-30 Days	31-60 Days	61-90 Days	91-120 Days	121-150 Dys	151-180 Dys	181 Dys-1 Yr	Over 1Yr	Total
Debtors Age Analysis									
Total By Income Source	1 639	1 330	956	920	767	1 431	3 244	11 219	21 506
Creditors Age Analysis									
Total Creditors	1 040	-	-	-	-	_	-	-	1 040

WC052 Prince Albert - Table C2 Monthly Budget Statement - Financial Performance (functional classification) - Mid-Year Assessment											
		2019/20	Budget Year 2020/21								
Description	Ref	Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance	Full Year Forecast	
R thousands	1								%		
Revenue - Functional											
Governance and administration		-	40 541	44 831	5 407	24 229	20 271	3 958	20%	44 831	
Executive and council		-	27 866	32 306	4 684	15 257	13 933	1 324	10%	32 306	
Finance and administration		-	12 675	12 525	723	8 972	6 338	2 634	42%	12 525	
Internal audit		-	-	-	-	-	-	-		-	
Community and public safety		-	5 578	5 650	187	1 228	2 789	(1 561)	-56%	5 650	
Community and social services		-	2 030	2 259	176	1 133	1 015	118	12%	2 259	
Sport and recreation		-	22	22	0	0	11	(11)	-99%	22	
Public safety		-	3 526	3 369	10	95	1 763	(1 668)	-95%	3 369	
Housing		-	-	-	-	-	-	-		-	
Health		-	-	-	-	-	-	-		-	
Economic and environmental services		-	1 139	1 139	148	956	569	387	68%	1 139	
Planning and development		-	56	56	-	3	28	(25)	-89%	56	
Road transport		-	1 083	1 083	148	953	541	412	76%	1 083	
Environmental protection		-	-	-	-	-	-	-		-	
Trading services		-	36 199	37 899	4 670	20 343	18 099	2 243	12%	37 899	
Energy sources		-	16 450	16 450	1 384	8 167	8 225	(58)	-1%	16 450	
Water management		-	14 436	16 137	2 665	8 392	7 218	1 174	16%	16 137	
Waste water management		-	3 377	3 377	319	1 954	1 688	265	16%	3 377	
Waste management		-	1 936	1 936	303	1 830	968	862	89%	1 936	
Other	4	-	-	I	-	-	-	-		-	
Total Revenue - Functional	2	-	83 457	89 519	10 412	46 756	41 728	5 028	12%	89 519	
Expenditure - Functional	_										
Governance and administration		-	26 880	27 542	2 059	15 138	13 440	1 698	13%	27 542	
Executive and council		-	7 874	8 031	528	3 298	3 937	(639)	-16%	8 031	
Finance and administration		_	19 007	19 511	1 531	11 840	9 503	2 337	25%	19 511	

Internal audit		-	_	_	-	_	-	-		-
Community and public safety		-	7 367	8 381	585	3 634	3 683	(50)	-1%	8 381
Community and social services		-	2 537	2 822	187	1 321	1 269	53	4%	2 822
Sport and recreation		-	1 269	1 310	102	510	635	(125)	-20%	1 310
Public safety		-	3 560	4 248	296	1 803	1 780	22	1%	4 248
Housing		-	-	-	-	-	-	_		-
Health		-	-	-	-	-	-	_		-
Economic and environmental services		-	7 629	8 359	629	4 216	3 814	402	11%	8 359
Planning and development		-	659	678	43	302	329	(27)	-8%	678
Road transport		-	6 970	7 681	586	3 914	3 485	429	12%	7 681
Environmental protection		-	-	-	-	-	-	_		-
Trading services		-	27 269	27 725	2 026	13 569	13 634	(65)	0%	27 725
Energy sources		-	14 191	14 201	1 095	7 940	7 096	844	12%	14 201
Water management		-	4 481	4 521	393	2 268	2 240	27	1%	4 521
Waste water management		-	3 569	3 773	256	1 698	1 785	(87)	-5%	3 773
Waste management		-	5 028	5 230	281	1 664	2 514	(850)	-34%	5 230
Other		-	200	200	-	50	100	(50)	-50%	200
Total Expenditure - Functional	3	-	69 345	72 207	5 299	36 607	34 672	1 935	6%	72 207
Surplus/ (Deficit) for the year		-	14 112	17 313	5 113	10 149	7 056	3 093	44%	17 313

Vote Description		2019/20				Budget Year 2	020/21			
	Ref	Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance	Full Year Forecast
R thousands									%	
Revenue by Vote	1									
Vote 1 - EXECUTIVE AND COUNCIL		-	27 866	32 707	4 684	15 257	13 933	1 324	9,5%	32 707
Vote 2 - DIRECTOR FINANCE		-	12 099	11 618	598	8 486	6 049	2 437	40,3%	11 618
Vote 3 - DIRECTOR CORPORATE		-	633	563	125	489	316	172	54,5%	563
Vote 4 - DIRECTOR COMMUNITY		-	5 578	5 650	187	1 228	2 789	(1 561)	-56,0%	5 650
Vote 5 - DIRECTOR TECHNICAL SERVICES		_	37 281	38 982	4 818	21 295	18 641	2 655	14,2%	38 982
Total Revenue by Vote	2	-	83 457	89 519	10 412	46 756	41 728	5 028	12,0%	89 519
Expenditure by Vote	1									
Vote 1 - EXECUTIVE AND COUNCIL		_	7 874	8 011	528	3 298	3 937	(639)	-16,2%	8 011
Vote 2 - DIRECTOR FINANCE		-	12 612	12 919	1 105	8 525	6 306	2 220	35,2%	12 919
Vote 3 - DIRECTOR CORPORATE		_	7 054	7 291	469	3 617	3 527	90	2,6%	7 291
Vote 4 - DIRECTOR COMMUNITY		_	7 567	8 581	585	3 684	3 783	(100)	-2,6%	8 581
Vote 5 - DIRECTOR TECHNICAL SERVICES		_	34 239	35 406	2 613	17 483	17 119	364	2,1%	35 406
Total Expenditure by Vote	2	-	69 345	72 207	5 299	36 607	34 672	1 935	5,6%	72 207
Surplus/ (Deficit) for the year	2	_	14 112	17 313	5 113	10 149	7 056	3 093	43,8%	17 313

WC052 Prince Albert - Table C4 Monthly Budge	et State	ment - Fina	ncial Perfor	mance (reve	nue and exp	penditure) - I	Mid-Year As	sessment		
		2019/20				Budget Year	2020/21			
Description	Ref	Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance	Full Year Forecast
R thousands									%	
Revenue By Source										
Property rates		-	4 478	4 478	251	3 161	2 239	923	41%	4 478
Service charges - electricity revenue		-	16 260	16 260	1 384	8 167	8 130	37	0%	16 260
Service charges - water revenue		-	4 233	4 233	513	2 796	2 116	680	32%	4 233
Service charges - sanitation revenue		-	3 127	3 127	319	1 958	1 563	395	25%	3 127
Service charges - refuse revenue		-	1 576	1 576	165	1 019	788	231	29%	1 576
Rental of facilities and equipment		_	397	397	97	300	199	102	51%	397
Interest earned - external investments		-	2 900	2 750	203	1 090	1 450	(360)	-25%	2 750
Interest earned - outstanding debtors		-	1 280	1 280	137	807	640	167	26%	1 280
Dividends received		_	_	_	_	_	l	_		-
Fines, penalties and forfeits		-	3 332	3 175	4	42	1 666	(1 624)	-97%	3 175
Licences and permits		-	-	-	6	54	-	54	#DIV/0!	-
Agency services		_	200	200	_	_	100	(100)	-100%	200
Transfers and subsidies		-	31 104	34 273	5 128	21 346	15 552	5 794	37%	34 273
Other revenue		-	467	467	51	365	234	131	56%	467
Gains		-	-	_	-	-	_	_		_
Total Revenue (excluding capital transfers and contributions)		-	69 353	72 215	8 260	41 106	34 677	6 429	19%	72 215
Expenditure By Type	_									
Employee related costs		-	22 709	25 826	1 866	12 305	11 354	951	8%	25 826
Remuneration of councillors		-	3 370	3 370	262	1 584	1 685	(101)	-6%	3 370
Debt impairment		_	6 534	6 534	568	4 051	3 267	784	24%	6 534
Depreciation & asset impairment		-	3 984	3 984	332	1 992	1 992	0	0%	3 984
Finance charges		-	1 344	1 344	-	-	672	(672)	-100%	1 344
Bulk purchases		-	12 000	12 000	904	6 889	6 000	889	15%	12 000
Other materials		-	977	997	23	179	489	(309)	-63%	997
Contracted services		-	6 552	6 552	437	2 751	3 276	(525)	-16%	6 552

Transfers and subsidies	_	340	340	_	110	170	(60)	-35%	340
Other expenditure	_	11 534	11 258	907	6 747	5 767	980	17%	11 258
Losses	_	_	I	I	-	I	-		_
Total Expenditure	-	69 345	72 207	5 299	36 607	34 672	1 935	6%	72 207
Surplus/(Deficit)		8	8	2 961	4 499	4	4 495	1	8
Transfers and subsidies - capital (monetary allocations) (National / Provincial and District)	_	14 104	17 304	2 152	5 650	7 052	(1 402)	(0)	17 304
Transfers and subsidies - capital (monetary allocations) (National / Provincial Departmental Agencies, Households, Non-profit Institutions, Private Enterprises, Public Corporatons, Higher Educational Institutions)	_	_	_	_	_	_	_		_
Transfers and subsidies - capital (in-kind - all)	_	-	_	_	-	_	_		-
Surplus/(Deficit) after capital transfers & contributions	-	14 112	17 313	5 113	10 149	7 056			17 313
Taxation	_	_	_	_	_	_	_		_
Surplus/(Deficit) after taxation	-	14 112	17 313	5 113	10 149	7 056			17 313
Attributable to minorities	_	-	_	_	_	-			-
Surplus/(Deficit) attributable to municipality	-	14 112	17 313	5 113	10 149	7 056			17 313
Share of surplus/ (deficit) of associate	-	-	-	-	-	-			-
Surplus/ (Deficit) for the year	-	14 112	17 313	5 113	10 149	7 056			17 313

2020/21

Vote Description	Ref	2019/20	Budget Year 2020/21							
		Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance	Full Year Forecast
R thousands	1								%	
Multi-Year expenditure appropriation	2									
Vote 1 - EXECUTIVE AND COUNCIL		_	-	-	-	-	-	-		-
Vote 2 - DIRECTOR FINANCE		_	-	_	_	-	-	-		-
Vote 3 - DIRECTOR CORPORATE		_	-	_	-	_	-	-		-
Vote 4 - DIRECTOR COMMUNITY		_	-	-	-	_	-	_		-
Vote 5 - DIRECTOR TECHNICAL SERVICES		_	_	_	_	_	-	_		-
Total Capital Multi-year expenditure	4,7	-	-	-	-	-	-	-		-
Single Year expenditure appropriation	2									
Vote 1 - EXECUTIVE AND COUNCIL		-	-	-	-	-	-	-		_
Vote 2 - DIRECTOR FINANCE		-	3 938	5 592	16	82	1 969	(1 887)	-96%	5 592
Vote 3 - DIRECTOR CORPORATE		-	-	-	-	-	-	-		-
Vote 4 - DIRECTOR COMMUNITY		-	426	3 586	92	363	213	150	71%	3 586
Vote 5 - DIRECTOR TECHNICAL SERVICES		-	8 414	12 827	1 934	5 672	4 207	1 465	35%	12 827
Total Capital single-year expenditure	4	-	12 778	22 005	2 041	6 117	6 389	(272)	-4%	22 005
Total Capital Expenditure		-	12 778	22 005	2 041	6 117	6 389	(272)	-4%	22 005
Capital Expenditure - Functional Classification										
Governance and administration		-	3 938	5 592	16	82	1 969	(1 887)	-96%	5 592
Executive and council		-	_	_	-	-	-	-		-
Finance and administration		-	3 938	5 592	16	82	1 969	(1 887)	-96%	5 592
Internal audit		-	-	-	-	-	-	-		-
Community and public safety		-	426	3 586	92	363	213	150	71%	3 586
Community and social services		_	-	1 880	92	363	-	363	#DIV/0!	1 880
Sport and recreation		_	426	1 706	_	_	213	(213)	-100%	1 706
Public safety		_	_	_	_	_	I	_		-

Housing		_	_	_	_	_	-	-		_
Health		_	_	_	_	_	_	_		_
Economic and environmental services		-	4 468	4 918	1 525	3 227	2 234	993	44%	4 918
Planning and development		-	I	I	I	I	_	_		_
Road transport		-	4 468	4 918	1 525	3 227	2 234	993	44%	4 918
Environmental protection		-	-	-	-	-	-	-		-
Trading services		-	3 946	7 909	401	1 942	1 973	(31)	-2%	7 909
Energy sources		-	-	55	_	-	-	-		55
Water management		-	2 608	3 565	383	1 278	1 304	(26)	-2%	3 565
Waste water management		-	1 337	2 589	18	665	669	(4)	-1%	2 589
Waste management		-	-	1 700	-	-	-	-		1 700
Other		-	I	I	I	I	_	_		-
Total Capital Expenditure - Functional Classification	3	_	12 778	22 005	2 033	5 614	6 389	(775)	-12%	22 005
Funded by:										
National Government		-	6 249	6 770	1 613	3 725	3 124	601	19%	6 770
Provincial Government		-	6 016	8 277	268	1 203	3 008	(1 805)	-60%	8 277
District Municipality		-	I	-	I	-	-	-		-
Transfers and subsidies - capital (monetary allocations) (National / Provincial Departmental Agencies, Households, Non-profit Institutions, Private Enterprises, Public Corporatons, Higher Educational Institutions)		_	l	-	L	-	_	_		-
Transfers recognised - capital		-	12 264	15 047	1 881	4 929	6 132	(1 203)	-20%	15 047
Borrowing	6	_	_	-	_	-	-	_		_
Internally generated funds		-	514	6 958	160	1 188	257	931	362%	6 958
Total Capital Funding		-	12 778	22 005	2 041	6 117	6 389	(272)	-4%	22 005

WC052 Prince Albert - Table C6 Mont	WC052 Prince Albert - Table C6 Monthly Budget Statement - Financial Position - Mid-Year Assessment										
		2019/20	Budget Year 2020/21								
Description	Ref	Audited Outcome	Original Budget	Adjusted Budget	YearTD actual	Full Year Forecast					
R thousands	1										
ASSETS											
Current assets											
Cash		-	28 233	44 209	55 947	44 209					
Call investment deposits		-	-	-	-	-					
Consumer debtors		-	15 954	9 687	5 425	9 687					
Other debtors		-	6 164	6 440	5 432	6 440					
Current portion of long-term receivables		-		_	_	-					
Inventory		_	639	1 884	1 777	1 884					
Total current assets		-	50 990	62 220	68 581	62 220					
Non current assets											
Long-term receivables		-	_	_	_	_					
Investments		_	-	-	_	_					
Investment property		_	18 843	18 843	13 672	18 843					
Investments in Associate		-	_	_	_	_					
Property, plant and equipment		-	166 586	156 559	147 779	156 559					
	_	-	_		_	-					
Biological		-	-	-	-	-					
Intangible		-	134	134	134	134					
Other non-current assets		_	1 130	1 130	1 130	1 130					
Total non current assets		-	186 693	176 666	162 715	176 666					
TOTAL ASSETS		-	237 683	238 886	231 296	238 886					
LIABILITIES											
Current liabilities											
Bank overdraft		-	_	-	-	-					
Borrowing		-	5	5	5	5					
Consumer deposits		-	498	532	536	532					
Trade and other payables		-	8 372	19 067	21 634	19 067					

2	0	2	0,	/21

Provisions		_	3 736	24 545	22 989	24 545
Total current liabilities		-	12 611	44 148	45 164	44 148
Non current liabilities						
Borrowing		-	-	(5)	(5)	(5)
Provisions		_	30 264	7 225	6 548	7 225
Total non current liabilities		_	30 264	7 220	6 543	7 220
TOTAL LIABILITIES		_	42 876	51 368	51 706	51 368
NET ASSETS	2	_	194 808	187 518	179 590	187 518
COMMUNITY WEALTH/EQUITY						
Accumulated Surplus/(Deficit)		-	185 308	178 018	170 090	178 018
Reserves		-	9 500	9 500	9 500	9 500
TOTAL COMMUNITY WEALTH/EQUITY	2	-	194 808	187 518	179 590	187 518

WC052 Prince Albert - Table C7 Monthly Bu	dget St	atement - C	ash Flow - M	/lid-Year Ass	essment					
Description	Ref	2019/20	Budget Year 2020/21							
20001121011		Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance	Full Year Forecast
R thousands	1								%	
CASH FLOW FROM OPERATING ACTIVITIES										
Receipts										
Property rates		_	3 134	3 134	1 906	1 906	373	1 533	411%	3 134
Service charges		_	17 637	17 637	2 493	2 100	2 100	-		17 637
Other revenue		_	1 283	1 267	144	144	366	(223)	-61%	1 267
Transfers and Subsidies - Operational		-	31 104	33 791	11 170	11 170	2 592	8 578	331%	33 791
Transfers and Subsidies - Capital		_	14 104	11 686	-	-	1 175	(1 175)	-100%	11 686
Interest		-	3 796	3 646	306	306	348	(42)	-12%	3 646
Dividends		-	-	-	-	-	-	-		-
Payments										
Suppliers and employees		-	(56 062)	(56 620)	(6 755)	(6 755)	(5 779)	976	-17%	(56 620)
Finance charges		_	(59)	(59)	-	-	-	-		(59)
Transfers and Grants		_	(340)	(340)	-	-	-	-		(340)
NET CASH FROM/(USED) OPERATING ACTIVITIES	_	_	14 597	14 142	9 264	8 871	1 176	(7 695)	-654%	14 142
CASH FLOWS FROM INVESTING ACTIVITIES										
Receipts										
Proceeds on disposal of PPE		-	-	-	-	I	-	-		-
Decrease (increase) in non-current receivables		_	-	-	-	(248)	-	(248)	#DIV/0!	-
Decrease (increase) in non-current investments		_	-	-	-	-	-	-		-
Payments										
Capital assets		-	(12 745)	(21 925)	-	-	(1 065)	(1 065)	100%	(21 925)
NET CASH FROM/(USED) INVESTING ACTIVITIES	_	_	(12 745)	(21 925)	-	(248)	(1 065)	(817)	77%	(21 925)
CASH FLOWS FROM FINANCING ACTIVITIES										
Receipts										
Short term loans		-	-	-	-	-	-	-		-
Borrowing long term/refinancing		_	-	-	-	-	-	-		-

Increase (decrease) in consumer deposits	-	10	10	-	-	_	-	10
Payments								
Repayment of borrowing	-	-	-	-	-	_	-	-
NET CASH FROM/(USED) FINANCING ACTIVITIES	-	10	10	-	-	-	-	10
NET INCREASE/ (DECREASE) IN CASH HELD	-	1 861	(7 773)	9 264	8 623	111		(7 773)
Cash/cash equivalents at beginning:	_	26 372	51 982		47 324	51 982		51 982
Cash/cash equivalents at month/year end:	-	28 233	44 209		55 947	52 093		44 209

WC052 Prince Albert - Supporting Table S				Budget			—
Description of financial indicator	Basis of calculation	Ref	2019/20	Year 2020/21			
			Audited Outcome	Original Budget	Adjusted Budget	YearTD actual	Full Year Forecast
Borrowing Management							
Capital Charges to Operating Expenditure	Interest & principal paid/Operating Expenditure		0,0%	7,7%	7,4%	0,0%	6,5%
Borrowed funding of 'own' capital expenditure	Borrowings/Capital expenditure excl. transfers and grants		0,0%	0,0%	0,0%	0,0%	0,0%
Safety of Capital							
Debt to Equity	Loans, Accounts Payable, Overdraft & Tax Provision/ Funds & Reserves		0,0%	4,3%	10,2%	12,0%	10,2%
Gearing	Long Term Borrowing/ Funds & Reserves		0,0%	0,0%	-0,1%	-0,1%	-0,1%
Liquidity							
Current Ratio	Current assets/current liabilities	1	0,0%	404,3%	140,9%	151,8%	140,9%
Liquidity Ratio	Monetary Assets/Current Liabilities		0,0%	223,9%	100,1%	123,9%	100,1%
Revenue Management							
Annual Debtors Collection Rate (Payment Level %)	Last 12 Mths Receipts/ Last 12 Mths Billing						
Outstanding Debtors to Revenue	Total Outstanding Debtors to Annual Revenue		0,0%	31,9%	22,3%	26,4%	22,3%
Longstanding Debtors Recovered	Debtors > 12 Mths Recovered/Total Debtors > 12 Months Old		0,0%	0,0%	0,0%	0,0%	0,0%
Creditors Management							
Creditors System Efficiency	% of Creditors Paid Within Terms (within MFMA s 65(e))						

Funding of Provisions							
Percentage Of Provisions Not Funded	Unfunded Provisions/Total Provisions						
Other Indicators							
Electricity Distribution Losses	% Volume (units purchased and generated less units sold)/units purchased and generated	2					
Water Distribution Losses	% Volume (units purchased and own source less units sold)/Total units purchased and own source	2					
Employee costs	Employee costs/Total Revenue - capital revenue		0,0%	32,7%	35,8%	29,9%	35,8%
Repairs & Maintenance	R&M/Total Revenue - capital revenue		0,0%	0,0%	0,0%	0,0%	0,0%
Interest & Depreciation	I&D/Total Revenue - capital revenue		0,0%	7,7%	7,4%	0,0%	6,5%
IDP regulation financial viability indicators	-	-					
i. Debt coverage	(Total Operating Revenue - Operating Grants)/Debt service payments due within financial year)						
ii. O/S Service Debtors to Revenue	Total outstanding service debtors/annual revenue received for services						
iii. Cost coverage	(Available cash + Investments)/monthly fixed operational expenditure						
<u>References</u>							
1. Consumer debtors > 12 months old are excluded from	m current assets.						
2. Material variances to be explained.							
Calculations							
Borrowing					(5)	(5)	
Total Assets				237 683	238 886	231 296	238 886
Employee related costs				22 709	25 826	12 305	25 826
Repairs & Maintenance							
Interest (finance charges)				1 344	1 344		1 344
Principal paid							
Depreciation				3 984	3 984		3 370

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Operating expenditure		69 345	72 207	36 607	72 207
Total Capital Expenditure		12 778	22 005	6 117	22 005
Borrowed funding for capital					
Debt		8 377	19 067	21 634	19 067
Equity		194 808	187 518	179 590	187 518
Reserves		9 500	9 500	9 500	9 500
Borrowing			(5)	(5)	(5)
Current assets		50 990	62 220	68 581	62 220
Current liabilities		12 611	44 148	45 164	44 148
Monetary assets		28 233	44 209	55 947	44 209
Total Revenue (excluding capital transfers and contributions)		69 353	72 215	41 106	72 215
Transfers and subsidies		31 104	34 273	21 346	34 273
Transfers and subsidies - capital (monetary allocations) (National /	Provincial and District)	14 104	17 304	5 650	17 304
Debt service payments		3 796	3 646		(59)
Outstanding debtors (receivables)		22 118	16 127	10 857	16 127
Annual services revenue		25 195	25 195	13 940	
Cash + investments Incl	luding LT investments	28 233	44 209	55 947	44 209
Fixed operational expend. (monthly)					
Longstanding debtors outstanding					
Longstanding debtors recovered					
Attorney collections					

Description		Budget Year 2020/21											
	NT Code	0-30 Days	31-60 Days	61-90 Days	91-120 Days	121-150 Dys	151-180 Dys	181 Dys-1 Yr	Over 1Yr	Total	Total over 90 days	Actual Bad Debts Written Off against Debtors	Impairment - Bad Debts i.t.o Council Policy
R thousands	+												
Debtors Age Analysis By Income Source	_										-		
Trade and Other Receivables from Exchange Transactions - Water	1200	548	328	283	274	227	447	1 197	3 971	7 276	6 116	-	-
Trade and Other Receivables from Exchange Transactions - Electricity	1300	758	282	157	107	94	73	163	530	2 163	966	-	-
Receivables from Non-exchange Transactions - Property Rates	1400	211	83	56	46	38	377	160	844	1 814	1 464	_	-
Receivables from Exchange Transactions - Waste Water Management	1500	343	230	172	168	175	272	800	2 548	4 708	3 962	-	_
Receivables from Exchange Transactions - Waste Management	1600	176	125	106	103	106	121	470	1 881	3 088	2 681	-	_
Receivables from Exchange Transactions - Property Rental Debtors	1700	-	-	-	-	-	1	-	284	284	284	-	_
Interest on Arrear Debtor Accounts	1810	137	138	129	122	113	119	380	1 050	2 189	1 784	-	_
Recoverable unauthorised, irregular, fruitless and wasteful expenditure	1820	-	-	-	-	-	I	-	_	-	-	-	-
Other	1900	(534)	143	52	101	15	22	73	111	(17)	322	_	_
Total By Income Source	2000	1 639	1 330	956	920	767	1 431	3 244	11 219	21 506	17 580	-	_
2019/20 - totals only		0	0	0	0	0	0	0	0	_	-	0	0
Debtors Age Analysis By Customer Group													
Organs of State	2200	95	118	34	12	12	53	32	117	474	226	_	_
Commercial	2300	424	190	79	56	40	78	68	182	1 118	425	_	_
Households	2400	1 103	915	778	748	694	999	3 057	10 276	18 570	15 774	-	_
Other	2500	16	108	64	104	20	301	87	644	1 344	1 156	_	-
Total By Customer Group	2600	1 639	1 330	956	920	767	1 431	3 244	11 219	21 506	17 580	-	-

WC052 Prince Albert - Supporting Ta	able SC4	Monthly Bu	udget Stater	ment - aged	creditors -	Mid-Year A	ssessment					
Description	NT	Budget Year 2020/21										
	NT Code	0 - 30 Days	31 - 60 Days	61 - 90 Days	91 - 120 Days	121 - 150 Days	151 - 180 Days	181 Days - 1 Year	Over 1 Year	Total		
R thousands												
Creditors Age Analysis By Customer Type												
Bulk Electricity	0100	1 040	_	-	-	-	-	-	-	1 040		
Bulk Water	0200	-	_	-	-	-	-	-	-	-		
PAYE deductions	0300	-	_	-	-	-	-	-	-	-		
VAT (output less input)	0400	-	-	-	-	-	-	-	-	-		
Pensions / Retirement deductions	0500	-	-	-	-	-	-	-	-	-		
Loan repayments	0600	-	-	-	-	-	-	-	-	-		
Trade Creditors	0700	-	-	-	-	-	-	-	-	-		
Auditor General	0800	-	-	-	-	-	-	-	-	-		
Other	0900	-	-	-	-	-	-	-	-	-		
Total By Customer Type	1000	1 040	-	-	-	-	-	-	-	1 040		

Description	Ref	2019/20	Budget Year 2020/21							
Doonpilon		Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance	Full Year Forecast
R thousands									%	
RECEIPTS:	1,2									
Operating Transfers and Grants										
National Government:		-	26 283	29 223	4 649	16 950	11 493	3 500	30,5%	29 223
Local Government Equitable Share		-	22 985	25 925	4 649	14 992	11 493	3 500	30,5%	25 925
Finance Management		-	1 700	1 700	-	1 700	-			1 700
EPWP Incentive		-	1 032	1 032	-	258	_			1 032
Municipal Infrastructure Grant		_	357	357	-	_	-			357
Disaster relief fund		_	209	209	-	-	_			209
Other transfers and grants [insert description]		_	-	-	-	_	_	_		-
Provincial Government:		-	2 297	2 297	-	1 359	-	1 359	#DIV/0!	2 297
Financial Management Support (WC_FMGSG)		_	401	401	-	_	_	-		401
Financial Management Capacity Building		_	-	-	-	_	_	_		-
Thusong Centre		_	_	-	_	_	_	_		-
Library Grant	4	_	1 790	1 790	-	1 359	_	1 359	#DIV/0!	1 790
Housing		_	-	_	-	_	_	_		-
CDW		_	56	56	-	_	_	_		56
Road Maintenance		_	50	50	_	_	-	_		50
Integrated Transport Planning		_	_	_	_	_	-	_		-
Fire Service Capacity Building Grant		_	_	_	_	_	-	_		-
Other transfers and grants [insert description]		_	-	-	-	_	-	_		-
District Municipality:		_	-	-	-	400	-	400	#DIV/0!	-
SKDM Disaster Relief Grant		-	-	-	-	400	-	400	#DIV/0!	-
Other grant providers:		-	2 524	2 524	-	-	-	_		2 524
Skills Development Fund Levy		_	24	24	-	_	-	_		24
Service in kind (Audit Fees)		_	2 500	2 500	-	_	-	_		2 500
Total Operating Transfers and Grants	5	_	31 104	34 044	4 649	18 709	11 493	5 259	45,8%	34 044

Capital Transfers and Grants										
National Government:		_	7 186	7 186	4 143	6 144	_	6 144	#DIV/0!	7 186
Municipal Infrastructure Grant (MIG)		-	7 186	7 186	4 143	6 144	-	6 144	#DIV/0!	7 186
Integrated National Electrification Programme		-	-	-	-	-	-			-
Water Service Infrastructure Grant		-	-	-	-	-	-			-
Other capital transfers [insert description]		-	I	I	-	-	-	-		-
Provincial Government:		-	6 918	6 918	-	6 318	-	6 318	#DIV/0!	6 918
Provincial Draught relief		-	2 418	2 418	-	1 818	-	1 818	#DIV/0!	2 418
Maintenance of Waste Water Infrastructure		-	I	I	-	-	-			-
Regional Socio-Economic Projects Grant (RSEP)		-	4 500	4 500	_	4 500	_			4 500
District Municipality:		-	I	I	-	-	-	-		I
[insert description]		-	-	-	_	-	_	-		-
Other grant providers:		-	-	-	-	-	-	-		-
Skills Development Fun		-	-	-	-	-	-	-		-
Total Capital Transfers and Grants	5	_	14 104	14 104	4 143	12 462	-	12 462	#DIV/0!	14 104
TOTAL RECEIPTS OF TRANSFERS & GRANTS	5		45 208	48 148	8 792	31 171	11 493	17 721	154,2%	48 148

WC052 Prince Albert - Supporting Table SC7(1) Monthly Budget Statement - transfers and grant expenditure - Mid-Year Assessment													
Description	Ref	2019/20	Budget Year 2020/21										
Decomption		Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance	Full Year Forecast			
R thousands									%				
EXPENDITURE													
- Operating expenditure of Transfers and Grants													
National Government:		-	26 283	29 223	279	2 440	1 215	1 225	100,9%	29 223			
Local Government Equitable Share		_	22 985	25 925	-	-	_	-		25 925			
Finance Management		-	1 700	1 700	96	1 279	555	725	130,5%	1 700			
EPWP Incentive		-	1 032	1 032	148	953	496	457	92,1%	1 032			
Municipal Infrastructure Grant		-	357	357	35	208	164	44	27,0%	357			
Disaster relief fund		-	209	209	-	-	-	-		209			
Other transfers and grants [insert description]								-		I			
Provincial Government:		-	2 191	2 020	173	1 284	990	294	29,7%	2 020			
Financial Management Support (WC_FMGSG)		_	401	401	46	410	990	(580)	-58,6%	401			
Financial Management Capacity Building		-	-	-	-	-	-	_		-			
Thusong Centre		-	-	-	-	(0)	-	(0)	#DIV/0!	-			
Library Grant		-	1 790	1 619	127	874	-	874	#DIV/0!	1 619			
Housing		_	_	_	_	_	_	-					
CDW		_	56	56	-	3	_	3	#DIV/0!	56			
Road Maintenance		_	50	50	-	_	_	_		50			
Integrated Transport Planning		-	_	-	-	_	-	_		_			
Fire Service Capacity Building Grant		_	_	_	_	_	_	-					
										_			
District Municipality:		-	-	400	27	143	-	143	#DIV/0!	400			
SKDM Disaster Relief Grant		-	-	400	27	143	-	143	#DIV/0!	400			
Other grant providers:		-	2 524	2 524	-	-	-	-		2 524			
Skills Development Fund Levy		-	24	24	-	_	-	-		24			
Service in kind (Audit Fees)		-	2 500	2 500	-	-	-			2 500			
							-	-		-			

Total operating expenditure of Transfers and Grants:	-	30 998	34 167	479	3 868	2 205	1 663	75,4%	34 167
Capital expenditure of Transfers and Grants									
National Government:	_	7 186	7 186	1 704	9 270	-	9 270	#DIV/0!	7 186
Municipal Infrastructure Grant (MIG)	-	7 186	7 186	1 704	9 270	_	9 270	#DIV/0!	7 186
Integrated National Electrification Programme	-	-	-	-	-	-	_		-
Water Service Infrastructure Grant	-	-	-	-	_	-	_		-
Other capital transfers [insert description]	-					-	_		-
Provincial Government:	-	6 918	10 118	448	1 526	565	961	170,0%	10 118
Provincial Draught relief	-	2 418	4 118	448	1 526	565	961	170,0%	4 118
Maintenance of Waste Water Infrastructure	-	-	-	-	-	-	_		-
Regional Socio-Economic Projects Grant (RSEP)	-	4 500	6 000	-	-	-	_		6 000
	-					-	_		-
District Municipality:	-	-	-	-	-	-	-		-
[insert description]	-	-	-	-	-	-	_		-
Other grant providers:	-	-	-	-	-	-	-		-
Skills Development Fun	-	-	-	-	-	_	_		_
Total capital expenditure of Transfers and Grants	-	14 104	17 304	2 152	10 796	565	10 231	1810,1%	17 304
TOTAL EXPENDITURE OF TRANSFERS AND GRANTS	_	45 102	51 471	2 631	14 664	2 770	11 894	429,4%	51 471

WC052 Prince Albert - Supporting Table SC8 Month	ly Buc	lget Statem		lor and staf	f benefits -	Mid-Year As	sessment			
Summary of Employee and Councillor remuneration	Ref	2019/20	Budget Year 2020/21							
	Rei	Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance	Full Year Forecast
R thousands									%	
-	1	А	В	С						D
Councillors (Political Office Bearers plus Other)										
Basic Salaries and Wages		-	3 060	3 060	236	1 429	1 530	(101)	-7%	3 060
Pension and UIF Contributions		-	-	-	_	-	-	-		-
Medical Aid Contributions		-	-	-	-	-	-	-		-
Motor Vehicle Allowance		-	-	I	-	-	-	-		-
Cellphone Allowance		-	311	311	26	155	155	-		311
Housing Allowances		-	-	-	I	-	I	-		-
Other benefits and allowances		-	-	-	-	-	_	-		-
Sub Total - Councillors		-	3 370	3 370	262	1 584	1 685	(101)	-6%	3 370
% increase	4		#DIV/0!	#DIV/0!						#DIV/0!
Senior Managers of the Municipality	3									
Basic Salaries and Wages		_	3 333	3 266	233	1 456	1 666	(210)	-13%	3 266
Pension and UIF Contributions		-	_	2	_	_	_	_		2
Medical Aid Contributions		-	_		_	-		-		-
Overtime		-	_	_	_	-	-	-		-
Performance Bonus		-	-	261	_	-	_	-		261
Motor Vehicle Allowance		-	-	276	-	-	-	-		276
Cellphone Allowance		-	96	96	8	46	48	(3)	-5%	96
Housing Allowances		-	-	-	-	-	-	-		-
Other benefits and allowances		-	3	1	0	2	2	(0)	-2%	1
Payments in lieu of leave		-	-	-	-	-	-	-		-
Long service awards		-	-	-	-	-	-	-		-
Post-retirement benefit obligations	2	-	-	-	-	-	-	-		_
Sub Total - Senior Managers of Municipality		-	3 432	3 902	241	1 503	1 716	(213)	-12%	3 902

% increase	4		#DIV/0!	#DIV/0!						#DIV/0!
Other Municipal Staff										
Basic Salaries and Wages		-	12 186	15 952	1 054	7 184	6 093	1 091	18%	15 952
Pension and UIF Contributions		-	1 863	2 073	160	1 032	931	101	11%	2 073
Medical Aid Contributions		_	706	847	53	322	353	(30)	-9%	847
Overtime		_	-	1 015	-	-	-	-		1 015
Performance Bonus		-	1 224	_	_	1 040	612	428	70%	_
Motor Vehicle Allowance		-	301	50	25	58	150	(92)	-61%	50
Cellphone Allowance		-	85	89	8	50	43	7	17%	89
Housing Allowances		-	120	120	9	58	60	(2)	-3%	120
Other benefits and allowances		_	1 755	743	121	806	877	(72)	-8%	743
Payments in lieu of leave		_	448	448	3	37	224	(187)	-84%	448
Long service awards		_	126	104	_	74	63	11	17%	104
Post-retirement benefit obligations	2	_	462	485	23	140	231	(91)	-39%	485
Sub Total - Other Municipal Staff		-	19 277	21 924	1 457	10 802	9 638	1 163	12%	21 924
% increase	4		#DIV/0!	#DIV/0!						#DIV/0!
Total Parent Municipality		_	26 079	29 197	1 960	13 889	13 040	849	7%	29 197
Unpaid salary, allowances & benefits in arrears:				#DIV/0!						
Sub Total - Other Staff of Entities		_	_	_	-	-	_	_		_
% increase	4									
Total Municipal Entities		-	_	-	_	-	-	_		-
TOTAL SALARY, ALLOWANCES & BENEFITS		_	26 079	29 197	1 960	13 889	13 040	849	7%	29 197
% increase	4		#DIV/0!	#DIV/0!						#DIV/0!
TOTAL MANAGERS AND STAFF		-	22 709	25 826	1 699	12 305	11 354	951	8%	25 826

WC052 Prince Albert - Supporting Table Assessment			-			0		•								
Description	Ref						Budget Ye	ear 2020/21							/ledium Term R enditure Frame	
		July	August	Sept	October	Nov	Dec	January	Feb	March	April	Мау	June	Budget	Budget	Budget
R thousands	1	Outcome	Outcome	Outcome	Outcome	Outcome	Outcome	Budget	Budget	Budget	Budget	Budget	Budget	Year 2020/21	Year +1 2021/22	Year +2 2022/23
Cash Receipts By Source																
Property rates		1 906	250	253	250	251	251	-	_	-	-	_	(27)	3 134	3 370	3 622
Service charges - electricity revenue		1 339	1 383	1 378	1 219	1 464	1 384	-	-	-	-	-	3 215	11 382	12 234	13 149
Service charges - water revenue		621	437	350	427	448	513	-	_	-	-	-	167	2 963	3 185	3 424
Service charges - sanitation revenue		350	338	321	315	316	319	-	_	_	_	_	231	2 189	2 353	2 529
Service charges - refuse		183	177	169	163	162	165	-	-	-	-	-	84	1 103	1 186	1 275
		-	-	-	-	-	-	-	-	-	-	-				
Rental of facilities and equipment		97	97	98	(186)	97	97	-	-	-	-	-	(22)	278	296	315
Interest earned - external investments		177	162	162	171	215	203	-	-	-	-	-	1 810	2 900	2 975	3 000
Interest earned - outstanding debtors	_	129	128	132	139	141	137	-	-	-	-	-	89	896	963	1 035
Dividends received	_	-	-	-	-	-	-	-	-	-	-	-	-			
Fines, penalties and forfeits		4	3	5	12	13	4	-	-	-	-	-	295	338	314	319
Licences and permits		14	12	4	6	12	6	-	-	-	-	-	(54)			
Agency services		-	-	-	-	-	-	-	-	-	-	-	200	200	175	180
Transfers and Subsidies - Operational		11 170	452	3 135	700	761	5 128	-	-	-	-	-	9 758	31 104	31 449	33 464
Other revenue		42	73	31	54	112	51	-	-	-	-	-	102	467	473	479
Cash Receipts by Source		16 033	3 512	6 039	3 268	3 994	8 260	-	-	-	-	-	15 848	56 954	58 972	62 792
													-			
Other Cash Flows by Source				1 57 1	1.0.10		0.450						-		10.000	0.550
Transfers and subsidies - capital (monetary allocations) (National / Provincial and District)		-	-	1 574	1 349	575	2 152	-	-	-	-	-	8 454	14 104	10 392	9 558
Transfers and subsidies - capital (monetary allocations) (National / Provincial Departmental Agencies, Households, Non-profit Institutions, Private Enterprises, Public Corporatons, Higher Educational Institutions)													-			
Proceeds on Disposal of Fixed and Intangible Assets													_			
Short term loans													-			
Borrowing long term/refinancing													-			

Increase (decrease) in consumer deposits												10	10	10	10
												10	10	10	10
Decrease (increase) in non-current receivables												-			
Decrease (increase) in non-current investments												-			
Total Cash Receipts by Source	16 033	3 512	7 613	4 617	4 569	10 412	-	-	-	-	-	24 311	71 067	69 374	72 360
Cash Payments by Type												_			
Employee related costs	1 699	1 965	1 849	2 013	2 913	1 866	-	_	-	_	-	9 367	21 672	21 790	22 816
Remuneration of councillors	275	262	262	262	262	262	_	_	_	_	_	1 786	3 370	3 554	3 679
Interest paid	1 213	569	564	569	568	568	_	_	-	_	_	(3 992)	59	59	59
Bulk purchases - Electricity	332	332	332	332	332	332	_	_	-	_	_	9 977	11 969	12 586	13 236
Bulk purchases - Water & Sewer	-	-	-	-	-	-	-	-	-	-	-	-			
Other materials	1 431	1 502	1 236	897	918	904	-	-	-	-	-	(5 914)	974	766	765
Contracted services	2	92	8	35	20	23	_	-	-	-	_	6 356	6 535	6 009	6 115
Grants and subsidies paid - other municipalities	505	429	447	464	469	437	_	_	-	_	_	(2 751)			
Grants and subsidies paid - other	-	-	110	-	-	-	-	-	-	-	_	230	340	340	340
General expenses	1 298	537	2 821	478	706	907	_	-	-	-	_	4 758	11 504	11 497	11 600
Cash Payments by Type	6 755	5 688	7 629	5 049	6 188	5 299	-	-	-	-	-	19 817	56 425	56 601	58 610
Other Cash Flows/Payments by Type												-			
Capital assets	_	_	_	_	_	_	_	_	_	_	_	_	_	_	_
Repayment of borrowing	_	_	-	_	_	_	_	_	_	_	_	-	_	_	_
Other Cash Flows/Payments	_	_	-	_	_	-	_	_	_	_	_	_	_	_	-
Total Cash Payments by Type	6 755	5 688	7 629	5 049	6 188	5 299	-	-	-	-	-	19 817	56 425	56 601	58 610
NET INCREASE/(DECREASE) IN CASH HELD	9 278	(2 175)	(15)	(432)	(1 619)	5 113	_	_	_	_	_	- 4 494	14 643	12 772	13 750
Cash/cash equivalents at the month/year beginning:	51 982	61 260	59 085	59 069	58 638	57 018	62 131	62 131	62 131	62 131	62 131	62 131	51 982	66 625	79 397
Cash/cash equivalents at the month/year end:	61 260	59 085	59 069	58 638	57 018	62 131	62 131	62 131	62 131	62 131	62 131	66 625	66 625	79 397	93 147

WC052 Prince Albert - NOT REQUIRED - municipality	/ does	not have er	ntities or th	is is the pa	rent munici	pality's buc	lget - Mid-Y	/ear Asses	sment	
Description	Ref	2019/20	Budget Year 2020/21							
		Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance	Full Year Forecast
R thousands	1								%	
Revenue By Source										
Property rates								_		
Service charges - electricity revenue								-		
Service charges - water revenue								-		
Service charges - sanitation revenue								-		
Service charges - refuse revenue								_		
Rental of facilities and equipment								-		
Interest earned - external investments								-		
Interest earned - outstanding debtors								-		
Dividends received								-		
Fines, penalties and forfeits								-		
Licences and permits								-		
Agency services								-		
Transfers and subsidies								-		
Other revenue										
Gains								-		
Total Revenue (excluding capital transfers and contributions)		-	-	-	-	-	-	-		-
Expenditure By Type										
Employee related costs	-							_		
Remuneration of councillors								_		
Debt impairment								_		
Depreciation & asset impairment										
Finance charges								_		
Bulk purchases										
Other materials								_		
Contracted services								_		
Contracted Services								-		

Transfers and subsidies							_	
Other expenditure							_	
Losses							-	
Total Expenditure	-	-	-	-	-	-	-	_
							-	
Surplus/(Deficit)	-	-	-	-	-	-	-	_
Transfers and subsidies - capital (monetary allocations) (National / Provincial and District)							I	
Transfers and subsidies - capital (monetary allocations) (National / Provincial Departmental Agencies, Households, Non-profit Institutions, Private Enterprises, Public Corporatons, Higher Educational Institutions)							_	
Transfers and subsidies - capital (in-kind - all)							_	
Surplus/(Deficit) after capital transfers & contributions	_	_	_	_	_	_	-	_
Taxation							_	
Surplus/(Deficit) after taxation	-	-	-	-	-	-	-	-

WC052 Prince Albert - Supporting Table SC12 Monthly Budget Statement - capital expenditure trend - Mid-Year Assessment 2019/20 Budget Year 2020/21													
	2019/20				Budget Year 2	2020/21	r						
Month	Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance	% spend of Original Budget				
R thousands								%					
Monthly expenditure performance trend													
July	-	1 065	-	-		1 065	-						
August	-	1 065	-	-		2 130	-						
September	-	1 065	-	1 839	#VALUE!	3 195	#VALUE!	#VALUE!	#VALUE!				
October	_	1 065	_	1 293	#VALUE!	4 259	#VALUE!	#VALUE!	#VALUE!				
November	-	1 065	-	944	#VALUE!	5 324	#VALUE!	#VALUE!	#VALUE!				
December	-	1 065	-	2 041	#VALUE!	6 389	#VALUE!	#VALUE!	#VALUE!				
January	-	1 065	-	-		7 454	-						
February	-	1 065	-	-		8 519	-						
March	-	1 065	-	-		9 584	-						
April	-	1 065	-	-		10 648	_						
Мау	-	1 065	-	-		11 713	-						
June	-	1 065	-	-		12 778	-						
Total Capital expenditure	-	12 778	-	6 117									

WC052 Prince Albert - Supporting Table SC13a	Mont	hly Budget	Statement -	capital expe	enditure on	new assets	by asset cla	ass - Mid-Y	ear Asses	sment
Description	Ref	2019/20	Budget Year 2020/21							
		Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance	Full Year Forecast
R thousands	1								%	
Capital expenditure on new assets by Asset Class/Sub-										
<u>class</u>										
Infrastructure		_	7 805	10 191	1 768	4 920	3 902	(1 017)	-26,1%	10 191
Roads Infrastructure		_	4 468	4 818	1 482	3 148	2 234	(914)	-40,9%	4 818
Roads		_	_	_	-	_	-	_		_
Road Structures		_	4 468	4 818	1 482	3 148	2 234	(914)	-40,9%	4 818
Road Furniture		_	-	-	-	_	-	-		-
Capital Spares		_	-	-	-	_	-	-		-
Storm water Infrastructure		_	1 337	1 331	18	615	669	53	8,0%	1 331
Drainage Collection		_	1 337	1 331	18	615	669	53	8,0%	1 331
Storm water Conveyance		_	_	-	-	_	-	-		-
Attenuation		_	-	-	-	-	-	-		I
Electrical Infrastructure		_	-	635	-	-	-	-		635
Power Plants		_	-	-	-	-	-	-		-
HV Substations		_	-	-	-	-	-	-		-
HV Switching Station		_	-	-	-	_	-	_		-
HV Transmission Conductors		_	-	-	-	-	-	_		-
MV Substations		_	-	-	-	_	-	_		-
MV Switching Stations		_	-	-	-	_	-	_		_
MV Networks		_	_	-	-	_	-	_		_
LV Networks		-	-	635	-	-	-	-		635
Capital Spares		-	_	-	-	-	-	-		-
Water Supply Infrastructure		-	1 999	3 407	268	1 156	1 000	(157)	-15,7%	3 407
Dams and Weirs		-	1 999	2 876	268	1 156	1 000	(157)	-15,7%	2 876
Boreholes		-	-	531	-	-	-	-		531
Reservoirs		-	-	-	-	-	-	-		-
Pump Stations		-	-	-	-	-	-	-		-

Water Treatment Works	_	-	_	-	_	-	-	_
Bulk Mains	-	-	-	-	-	-	-	-
Distribution	-	-	-	_	-	-	-	-
Distribution Points	-	-	-	_	-	-	-	-
PRV Stations	-	-	-	_	-	-	-	-
Capital Spares	-	-	-	_	-	-	-	-
Sanitation Infrastructure	_	_	_	-	_	_	_	_
Pump Station	-	-	-	_	-	-	_	-
Reticulation	-	-	-	_	-	-	_	-
Waste Water Treatment Works	-	-	-	-	-	-	-	-
Outfall Sewers	-	-	-	-	-	-	-	-
Toilet Facilities	-	-	-	_	-	-	-	-
Capital Spares	-	-	-	_	-	-	-	-
Solid Waste Infrastructure	-	-	-	-	-	-	-	-
Landfill Sites	-	-	-	_	-	-	-	-
Waste Transfer Stations	-	-	-	-	-	-	-	-
Waste Processing Facilities	-	-	-	-	-	-	-	-
Waste Drop-off Points	_	-	_	_	_	-	-	-
Waste Separation Facilities	-	-	-	-	-	-	-	-
Electricity Generation Facilities	_	-	_	_	_	-	-	-
Capital Spares	-	-	-	-	-	-	-	-
Rail Infrastructure	-	-	-	-	-	-	-	-
Rail Lines	_	-	_	_	_	-	-	-
Rail Structures	-	-	-	-	-	-	-	-
Rail Furniture	-	-	-	-	-	-	-	-
Drainage Collection	_	-	-	-	_	-	-	_
Storm water Conveyance	-	-	-	-	-	-	-	-
Attenuation	-	-	-	-	-	-	-	-
MV Substations	_	-	_	-	_	-	-	_
LV Networks	-	-	-	-	-	-	-	-
Capital Spares	_	-	-	-	-	-	-	-
Coastal Infrastructure	_	-	_	-	_	-	-	_
Sand Pumps	-	-	-	-	-	-	-	-

Piers	_	_	_	_	_	_	_	_
Revetments	-	-	-	-	-	-	-	-
Promenades	-	-	-	-	_	-	-	-
Capital Spares	-	-	-	-	_	-	-	-
Information and Communication Infrastructure	_	_	_	_	_	_	_	_
Data Centres	_	_	_	_	_	_	_	_
Core Layers	_	_	_	_	_	_	_	_
Distribution Layers	-	-	-	-	_	-	_	-
Capital Spares	_	_	_	_	_	-	-	_
Community Assets	_	_	120	_	_	_	_	120
Community Facilities	_	_	120	_	_	_	_	120
Halls	_	_	-	_	_	_	_	-
Centres	_	_	_	_	_	_	_	_
Crèches	_	_	_	_	_	_	_	_
Clinics/Care Centres	_	_	_	_	_	_	_	_
Fire/Ambulance Stations	_	_	_	_	_	_	_	_
Testing Stations	_	_	_	_	_	_	_	_
Museums	_	_	_	_	_	_	_	_
Galleries	_	_	_	_	_	_	_	_
Theatres	_	_	_	_	_	_	_	 _
Libraries	_	_	_	_	_	_	_	_
Cemeteries/Crematoria	-	-	-	-	_	-	_	-
Police	_	_	_	_	_	_	_	_
Purls	-	_	_	-	_	-	_	_
Public Open Space	-	-	120	_	-	-	_	120
Nature Reserves	-	_	_	-	_	-	_	-
Public Ablution Facilities	-	-	-	-	_	-	_	-
Markets	-	_	_	-	_	_	_	-
Stalls	-	-	-	-	_	-	_	-
Abattoirs	_	_	_	_	_	_	_	_
Airports	-	-	-	-	_	-	-	-
Taxi Ranks/Bus Terminals	-	-	-	_	-	-	_	-

Capital Spares	_	_	_	_	_	_	_		-
Sport and Recreation Facilities	_	_	_	-	_	_	_		-
Indoor Facilities	_	_	_	_	_	-	_		_
Outdoor Facilities	_	_	_	_	_	_	_		_
Capital Spares	_	-	-	-	-	-	_		_
Heritage assets	_	_	_	-	_	_	_		_
Monuments	-	-	-	-	-	-	_		_
Historic Buildings	-	_	_	-	_	_	_		_
Works of Art	-	-	-	-	-	-	_		_
Conservation Areas	-	-	-	-	-	-	_		_
Other Heritage	-	-	-	-	-	-	-		-
							-		
Investment properties	-	-	-	-	-	-	-		-
Revenue Generating	_	-	-	_	-	-	-		-
Improved Property	-	-	-	-	-	-	-		-
Unimproved Property	-	-	-	-	-	-	-		-
Non-revenue Generating	-	-	-	-	-	-	-		-
Improved Property	-	-	-	-	-	-	-		-
Unimproved Property	-	-	-	-	-	-	-		-
Other assets	-	3 913	5 907	-	47	1 957	1 909	97,6%	5 907
Operational Buildings	_	3 913	5 907	-	47	1 957	1 909	97,6%	5 907
Municipal Offices	-	3 913	5 907	-	47	1 957	1 909	97,6%	5 907
Pay/Enquiry Points	-	-	-	-	-	-	-		-
Building Plan Offices	-	-	-	-	-	-	-		-
Workshops	-	-	-	-	-	-	-		-
Yards	-	-	-	-	-	-	-		-
Stores	-	-	-	-	-	-	_		-
Laboratories	-	-	-	I	-	-	-		-
Training Centres	-	-	-	-	-	-	-		-
Manufacturing Plant	-	-	-	-	-	-	-		-
Depots	-	-	-	-	-	-	-		-
Capital Spares	-	-	-	-	-	-	-		-
Housing	_	_	-	-	_	_	_		_

Staff Housing		-	-	-	-	-	-	-		_
Social Housing		-	-	-	-	-	-	-		-
Capital Spares		-	-	-	-	-	-	-		-
Biological or Cultivated Assets		-	-	-	-	-	-	-		_
Biological or Cultivated Assets		-	-	-	-	-	-	-		-
Intangible Assets		_	-	-	-	-	-	-		_
Servitudes		-	-	-	-	-	-	_		-
Licences and Rights		-	-	-	-	-	-	_		-
Water Rights		I	-	-	-	-	-	-		-
Effluent Licenses		-	-	-	-	-	-	_		-
Solid Waste Licenses		-	-	-	-	-	-	-		-
Computer Software and Applications		-	-	-	-	-	-	-		-
Load Settlement Software Applications		-	-	-	-	-	-	-		-
Unspecified		-	-	-	-	-	-	-		-
Computer Equipment		_	25	234	16	25	13	(13)	-100,2%	234
Computer Equipment		-	25	234	16	25	13	(13)	-100,2%	234
Furniture and Office Equipment		-	_	160	-	9	_	(9)	#DIV/0!	160
Furniture and Office Equipment		-	-	160	-	9	-	(9)	#DIV/0!	160
Machinery and Equipment		-	159	259	43	79	79	0	0,6%	259
Machinery and Equipment		-	159	259	43	79	79	0	0,6%	259
Transport Assets		-	-	1 430	-	-	-	-		1 430
Transport Assets		-	-	1 430	-	-	-	-		1 430
Land		-	-	-	-	-	-	-		_
Land		-	-	-	-	-	-	-		-
Zoo's, Marine and Non-biological Animals		_	_	_	-	_	_	_		-
Zoo's, Marine and Non-biological Animals		-	-	-	-	-	-	-		-
Total Capital Expenditure on new assets	1	_	11 902	18 301	1 826	5 080	5 951	871	14,6%	18 301

WC052 Prince Albert - Supporting Table SC13b Monthly B Assessment	udget	Statement	-	xpenditure	e on renew	al of existi	ng assets	by asset o	class - Mic	l-Year
Description	Ref	2019/20	Budget Year 2020/21							
		Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance	Full Year Forecast
R thousands	1								%	
Capital expenditure on renewal of existing assets by Asset Class/Sub- class										
- Infrastructure		_	450	522	115	640	225	(415)	-184,2%	522
Roads Infrastructure		_	_	_	_	_	_	_		_
Roads		-	_	_	_	_	-	_		
Road Structures		-	_	_	_	_	_	_		
Road Furniture		-	-	-	-	-	-	-		_
Capital Spares		-	-	-	-	-	-	_		_
Storm water Infrastructure		-	-	-	-	-	-	_		-
Drainage Collection		-	-	-	-	-	-	-		
Storm water Conveyance		-	_	-	-	-	-	_		
Attenuation		-	_	_	_	_	-	_		
Electrical Infrastructure		-	-	-	-	-	-	_		-
Power Plants		-	-	-	-	-	-	_		
HV Substations		-	_	_	-	-	-	_		
HV Switching Station		-	-	-	-	-	-	_		_
HV Transmission Conductors		-	_	_	_	_	-	_		_
MV Substations		-	-	_	-	-	-	_		_
MV Switching Stations		-	-	-	-	-	-	-		-

-	_	_	_	-	_	_		_
_	-	_	_	_	_	-		_
_	-	_	_	_	_	-		_
_	450	522	115	122	225	104	46,1%	522
_	_	_	_	_	_	-		_
_	450	_	115	122	225	104	46,1%	_
_	_	522	_	_	_	_		522
_	_	_	_	_	_	_		_
_	_	_	_	_	_	_		_
_	_	_		_	_	_		_
_	_			_				_
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Waste Transfer Stations	-	-	-	-	_	-	_	-
Waste Processing Facilities	-	_	-	-	-	-	_	-
Waste Drop-off Points	-	_	_	-	_	_	_	-
Waste Separation Facilities	_	-	_	_	_	-	_	-
Electricity Generation Facilities	_	_	_	_	_	_	_	_
Capital Spares	_	_	_	_	_	_	_	_
Rail Infrastructure	_	_	_	_	_	_	_	_
								-
Rail Lines	-	-	-	-	-	-	_	
Rail Structures	-	-	-	-	-	-	_	-
Rail Furniture	_	-	_	_	_	-	_	-
Drainage Collection	-	-	-	-	-	-	_	_
Storm water Conveyance	-	-	-	-	_	-	-	-
Attenuation	_	-	_	_	-	-	_	-
MV Substations	-	-	-	-	-	-	-	-
LV Networks	-	-	-	-	-	-	_	
Capital Spares	-	_	-	-	-	_	_	-
Coastal Infrastructure	-	-	-	-	-	-	_	-
Sand Pumps	_	-	_	_	_	-	_	-
Piers	-	-	-	-	-	-	_	-
Revetments	_	1	_	_	_	-	_	-
Promenades	_	_	_	_	_	_	_	_
Capital Spares	-	-	-	-	-	-	_	_
Information and Communication Infrastructure	_	I	_	_	_	-	_	-

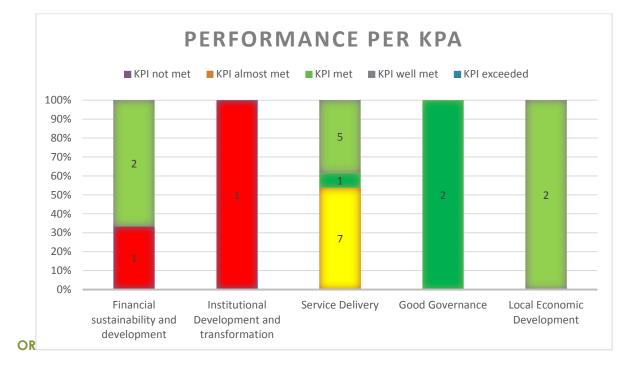
Data Centres	-	-	-	-	-	-	-		-
Core Layers	-	-	-	-	-	-	-		-
Distribution Layers	_	-	-	_	_	_	_		_
Capital Spares	-	-	-	-	-	-	_		_
Community Assets	-	426	426	100	396	213	(183)	-86,1%	426
Community Facilities	-	-	-	-	_	_	_		-
Halls	-	_	_	-	_	_	_		-
Centres	-	-	_	-	_	_	_		-
Crèches	-	-	-	-	-	-	_		-
Clinics/Care Centres	-	-	_	-	-	-	_		-
Fire/Ambulance Stations	-	-	-	-	-	-	_		-
Testing Stations	-	-	-	-	-	-	_		_
Museums	-	-	-	-	-	-	_		_
Galleries	-	-	-	-	-	-	_		-
Theatres	-	-	-	-	-	-	_		_
Libraries	-	-	-	-	-	-	_		_
Cemeteries/Crematoria	-	-	-	-	-	-	_		-
Police	-	-	-	-	-	-	_		_
Purls	-	-	-	-	-	-	_		-
Public Open Space	-	-	_	-	_	_	_		_
Nature Reserves	-	-	-	-	-	-	_		_
Public Ablution Facilities	-	-	-	-	-	-	_		-
Markets	-	-	-	-	-	-	-		-

			1	1	1					
Stalls		-	-	-	-	_	_	_		_
Abattoirs		-	-	-	-	-	-	_		_
Airports		-	-	-	-	-	-	_		-
Taxi Ranks/Bus Terminals		-	-	-	-	-	-	_		-
Capital Spares		-	-	-	-	_	_	_		-
Sport and Recreation Facilities		-	426	426	100	396	213	(183)	-86,1%	426
Indoor Facilities		-	-	-	-	-	-	_		-
Outdoor Facilities		-	426	426	100	396	213	(183)	-86,1%	426
Capital Spares		-	-	-	-	-	_	_		-
Heritage assets		-	-	-	-	_	_	_		_
Monuments		-	-	-	-	_	_	_		-
Historic Buildings		-	-	-	-	-	-	_		-
Works of Art		-	-	-	-	-	-	_		-
Conservation Areas		-	-	-	-	_	_	_		-
Other Heritage		-	-	-	-	_	_	_		-
	-							-		
Investment properties		-	-	-	-	-	-	-		-
Revenue Generating		-	-	-	-	_	_	_		_
Improved Property		-	-	-	-	-	-	_		-
Unimproved Property		-	-	-	-	-	_	_		_
Non-revenue Generating		-	-	-	-	-	-	_		_
Improved Property		-	-	-	-	_	_	_		_
Unimproved Property		-	-	-	-	-	-	-		-
Other assets		-	-	-	-	-	-	-		-

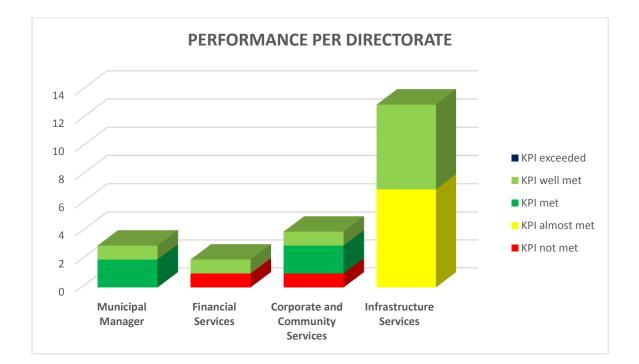
Operational Buildings	_	-	-	-	-	-	-	-
Municipal Offices	_	-	_	_	-	_	_	-
Pay/Enquiry Points	_	-	-	-	-	-	_	 -
Building Plan Offices	_	-	_	-	-	-	_	-
Workshops	_	-	_	_	-	_	_	_
Yards	_	-	_	_	-	_	_	-
Stores	-	-	_	_	-	_	_	_
Laboratories	_	-	_	_	-	_	_	-
Training Centres	_	-	-	-	-	-	_	 -
Manufacturing Plant	_	-	-	-	-	-	_	 -
Depots	-	-	-	-	-	-	_	-
Capital Spares	_	-	-	-	-	-	_	 -
Housing	_	-	-	-	-	-	_	 -
Staff Housing	-	-	-	-	-	-	_	-
Social Housing	_	-	-	-	-	-	_	 -
Capital Spares	_	-	-	-	-	-	_	 -
Biological or Cultivated Assets	-	-	-	-	-	-	-	-
Biological or Cultivated Assets	 -	-	-	-	-	-	-	-
Intangible Assets	_	-	_	_	-	_	_	_
Servitudes	_	_	_	_	-	_	_	_
Licences and Rights	_	_	_	_	_	_	_	 _
- Water Rights	-	_	_	_	-	_	_	-

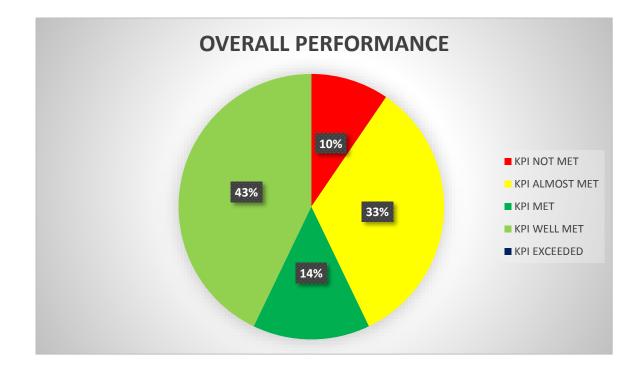
	1				1			1		
Effluent Licenses		_	_	_	_	-	_	-		-
Solid Waste Licenses		_	_	_	_	_	_	_		_
Computer Software and Applications							_			
		-	-	-	-	-	-	_		_
Load Settlement Software Applications		-	-	-	-	-	-	-		-
Unspecified		-	-	-	-	-	-	-		-
Computer Equipment		-	-	-	-	-	-	-		-
Computer Equipment		-	-	-	-	-	-	-		-
Furniture and Office Equipment		-	-	-	-	-	-	-		-
Furniture and Office Equipment		_	_	_	_	-	_	_		-
Machinery and Equipment		-	-	-	-	-	-	-		-
Machinery and Equipment		-	-	-	-	-	-	_		-
Transport Assets		-	-	-	-	-	-	-		-
Transport Assets		-	-	-	-	-	-	_		-
Land		-	-	-	-	-	-	-		-
Land		-	-	_	-	-	-	_		_
									•	
Zoo's, Marine and Non-biological Animals		-	-	-	-	-	-	-		-
Zoo's, Marine and Non-biological Animals		-	-	_	_	_	_	-		-
						1			-136,5%	
Total Capital Expenditure on renewal of existing assets	1	-	876	948	215	036	438	(598)	100,070	948

2020/21



ORGANISATIONAL PERFORMANCE





			Director	ate	
	Prince Albert Municipality	Office of the Municipal Manager	Corporate & Community Services	Financial Services	Infrastructure Services
KPI Not Met	2		1	1	
KPI Almost Met	7				7
KPI Met	1	1	2		
KPI Well Met	9	1	1	1	6
KPI exceeded	0				0
Total:	21	2	4	2	13

						2020/21 SI	DBIP Q2	1						
MUNCIP	AL FINANCIAL	VIABILITY & DEVE	LOPMENT											
Ref	Directorate	Top Layer KPI Ref	Strategic Objective	National KPA	Municipal KPA	KPI	Unit of Measurement	KPI Owner	Source of Evidence	Annual Target	Q2	Actual achieved	Corrective measure	Colour coding
TL3	Office of the Municipal Manager	The % of the Municipality's capital budget spent on capital projects identified in the IDP, measured as the Total actual Year to Date (YTD) Capital Expenditure/ Total Approved Annual or Adjusted Capital Budget x 100	To maintain financial viability & sustainability through prudent expenditure, and sound financial systems	Municipal Financial Viability and Management	Financial sustainability & Development	The % of the Municipality's capital budget spent on capital projects identified in the IDP, measured as the Total actual Year to Date (YTD) Capital Expenditure/ Total Approved Annual or Adjusted Capital Budget x 100	The percentage (%) of a municipality's Annual or Adjusted capital budget spent on capital projects identified in the IDP for the 2020/21 financial year	Municipal Manager	Annual Financial Statements & Annual Report	90%	25%	28,00%		

TL20	Financial Services	Maintain a Year to Date (YTD) debtors payment percentage of 70%, excluding traffic services	To maintain financial viability & sustainability through prudent expenditure, and sound financial systems	Municipal Financial Viability and Management	Financial sustainability & development	Maintain a Year to Date (YTD) debtors payment percentage of 70% excluding traffic services	Payment percentage (%) of debtors over 12 months rolling period, excluding traffic services	Director Financial Services	Debtors Report	70%	70%	78,87%		
TL21	Financial Services	Maintain an financially unqualified audit opinion for the 2019/20 financial year	To maintain financial viability & sustainability through prudent expenditure, and sound financial systems	Municipal Financial Viability and Management	Financial sustainability & development	Maintain an financially unqualified audit opinion for the 2019/20 financial year	Financial statements considered free from material misstatements as per Auditor General report	Director Financial Services	Audit Report	1	1	0	Target could not be reached, as the AFS & AR was only submitted 31 Oct and the AG is still busy with auditing.	
6000.60		AND PUBLIC PARTI												
6000 60					<u> </u>									<u> </u>
TL6	Corporate Services	Effective funcitioning of Council meetings	To enhance participatory democracy	Good Governance and Public Participation	Good Governance and Public Participation	Ensure that Council meet for a General Council Meeting once every quarter	Number of Council general meetings	Municipal Manager	Minutes of Council meeting	4	1	1		

TL7	Corporate Services	Effective functioning of Councils committee system	To ehance participatory democracy	Good Governance and Public Participation	Good Governance and Public Participation	Ensure that Council's section 80 committees per operational area meet once every quarter	Number of Council Section 80 committee meetings per operational area meet once every quarter	Municipal Manager	Minutes of Section 80 committee meeting	4	1	1		
INS		L DEVELOPMEN	Т&											
		FORMATION												
TL10	Corporate & Community Services	The % of the Municipality's training budget spent, measured as (Total Actual Training Expenditure/Approved Training Budget x 100)	To commit to continues improvement of human skills and resources to deliver effective services	Municipal Transformation and Institutional Development	Institutional development & transformation	The % of the Municipality's training budget spent, measured as (Total Actual Training Expenditure/Approved Training Budget x 100)	% of training budget spend as at 30 June 2021	Operational Manager: Corporate & Community Services	Financial System expenditure report	100%	25%	0	Target not reached due to late or non receivement of invoices for training conducted	
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TL12	Infrastructure Services	Number of Residential account holders connected to the municipal electrical infrastructure network (credit and prepaid electrical metering)	To provide quality, afforable and sustainable services on an equitable basis	Basic Service Delivery	Basic service delivery & infrastructure development	Number of Residential account holders connected to the municipal electrical infrastructure network (credit and prepaid electrical metering)	# of Residential account holders connected to the municipal electrical infrastructure network (credit and prepaid electrical metering)	Operational Manager: Corporate & Community Services	Billing data of financial system	2578	2578	2585		
TL13	Infrastructure Services	Provide 50kwh free basic electricity to registered indigent account holders connected to the municipal and Eskom electrical infrastructure network	To provide quality, afforable and sustainable services on an equitable basis	Basic Service Delivery	Basic service delivery & infrastructure development	Provide 50kwh free basic electricity to registered indigent account holders connected to the municipal and Eskom electrical infrastructure network	No of indigent account holders receiving free basic electricity which are connected to the municipal and Eskom electrical infrastructure network	Operational Manager: Corporate & Community Services	Billing data of Financial system	1400	1400	1105	More awareness campaigns will be launch to encourage qualifying households to apply for indigent relief	

TL14	Infrastructure Services	Provide refuse removal, refuse dumps and solid waste disposal to households within the municipal area	To provide quality, afforable and sustainable services on an equitable basis	Basic Service Delivery	Basic service delivery & infrastructure development	Provide refuse removal, refuse dumps and solid waste disposal to all account holders within the municipal area	Number of account holders for which refuse is removed at least once a week	Operational Manager: Corporate & Community Services	Billing data of financial system	2737	2737	2724	Target was set incorrectly, this will be rectified at the amended SDBIP	
TL15	Infrastructure Services	Provision of free basic refuse removal, refuse dumps and solid waste disposal to registered indigent account holders	To provide quality, afforable and sustainable services on an equitable basis	Basic Service Delivery	Basic service delivery & infrastructure development	Provision of free basic refuse removal, refuse dumps and solid waste disposal to registered indigent account holders	No of indigent account holders receiving free basic refuse removal monthly	Operational Manager: Corporate & Community Services	Billing data of Financial system	1400	1400	1105	More awareness campaigns will be launch to encourage qualifying households to apply for indigent relief	

TL16	Infrastructure Services	Provision of clean piped water to formal residential properties which are connected to the municipal water infrastructure network. [10]	To provide quality, afforable and sustainable services on an equitable basis	Basic Service Delivery	Basic service delivery & infrastructure development	Provision of clean piped water to formal residential properties which are connected to the municipal water infrastructure network	Number of formal residential properties that meet agreed service standards for piped water	Operational Manager: Corporate & Community Services	Billing data of financial system, and water quality results because you refer to a standard	2820	2820	2823		
TL17	Infrastructure Services	Provide 6kl free basic water to registered indigent account holders per month	To provide quality, afforable and sustainable services on an equitable basis	Basic Service Delivery	Basic service delivery & infrastructure development	Provide 6kl free basic water to registered indigent account holders per month	No of registered indigent account holders receiving 6kl of free water.	Operational Manager: Corporate & Community Services	Billing data of Financial system	1400	1400	1105	More awareness campaigns will be launch to encourage qualifying households to apply for indigent relief	

TL18	Infrastructure Services	Provision of sanitation services to properties which are connected to the municipal waste water (sanitation/sewerage) network & are billed for sewerage service, irrespective of the number of water closets (toilets). [12]	To provide quality, afforable and sustainable services on an equitable basis	Basic Service Delivery	Basic service delivery & infrastructure development	Provision of sanitation services to properties which are connected to the municipal waste water (sanitation/sewerage) network & are billed for sewerage service, irrespective of the number of water closets (toilets)	No of residential properties which are billed for sewerage in accordance to the financial system.	Operational Manager: Corporate & Community Services	Billing data of Financial system	2701	2701	2707		
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TL19	Infrastructure Services	Provision of free basic sanitation services to registered indigent account holders which are connected to the municipal waste water (sanitation/sewerage) network & are billed for sewerage service, irrespective of the number of water closets (toilets)	To provide quality, afforable and sustainable services on an equitable basis	Basic Service Delivery	Basic service delivery & infrastructure development	Provision of free basic sanitation services to registered indigent account holders which are connected to the municipal waste water (sanitation/sewerage) network & are billed for sewerage service, irrespective of the number of water closets (toilets)	No of indigent account holders receiving free basic sanitation in terms of Equitable share requirements.	Operational Manager: Corporate & Community Services	Billing data of Financial system	1400	1400	1105	More awareness campaigns will be launch to encourage qualifying households to apply for indigent relief	

TL26	Infrastructure Services	Excellent water quality measured by the compliance of water Lab results with SANS 241 criteria for Prins-Albert, Leeu- Gamka and Klaarstroom.	To provide quality, afforable and sustainable services on an equitable basis	Basic Service Delivery	Basic service delivery & infrastructure development	Excellent water quality measured by the compliance of water Lab results with SANS 241 criteria for Prins-Albert, Leeu- Gamka and Klaarstroom.	% of Lab Results complying with SANS 241.	Operational Manager: Corporate & Community Services	Report of laboratory results	80%	80%	89%		
TL27	Infrastructure Services	Excellent waste water quality measured by the compliance of waste water Lab results with SANS irrigation standard (for Prins-Albert, Leeu- Gamka and Klaarstroom)	To provide quality, afforable and sustainable services on an equitable basis	Basic Service Delivery	Basic service delivery & infrastructure development	Excellent waste water quality measured by the compliance of waste water Lab results with SANS irrigation standard (for Prins-Albert, Leeu- Gamka and Klaarstroom)	% of Lab Results compliying with SANS Irrigation standards.	Operational Manager: Infrastructure Services	Report of laboratory results	90%	90%	81,8%	Target could not be reached due to capacity constraints. Additional WPC will be appointed to address capacity constraints.	

TL28	Infrastructure Services	Limit water losses to not more than 15% {(Number of Kiloliters Water Purchased or Purified - Number of Kiloliters Water Sold) / Number of Kiloliters Water Purchased or Purified × 100)}	To provide quality, afforable and sustainable services on an equitable basis	Basic Service Delivery	Basic service delivery & infrastructure development	Limit water losses to not more than 15% {(Number of Kiloliters Water Purchased or Purified - Number of Kiloliters Water Sold) / Number of Kiloliters Water Purchased or Purified × 100)}	% Water losses achieved (Number of Kiloliters Water Purchased or Purified - Number of Kiloliters Water Sold) / Number of Kiloliters Water Purchased or Purified × 100)	Operational Manager: Corporate & Community Services	Water billed as per Finance Statistics and water purified as per daily readings by Technical Services	15%	15%	22,6%	Better monitoring will be implemented with the updated telemetry system.	
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TL29	Infrastructure Services	Limit electricity losses to not more than 15% {(Number of Electricity Units Purchased and/or Generated - Number of Electricity Units Sold) / Number of Electricity Units Purchased and/or Generated) × 100)}	To provide quality, afforable and sustainable services on an equitable basis	Basic Service Delivery	Basic service delivery & infrastructure development	Limit electricity losses to not more than 15% {(Number of Electricity Units Purchased and/or Generated - Number of Electricity Units Sold) / Number of Electricity Units Purchased and/or Generated) × 100)}	% Electricity losses achieved (Number of Electricity Units Purchased and/or Generated - Number of Electricity Units Sold) / Number of Electricity Units Purchased and/or Generated) × 100	Operational Manager: Corporate & Community Services	Electricity billed as per Finance sttatistics and purchased from Eskom	15%	15%	7,47%	

TL32	Municipal Manager	Implementation of programs and awareness initiatives held in terms of social welfare as per project plan signed off by Municipal Manager	To promote the general standard of living	Basic Service Delivery	Social Development	Implementation of programs and awareness initiatives held in terms of social welfare as per project plan signed off by MM	Number of awareness initiatives and programs launched within community	Municipal Manager	Signed attendance register, pamphlet, door to door or project plan	1	1	1	
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TL25	Infrastructure Services	The number of temporary jobs created through the municipality's local economic development EPWP projects, measured by the number of people temporary appointed in the EPWP programmes for 2020/21	To stimulate, strengthen and improve the economy for sustainable growth	Local Economic Development	Economic Development	The number of temporary jobs created through the municipality's local economic development EPWP projects, measured by the number of people temporary appointed in the EPWP programmes for 2020/21	Number of people temporary appointed in the EPWP programs	Operational Manager: Corporate & Community Services	EPWP statistics submitted (Project registration Forms, Beneficiary List and Attendance Registers)	150	50	56	
TL31	Development & Strategic Support	Implementation of the Local Economic Development Strategy	To stimulate, strengthen and improve the economy for sustainable growth	Local Economic Development	Economic development	Implementation of the Local Economic Development Strategy	Number of LED interventions/ activities / programmes implemented	Operational Manager: Corporate & Community Services	Minutes of meetings, attendance register, project report signed off by Municipal Manager	4	1	2	